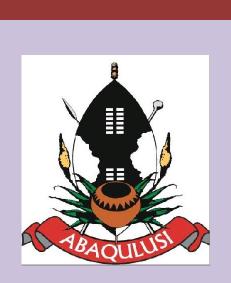




01 July 2021 – 30 June 2022



DRAFT ANNUAL REPORT 2021/22

1ST DRAFT

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LEGISLATIVE PROVISIONS

Section 121 of the Local Government: Municipal Finance Management Act 56 of 2003 (MFMA) read with circular 63 of the MFMA Act No 56 of 2003 stipulates that:

Every municipality and every municipality entity must for each financial year prepare an annual report in accordance with this Chapter. The council of a municipality must within nine months after the end of a financial year deal with the annual report of the municipality and of any municipal entity under the municipality's sole or shared control in accordance with section 129.

The purpose of an annual report is-

- To provide a record of activities of the municipality or municipal entity during the financial year to which the report relates;
- To provide a report on performance against the budget of the municipality or municipal entity for that financial year; and
- To promote accountability to the local community for the decision made throughout the year by the municipality or municipality entity

The annual report of the municipality must include-

- The annual financial statements of the municipality, and in addition, if section 122 (2) applies, consolidated annual financial statements, as submitted to the Auditor General for audit in terms of section 126 (1);
- The Auditor General report in terms of section 126 (3) on those financial statements.
- The annual performance report of the municipality prepared by the municipality in terms of section 46 of the Municipal System Act;
- The Auditor General's audit report in terms of section 45 (b) of the Municipal Systems Act.
- An assessment by the municipality's accounting officer of any arrears on municipal taxes and service charges;
- An assessment by the municipality's accounting officer of the municipality's performance against the measurable performance objectives referred to in section 17 (3) (b) for revenue collection from each revenue source and for each vote in the municipality's approved budget for the relevant financial year;
- Particulars of any corrective action taken or to be taken in response to the issues raised in the audit reports referred to in paragraphs (b) and (d)

- Any explanation that may be necessary to clarify issues in connection with the financial statements;
- Any information as determined by the municipality;
- Any recommendations of the municipality's audit committee; and
- Any other information as may be prescribed.
- To provide a report on performance against the budget of the municipality or municipal entity for that financial year; and
- To promote accountability to the local community for the decision made throughout the year by the municipality or municipality entity

ABREVIATIONS

AG	Auditor General
CBP	Community Based Planning
COGTA	Cooperative Governance and Traditional Affairs
CWP	Community Works Programmed
B2B	Back to Basics
EPWP	Expanded Public Works Programmed
ExCom	Executive Committee
GIS	Geographic Information System
HIV/AIDS	Human Immuno-Deficiency Virus/Acquired Immune Deficiency Syndrome
ICT	Information Communication Technology
IDP	Integrated Development Plan
IA	Internal Audit
IWMP	Integrated Waste Management Plan
KPA	Key Performance Area
KPI	Key Performance Indicator
KZN	KwaZulu – Natal
LED	Local Economic Development
MEC	Member of Executive Council
MIG	Municipal Infrastructure Grant
MPAC	Municipal Public Accounts Committee
MSCOA	Municipal Standard Chart of Accounts
MTEF	Medium Term Expenditure Framework
PMS	Performance Management System
PMU	Project Management Unit
SDF	Spatial Development Framework
SEA	Strategic Environmental Assessment
SDBIP	Service Delivery and Budget Implementation Plan
IDP RF	Integrated Development Plan Representative Forum

BACKGROUND

The AbaQulusi Municipality's Annual Report has been developed according to the provisions of Section 121 of the Municipal Finance Management Act (MFMA), 56 of 2003 and Section 46 of the Local Government: Municipal Systems Act (MSA), 32 of 2000. According to the National Treasury guidelines for the preparation of the Annual Report, the report should comprise of a number of chapters to reflect the key activities undertaken within the organisation during the year under review.

In presenting this report for the financial year ended 30 June 2022 the municipality acknowledge the progress made during the 2021/22 financial year and the challenges that lie ahead. A detailed account of all the challenges and remedial actions going forward has been provided within this report

MAYOR'SFOREWORD



I wish to humbly present the Annual Report of AbaQulusi Municipality which seeks to provide a record of activities during the year 2021/22 in terms of section 121 of the Local Government Municipal Finance Management Act 56 of 2003.

The Annual Report deals with the Municipality's record of activities for the year under review and, in so doing hopefully assists in identifying our successes, failures, and challenges. This report is therefore intended to attest to the combined efforts of the administrative and political leadership of the Municipality to gradually address fair and realistic expectations of our residents. The municipality achieved an unqualified audit outcome during the year 2021/22 and commits to present its affairs fairly in all material aspects in the year to come

Good Governance

The political governance structures were in place during the year 2021/22 i.e., Council, Executive Committee and portfolio committees in terms of section 79 of the Local Government Municipal Structures Act 117 of 1998, and each Portfolio committees undertook their responsibilities in line with the National Key Performance Areas (KPA), objects of local government and developmental duties of the municipalities.

Administrative Capacity

The municipality relies on the willing, dedicated and committed management to undertake its strategic role by implementing the (IDP) through (Service Delivery and Budget Implementation Plan (SDBIP) in doing so, the Executive Committee (EXCO) is also required to exercise a strategic role on day-to-day activities.

Furthermore, During the year 2021/22 the municipality had a full capacity on management positions which had been a positive factor into realisation of the set goals and objectives of AbaQulusi.

Public Participation

AbaQulusi Municipality considers public participation as important and engaged the communities at the ward level to identify the needs and priorities of our people in terms of chapter 4 of the Local Government Municipal Systems Act 32 of 2000,

The IDP Roadshows are used as platforms to serve this purpose and were undertaken from the 25th of April 2022 to the 04th of May 2022. Furthermore, ward committees were used as an appropriate structure to facilitate the public participation process and will be enhanced during the year 2022/23

Our councillors had been in constant consultation with communities to improve transparency and

accountability on municipal affairs. I wish to thank everyone who contributed positively in the journey of improving service delivery for our communities.

Thank you,

CLLR. MC MAPHISA MAYOR

MUNICIPAL MANAGER'S OVERVIEW



The Annual Report is the culmination of the council's five-year Integrated Development Plan (IDP). The 5th generation IDP was developed and adopted in May 2022 and will be reviewed on annual basis in terms of section 34 of the Municipal Systems Act 32 of 2000. Therefore 2023/24 IDP Review will be the 1st review of the 2022/23 – 2026/27 IDP.

While IDP is a planning document, Annual Report is reporting document. Guided by section 121 of the Local Government Municipal Finance Management Act 56 of 2003, AbaQulusi municipality proudly presents its annual report Performance Area (KPA) is articulated broadly in the attached performance report where achievements on the set targets have been indicated with corrective measures on areas needing attention.

The service delivery in both urban and rural areas was a priority during the year under

which is

- a reflection of the past year record of activities of the municipality, performance against the budget of the municipality,
- and promoting accountability to the local community for the decision made throughout the year by the municipality

The municipality has ensured alignment of services through Reviewed IDP 2021/22 and the Service Delivery and Budget implementation Plan

(SDBIP) which is our tool to ensure that priorities of AbaQulusi are met as set out in the IDP

It is also important to note that the municipality is gradually recovering from the impact of the COVID 19 Pandemics which affected our communities financially and socially as we recover it still challenging for some of communities to afford paying for basic services however, the municipality still undertake possible programmes to assist in this regard with limited resources and unlimited needs and wants.

To improve service delivery the management will work tirelessly irrespective of the existing challenges. The performance on each Key

review, as the honourable mayor has indicated in his foreword above. It is also important to note that in spite of the existing challenges the municipality has worked tirelessly and achieved unqualified audit outcome on financial and performance management. I wish to convey my appreciation for the support to the staff without whom not much could be achieved. My sincere appreciation also goes to the management, my predecessors and political leadership for always providing the strategic direction needed in achieving our vision, as I joined the municipality one month before the end 2021/22 period, the management team, former councillors AbaQulusi will not be the same with efforts and commitment from all stakeholders in the development of our area

ZG DHLAMINI MUNICIPAL MANAGER

CHAPTER 1

EXECUTIVE SUMMARY



To be the progressive, prosperous and sustainable economic hub of Zululand by 2035

CHAPTER 1: EXECUTIVE SUMMARY

This report addresses the performance of the AbaQulusi for the period 01 July 2021 to 30 June 2022 in respect of its core legislative obligations. Local government must create a participatory framework that defines and enhances the relationship between elected leaders and their communities. This requires that the council of the municipality provides regular and predictable reporting on programmed performance and the general state of affairs in their locality.

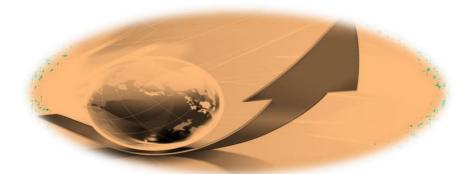
OUR VISION



To be the progressive, prosperous and sustainable economic hub of Zululand by 2035

MISSION STATEMENT

It is envisaged that the municipal vision will be achieved by:



By creating a conducive environment focused on Agricultural, Industrial and Tourism Development in order to attract Investment and Provision of Basic Service Delivery

Municipal Goals

- \rightarrow To reduce levels of infrastructure backlogs by providing Basic Services, Facilities and maintaining existing infrastructure.
- → Empower and capacitate institutional structures and promotion of transparent cooperative governance.
- \rightarrow Ensure sound financial management and accountability.
- → Ensure transparency, accountability, and community involvement in municipal affairs.
- \rightarrow To promote socio-economic growth and job opportunities.
- \rightarrow To redress the spatial imbalances and promote sustainable environmental planning.

1.1 MUNICIPAL OVERVIEW

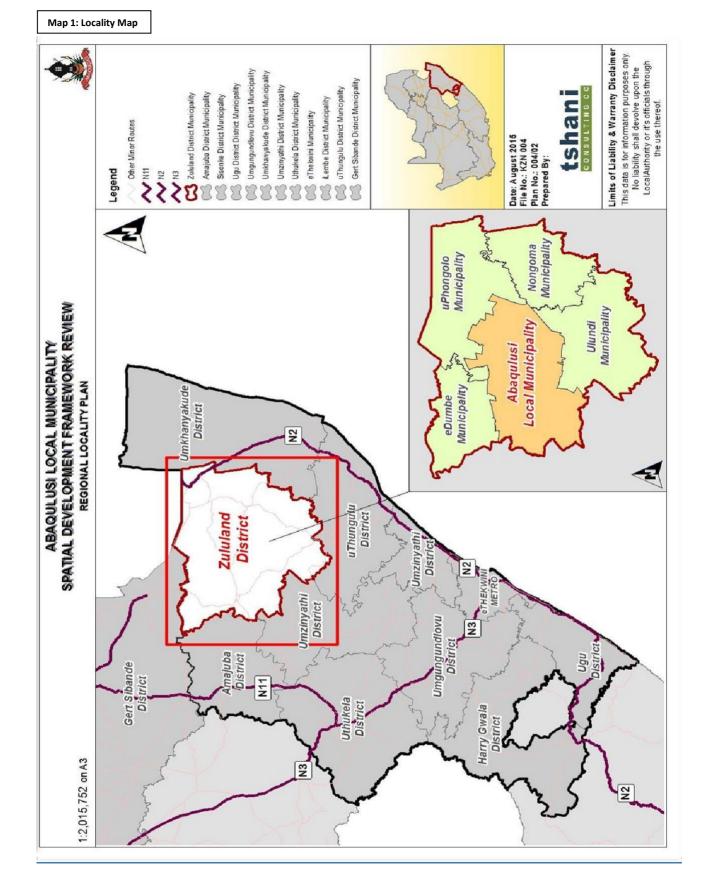
The AbaQulusi Local Municipality is located in the Northern part of KwaZulu-Natal Province and forms part of the Zululand District Municipality. It is named after the AbaQulusi, a Zulu clan whose descendants live in the vicinities of Vryheid, Utrecht, eDumbe and eNgoje.

AbaQulusi Municipality comprises of many settlements, both rural and urban, with Vryheid being its main urban settlement/town. Other areas of interest that fall within the boundaries of AbaQulusi also include Louwsburg, eMondlo, Hlobane, Coronation, and Bhekuzulu and Lakeside The municipality is split into 23 Wards and its geographical cover is estimated at 4185km2 in extent making it one of the spatially largest municipalities in the province, occupied by a population of approximately 243 795 people, according to the Community Survey 2016.

The population of AbaQulusi has been growing steadily since 2011, moving from 211060 to 243 795 people, recording an increase of 32 735 people over a 5-year period. At present, AbaQulusi Municipality constitutes approximately 27% of the Zululand District Municipality making it the largest populated local municipality compared to the other local municipalities within the district.

The 4 other local municipalities that make up the Zululand Family include eDumbe, uPhongolo, Nongoma and Ulundi. The municipality is also characterized as the main hub for the district and is also very strategically positioned, sharing its border with all 4 local municipalities within the district, as well as with Amajuba and uMzinyathi District families.

The Locality Map below spatially depicts the AbaQulusi Municipality's location within the Zululand District Municipality and the KwaZulu-Natal Province.

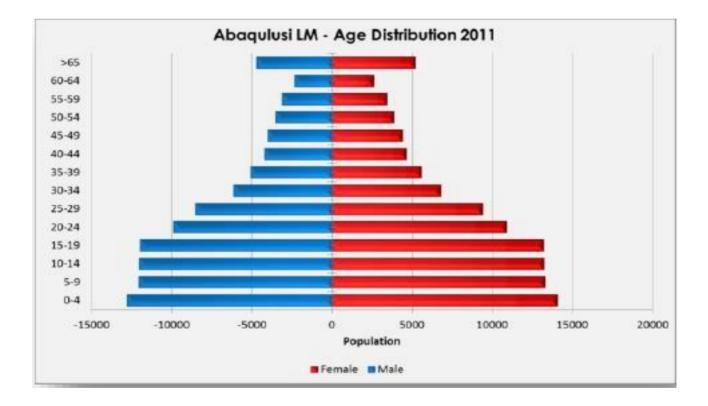


1.2 MUNICIPAL FUNCTION, POPULATION AND ENVIRONMENTAL OVERVIEW

The population of AbaQulusi has been growing steadily since 2001. From 2001 (191 019) to 2011 (211 032) the population of the municipality increased by 20 013 as per Census 2011, with a 1% growth rate per annum. The population density of AbaQulusi Local Municipality as expressed in terms of households per hectare depicts that the population within the municipality is not evenly distributed, within a high population density clustered around the main centre of Vryheid. There is a lower population concentration in the smaller urbancentres of Hlobane, Louwsburg, eMondlo and Gluckstadt, while the outlying areas of Dlomdlomo, Khambi Bhekumthetho, Gwebu, Ezibomvu, Ezidulini, and Mvuzini all have an even lower population density. The full breakdown of the AbaQulusi population distribution per ward is as follows:

Table 1 Population of AbaQulusi (2001 - 2011)

Age groups and gender



Population by ward

WARD	POPULATION	WARD	POPULATION
1	10008	12	12708
2	8520	13	14253
3	11175	14	8604
4	6978	15	8103
5	10755	16	9417
6	10335	17	11889
7	10944	18	8085
8	4830	19	7437
9	6351	20	11124
10	2703	21	12603
11	11358	22	12852
	Total		211 032

Source: Census 2011

1.2.1 ABAQULUSI KEY STATISTICS

Table 02: Key statistics

DETAIL	STATISTICS	DETAIL	STATISTICS
Total population	211,060		
Young (0-14)	36,7%	Matric aged 20+	28%
Working Age (15-64)	58,6%	Number of households	43299
Elderly (65+)	4,7%	Number of Agricultural households	16,838
Dependency ratio	70,5	Average household size	4.6
Sex ratio	90,9	Female headed households	50%
Growth rate	1% (2001-2011)	Formal dwellings	78.8%
Population density	50 persons/km2	Housing owned/paying off	66.6%
Unemployment rate	35,4%	Flush toilet connected to sewerage	40.9
Youth unemployment rate	45,1%	Weekly refuse removal	41,5%
No schooling aged 20+	16,9%	Piped water inside dwelling	38,8%
Higher education aged 20+	6,6%	Electricity for lighting	72.1%

The demographics within AbaQulusi Municipality as per STATS SA Community Survey 2016 is as follows:

Population Sizes

PERSONS	CENSUS 2011	COMMUNITY SURVEY 2016
Total population	211 060	243 795
Growth rates	1.0	0.03
Change (%)	10.5	15.5
Population density	50	58

Source: STATS SA CS 2016

Population Distribution

SETTLEMENTS	CENSUS 2011	COMMUNITY SURVEY 2016
Urban formal	39.1%	38.6%
Traditional/Rural	32.7%	35.6%
Farms	28.2%	25.7%

Source: STATS SA CS 2016

Population Composition

PERSONS PROPORTION	CENSUS 2011	COMMUNITY SURVEY 2016
Young (0-14 years)	36.7%	37.9%
Youth (15-34 years)	36.5%	39.8%
Working age (15-64 years)	58.6%	57.8%
Elderly (65 years or older)	4.7%	4.3%
Sex ratio (men/100 women)	91	93
Dependency ratio	70.5	70.8

Source: STATS SA CS 2016

Population Groups

RACE	CENSUS 2011	COMMUNITY SURVEY 2016
Black African	95.4%	96.9%
Coloured	0.5%	0.7%
White	3.5%	2.3%
Indian/Asian	0.4%	0.2%

Source: STATS SA CS 2016

1.3 SERVICE DELIVERY OVERVIEW

1.3.1 SERVICE DELIVERY HIGHLIGHTS

The table below specifies the basic service delivery highlights for the year on project completed and passed 60% progress, some of the projects are still in progress and are under construction during 2021/22. Progress is indicated under chapter 3 of Annual Performance Report, 2021/22 Organisational Scorecard.

	FOCUS AREA	PROJECT NAME	BUDGET	STATUS	WARD
1.	Roads	Tarring of Zama to kwaBalele - Bhekumtetho Road Ward 19 (Phase 2	R R2 890 000	Target met, 100% of road tarrying completed 30 Nov 2021	19
2		Tarring of Zama to kwaBalele - Bhekumtetho Road Ward 19 (Phase 3)	R R 7 900 000	Target not met, 55% of road tarred by 30 June 2022	19
3.		Road Paving New Lakeside - Ward 22 - Phase 3	R R4 180 000	Target not met, 91% of road paving completed by 30 June 2022	22
4.		Upgrading of Shoba Roads - Phase 1 - Ward 5	R R2 670 000	Target met 100% of road upgraded by 27 April 2022 works completed 31 March 2022	5
5.		Upgrading of Extension 16 (SASCO) Roads - Ward 8 (Phase 1)	R R9 599 462	Target not met, 61% of road upgraded by 30 June 2022	15
6.		Upgrading of Mhlanga Gravel Road - Ward 15 (Phase 2)	R3 000 000	Target met, 100% of road upgraded and completed for practical purpose on 12 May 2022	15
10.	Community hall	Construction of Ward 13 Community Hall	R R5 022 038	Target met, 75% of community hall construction completed by 29 June 2022	13

1.4 FINANCIAL HEALTH OVERVIEW

2021/22 DRAFT ANNUAL REPORT EXTRACT

The municipality began the financial year with a cash balance of R 23,7 million.

Vote Description	Budget Year 2021/22			
R thousands	Original Budget	Adjusted Budget	Year TD actua	
Revenue By Source				
Property rates	83 493	101 776	102 06	
Service charges - electricity revenue	219 846	213 127	205 16	
Service charges - water revenue	41 679	48 679	45 85	
Service charges - sanitation revenue	27 787	33 287	32 32	
Service charges - refuse revenue	23 174	25 163	22 22	
Rental of facilities and equipment	1 050	554	52	
Interest earned - external investments	1 680	1 680	7'	
Interest earned - outstanding debtors	-	52 336	12 6	
Dividends received	-	-		
Fines, penalties and forfeits	24 773	17 270	17 9	
Licences and permits	5 148	7 294	58	
Agency services	-	_		
Transfers and subsidies	179 728	183 728	180 1	
Other revenue	5 576	5 137	299	
Gains	-	-	61	
Total Revenue (excluding capital transfers and contributions)	613 934	690 032	661 5	
Expenditure By Type				
Employee related costs	168 228	181 886	175 4	
Remuneration of councillors	19 123	18 863	17 8	
Debt impairment	6 730	6 730	257	
Depreciation & asset impairment	42 666	42 666	109 3	
Finance charges	-	-	2	
Bulk purchases - electricity	240 000	238 000	215 0	
Inventory consumed	25 828	23 235	48 3	
Contracted services	85 660	134 056	114 1	
Transfers and subsidies	-	8 000		
Other expenditure	25 318	29 813	103 6	
Losses	-	-		
Total Expenditure	613 553	683 249	809 8	

Surplus/(Deficit) Transfers and subsidies - capital (monetary allocations) (National	381	6 783	42 770
/ Provincial and District) Transfers and subsidies - capital (monetary allocations) (National	40 548	40 548	39 107
Surplus/(Deficit) after capital transfers & contributions	40 928	47 330	-148 351
Surplus/ (Deficit) for the year	40 928	47 330	-109 244

OPERATING RATIOS			
	DETAILS		
Employee cost	22%		
Repairs and Maintenance	6%		
Finance charges and depreciation	14%		

COMMENT ON OPERATING RATIOS

Employee-related cost is 22% of total operating expenditure while the norm recommended by the National treasury is between 30% and 35%. Repairs and Maintenance must be 8% of the operating budget in terms of the norm by National Treasury while the municipality is sitting at 6%. It must be mentioned that another huge portion of repairs and maintenance is in capital expenditure as renewal of existing. Finance charges and depreciation make up about 14% of total operational expenditure

TOTAL CAPITAL EXPENDITURE 2019/20 – 2021/22					
DETAILS	DETAILS				
	2019/20	2020/21	2021/22		
Original Budget	35 278	57 772	44 908		
Adjustment Budget	43 983	51 390	47 330		
Actual	35 104	47 167	41 373		

CAPABILITY OF THE MUNICIPALITY TO EXECUTE CAPITAL PROJECTS

The municipality was unable to allocate funding from its own revenue for the projects in road, water, electricity, and sewerage as the impact of the drought in the previous financial year where the municipality had to provide water without receiving any revenue for water severely impacted on the finances of the municipality.

EMPLOYEE EXPENDITURE 2019/20 – 2021/22			
PERIOD	2019/20	2020/21	2021/22
EXPENDITURE	176 161 456	167 755 459	177 131 563

Indigent Support (Including Free Basic Services)

Most of the population in AbaQulusi Municipality is indigent; this has an impact of reduced revenue. The Municipality receives the free basic grant from National Treasury, which is utilized to offer the following free basic services:

- Free 50kwh of electricity a month
- Free rates up to the value R100,000
- Free 6kl of water per month
- Free refuse
- These allocations are per the national government policy guidelines
- The total cost for these Free Basic Services amounts to R8,5 million

Revenue Enhancement and Protection Strategies

The following strategies are to be implemented:

- Review and implementation of the credit-control policy
- Strict management of the indigent register.
- Access to electricity through third party vendors.
- Customer awareness on illegal electricity connections.

Municipal Consumer Debt

The increased number of indigents is negatively affecting the municipality's ability to collect all service revenue billed; there has been a considerable increase in the debtor's balances over 90 days as a result of this. These outstanding balances have been adequately provided for as doubtful debts.

Current and Planned Borrowings

The municipality has no current or planned borrowings.

Municipality's Credit Rating

The municipality does not have a credit rating currently.

Employee Related Costs

The employee related costs account is approximately 22% of the total expenditure.

Supply Chain Management

AbaQulusi municipality currently has Supply Chain Management Unit that manages the flow of goods and services guided by the municipal SCM policy. In order to give effect to the SCM Policy.

Status of Bid Committees in 2021/22

The municipality has an established bid specification, evaluation and adjudication committee that is fully functional

CHALLENGES

Challenges experienced for the reporting period are indicated in the table below

CHALLANGES	DESCRIPTION	ACTION TO BE TAKEN
High level of indigent dependency	High level of indigent dependence is as results community that might be found eligible to get indigent benefit	Strict verification process to register on Indigent Register
Loss of income	The municipality lose a lot of income due to illegal electricity, water connections and illegal development and water leaks	Blocking of prepaid electricity Handing over of accounts to attorneys
High rate of debtors		Revenue enhancement committee has been established assisted by national COGTA

INTERVENTIONS

- Revenue enhancement committee has been established assisted by national COGTA
- Blocking of prepaid electricity
- Handing over of accounts to attorneys
- Appointment of data cleansing service provider

1.5 ORGANISATIONAL DEVELOPMENT OVERVIEW

Organizational development is used to equip an organization with the right tools so that it can adapt and respond positively (profitably!) to changes in the market. **It is a process** through which an organization develops the internal capacity to be the most effective it can be in its mission work and to sustain itself overthe long term. The Municipal environment is very dynamic and AbaQulusi is not exception in this regard.

The job evaluation process was undertaken during the year and 70% progress was made and most the job descriptions were submitted to the job evaluation unit (JEU). The municipality will undertake the remaining 30% during 2022/2023

HIGHLIGHTS	DESCRIPTION
Legislative and administrative authority	Council and its committees meet as prescribed. Council
	continues to make, review and administer by-laws for the
	effective administration of the functions assigned to it
Ward committees	ward committees functional in 23(twenty -three) wards and
	issues are being addressed to enhance participatory
	democracy

MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

1.6 AUDITOR GENERAL REPORT

1.6.1 AUDITED OUTCOMES

The Auditor-General of South Africa has a constitutional mandate and, as the Supreme Audit Institution (SAI) of South Africa, exists to strengthen our country's democracy by enabling oversight, accountability and governance in the public sector through auditing, thereby building public confidence. In short, the Auditor-General checks the spending of public money by looking at whether it has been used ideally and for the purposes intended. This is done by annually checking all government spending. In turn, this can be described as an audit.

The Auditor-General's annual audit examines 3 areas:

- Fair presentation and absence of significant misstatements in financial statements
- Reliable and credible performance information for predetermined objectives
- Compliance with all laws and regulations governing financial matters.

There can be 5 different outcomes to an audit, once the municipality has submitted their financial statements to the Auditor-General, which can be simply defined as follows:

- A clean audit: The financial statements are free from material misstatements and there are no material findings on reporting on predetermined objectives or non-compliance with legislation.
- Unqualified audit with findings: The financial statements contain material misstatements. Unless they express a clean audit outcome, findings have been raised on either reporting on predetermined objectives or non-compliance with legislation, or both these aspects.
- Qualified audit opinion: The financial statements contain material misstatements in specific amount, or insufficient evidence for them to conclude that specific amounts included in the financial statements are not materially misstated.
- Adverse Audit Opinion: The financial statements contain material misstatements that are not confined to specific amounts, or the misstatements represent a substantial portion of the financial statements.
- Disclaimer of Audit opinion: The auditee provided insufficient evidence in the form of documentation on which to base an audit opinion. The lack of sufficient evidence is not confined to specific amounts or represents a substantial portion of the information contained in the financial statements.

The table below indicates the audit opinion received for the past four financial years:

YEAR	2019/20	2020/21	2021/22
OPINION RECEIVED	Qualified with findings	Qualified with findings	Unqualified with findings

1.7 IDP PROCESS PLAN

According to chapter 5 of the Municipal Systems Act (MSA) of 2000, all municipalities have to undertake an Integrated Development Planning process (i.e., IDP Process Plan) to produce an Integrated Development Plan (IDP). The process plan in this case essentially fulfils the function of a business plan and/or operational plan for the review process of the IDP, Budget and PMS. It is a plan that simply defines **what** should happen, by **when** it should happen, **who** is responsible, and **how** it should happen during the process of formulating/reviewing an IDP, Budget and PMS for a Municipality.

Schedule of events to undertake the 5^{th} generation IDP 2022/23 successfully are indicated in the table below

DATE	ACTIVITY	RESPONSIBILITY			
	JUNE/JULY 2021				
22 June 2021	Table Draft 2022/2023 IDP and Budget Process Plan	Director: Development			
	to EXCO	Planning			
25 June 2021	Table Draft 2022/2023 IDP and Budget Process Plan	Director: Development			
	to Council	Planning			
31 June 2021	Submission of Draft 2022/2023 IDP Process Plan to	Director: Development			
	COGTA for comment	Planning			
01 July 2021	Advertise Draft 2022/2023 IDP Process Plan to	Director: Development			
	Public for comment	Planning			
15 July 2021	Submission of 4th Quarter PMS Report by all	Municipal Manager and All			
	Departments	Directors			
31 July 2021	Finalize Performance Agreements for Section 54/56	Municipal Manager			
	AUGUST 2021				
17 August 2021	Table 1 st Draft Annual Report to Audit Committee	Municipal Manager			
20 August 2021	Table 1 st Draft Annual Report to MPAC	Municipal Manager			
24 August 2021	-Table 1 st Draft Annual Report to EXCO	Municipal Manager and			
	-Table Final 2022/2023 IDP and Budget Process	Director: Development			
	Plan to EXCO	Planning			
26 August 2021	-Table 1 st Draft Annual Report to Council	Municipal Manager and			
	-Table Final 2022/2023 IDP and Budget Process	Director: Development			
	Plan to Council	Planning			
31 August 2021	-Submission of Draft Annual Report and AFS to	Municipal Manager and CFO			
	Treasury				
	SEPTEMBER 2021				
17 September	KZN IDP Indaba	KZN CoGTA and Director:			
2021		Development Planning			
29 September	IDP Steering Committee meeting to address	Municipal Manager, All			
2021	2021/2022 IDP MEC Comments	Directors and Managers			

DATE	ACTIVITY	RESPONSIBILITY
	OCTOBER 2021	
04-17 October	IDP and Budget Roadshows (Needs Analysis)	Office of the Mayor, Municipal
2021	(Subject to COVID-19 Regulations)	Manager, All Directors
15 October 2021	Submission of First Quarter Performance Reports	Municipal Manager and All
	and POE	Directors
22 October 2020	Submission of first Quarter Performance Report to	Municipal Manager
	Internal Audit	
	NOVEMBER 2021	
04 November	District IDP Alignment Session with KZN CoGTA	ZDM and KZN CoGTA
2021		
12 November	First Quarter Performance Review (Informal)	Municipal Manager and All
2021		Directors
16-18 November	Draft Budget and IDP Working Session (Feedback	Municipal Manager, All
2021	from Roadshows and preparation for 2022-2023 IDP and Budget)	Directors and Managers
19 November	IDP Best Practice-Alignment Session	KZN CoGTA and Director:
2021		Development Planning
	DECEMBER 2021	
07 December	Table First Quarter Performance Reports to EXCO	Municipal Manager
2021		
09 December 2021	Table First Quarter Performance Reports to Council	Municipal Manager
10 December	IDP Rep Forum (Subject to COVID-19 Regulations)	Municipal Manager, All
2021		Directors and Office of the
		Mayor
	JANUARY 2022	
05 January 2022	Submission of Second Quarter/ Half Year	Municipal Manager and All
	Performance Report	Directors
12 January 2022	Submission of Second Quarter/ Half Year	Municipal Manager
	Performance Report to Internal Audit	
17 January 2022	Mid-Year Budget and Performance	Municipal Manager and All
00.1	assessments/review	Directors
20 January 2022	Table 2 nd Draft Annual Report and Mid-year Budget	Municipal Manager and CFO
25 January 2022	and Performance Report to MPAC Table 2 nd Draft Annual Report and Mid-year Budget	Municipal Managar and CEO
25 January 2022	and Performance Report to EXCO	Municipal Manager and CFO
27 January 2022	Table 2 nd Draft Annual Report and Mid-year Budget	Municipal Manager and CFO
Zi January 2022	and Performance Report to COUNCIL	
31 January 2022	Submission of 2 nd Draft Annual Report and Mid-year	Municipal Manager and CFO
	Budget and Performance Report to Treasury	
	FEBRUARY 2022	
01 February	Advertise Annual Report	Municipal Manager
2022		_
04 February	IDP Stakeholders Meeting	KZN CoGTA and Director:
2022		Development Planning
8-10 February	Adjusted Budget and SDBIP Session	EXCO, Municipal Manager, All
20022		Directors and Managers

DATE	ACTIVITY	RESPONSIBILITY
14-18 February	Strategic Planning Session	EXCO, Municipal Manager, All
2022		Directors and Managers
22 February 2022	Table Adjusted Budget and SDBIP to EXCO	Municipal Manager and CFO
24 February 2022	Table Adjusted Budget and SDBIP to Council	Municipal Manager and CFO
	MARCH 2022	
01 March 2022	Advertise Adjusted Budgeted and SDBIP	Municipal Manager and CFO
18 March 2022	MPAC-Oversight Report	Municipal Manager and CFO
29 March 2022	Table Draft 22/23 IDP, Budget, and Final Annual Report to EXCO	Director: Development Planning, Municipal Manager and CFO
31 March 2022	Table Draft 22/23 IDP, Budget, and Final Annual Report to Council	Director: Development Planning, Municipal Manager and CFO
	APRIL 2022	
01 April 2022	Advertise Draft 22/23 IDP, Budget, and Final Annual Report	Director: Development Planning, Municipal Manager and CFO
01 April-15 April	IDP and Budget Roadshows (Discuss Draft IDP and	Office of the Mayor, Municipal
2022	Budget- Projects and Tariffs) (Subject to COVID-19 Regulations)	Manager, All Directors
04 April 2022	Deliver Draft 22/23 IDP and Budget to CoGTA (MEC)	Director: Development Planning
14 April 2022	Submission of Third Quarter Performance Report	Municipal Manager and All Directors
22 April 202	Submission of Third Quarter Performance Report to Internal Audit	Municipal Manager
April 2022	Draft IDP Feedback Session	KZN CoGTA
26-28 April 2022	Alignment of IDP, Budget and Develop 1 st Draft 22/23 SDBIP	EXCO, Municipal Manager, All Directors and Managers
	MAY 2022	
13 May 2022	Third Quarter Performance Review (Informal)	Municipal Manager and All Directors
24 May 2022	Table Final 2022/2023 IDP and Budget to EXCO	Director: Development Planning, Municipal Manager and CFO
26 May 2022	Table Final 2022/2023 IDP and Budget to Council	Director: Development Planning, Municipal Manager and CFO
	JUNE 2022	
27 May – 03 June 2022	Develop 2 nd Draft 2021/2022 SDBIP	EXCO, Municipal Manager, All Directors and Managers
01 June 2022	Advertising of Final 2022/2023 IDP and Budget.	Director: Development Planning and CFO
01 June 2022	Submission of Final 2022/2023 IDP and Budget to COGTA	Director: Development Planning

DATE	ACTIVITY	RESPONSIBILITY
09 June 2022	Submit 2 nd Draft 2022/2023 SDBIP to Mayor	Municipal Manager
16-23 June 2022	Develop Final 2022/2023 SDBIP	EXCO, Municipal Manager, All
		Directors and Managers
23 June 2022	Submit Final 2022/2023 SDBIP to Mayor for	Municipal Manager
	Signature	
01 July 2022	Advertise Final SDBIP, Submission of Final SDBIP	Municipal Manager
	to Treasury	

CHAPTER 2

GOVERNANCE

COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE

Governance at AbaQulusi is made up of political and administrative governance. Political governance comprises of elected councillors and council committees. Its role is to play oversight role over administration of the municipality to ensure effective and efficient service delivery. Administrative governance is undertaken through various administrative structures under the leadership of the Municipal Manager.

The principal structure of municipality is Council chaired by Speaker of Council, Cllr. MB Khumalo. The Executive Committee is led by the Mayor, Cllr. MC Maphisa and is tasked with day – to –day running of the municipality. Political governance structures work together on day – to day basis to achieve service delivery goals and targets as set out in the municipal IDP

2.1 POLITICAL GOVERNANCE

The political governance of AbaQulusi Municipality is undertaken by Executive Committee led by the Mayor, Cllr. MC Maphisa, who is the centre of governance system since executive powers are vested in him to manage the day-to-day affairs of the municipality. He has an overarching strategic and political responsibility to ensure smooth functioning of political and administrative governance of the municipality. In fulfilling this function, he is assisted by the Executive Committee comprising of 8 members of Council. The EXCO political structure is made up of the following: 5(five) IFP: Members, 3(three) ANC: Members, 1(one) EFF Members and 1(one) NFP member. Councillors and their political affiliation are indicated as follows:

EXECUTIVE COMMITTEE MEMBERS



The mayor is the centre of governance system since executive powers are vested in him to manage the day-to-day affairs of the municipality. He has an overarching strategic and political responsibility to ensure smooth functioning of political and administrative governance of the municipality.

Mayor Cllr. MC Maphisa Political Representation: IFP

Deputy Mayor Cllr.MA Mazibuko Political Representation:IFP

NN Mdlalose Designation: Ward Councillor Political Representation: ANC	Cllr. HB Khumalo Designation: PR Political Representation: ANC	Cllr. L Dube PR Councillor Political Representation: ANC	Cllr FK Nene PR Councillor / EXCO Political Representation Ward: 23
Cllr. LM Mtshali Designation PR Councillor Political Representation: IFP	Cllr. HB Khumalo Designation: PR Councillor Political Representation: ANC	Cllr. LWC Mtshali Designation: Ward Councillor Political Representation: IFP	Cllr. BP Nhlengethwa Designation: Ward Councillor Political Representation: EFF Ward: 1

Various portfolio committees are in place to ensure effective oversight role on council matters. The committees are established in terms of section 79 and 80 of section Government Municipal Structures Act No 117 of 1998. These committees include

PORTFOLIO COMMITTEES

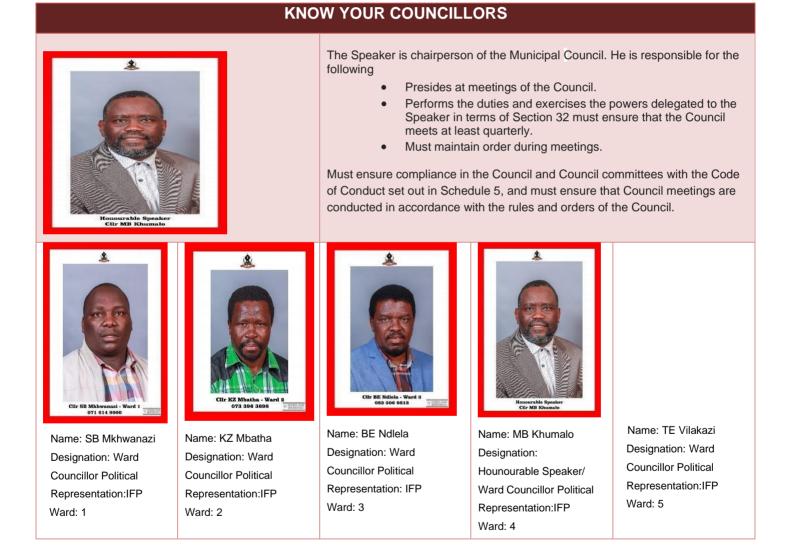
NO.	COMMITTEE	CHAIRPERSON	MEMBERS
1.	Executive Portfolio Committee	Cllr.MC Maphisa,	Cllr.MA Mazibuko, Cllr. NN Mdlalose, Cllr. HB Khumalo, Cllr. L Dube, Cllr. LWC Mtshali, Cllr. LM Mtshali, Cllr. BP Nhlengethwa, Cllr FK Nene
2.	Technical Services Committee	Cllr. ML Mtshali	Cllr KZ Mbatha, Cllr XJ Zungu, Cllr MD Khumalo Cllr AP Mbatha, Cllr. TE Vilakazi, Cllr KM Ntuli, Cllr PF Buthelezi, Cllr LM Xulu, Cllr VV Dlamini

NO.	COMMITTEE	CHAIRPERSON	MEMBERS
3.	Community Services	Cllr. MA Mazibuko	Cllr JX Sangweni, Cllr TE Vilakazi, Cllr SS Mthembu Cllr XJ Zungu, Cllr BW Mdlalose, Cllr MM Lambiso Cllr RF Nzuza, Cllr FK Nene, Cllr LN Khan, Cllr SN Buthelezi Cllr BI Ngema, Cllr MB Mabaso
4.	Finance Portfolio	Cllr. MC Maphisa	Cllr. ZM Ngcobo, Cllr. SB Mkhwanazi, Cllr. MD Khumalo, Cllr. BW Mdlalose, Cllr. MP Williams, Cllr. AP Mbatha, Cllr. PF Buthelezi, Cllr. S Shelembe, Cllr. FK Nene, Cllr. BH Khumalo Cllr. SN Buthelezi, Cllr. NN Mdlaose, Cllr. NM Sibiya, Cllr. ST Mbokazi
5.	Corporate Services Portfolio		Cllr. MP Williams, Cllr. BW Mdlalose, Cllr. SS Mthembu, Cllr. MM Lambiso, Cllr. KM Ntuli, Cllr. JX Sangweni, Cllr. RF Nzuza, M Mdletshe, Cllr. L Dube, Cllr. SN Ndlela, Cllr. Bl Ngema, Cllr. NN Mdlalose, Cllr.VV Dlamini
6.	Development Planning Portfolio		Cllr. LWC Mtshali, Cllr. MD Khumalo, Cllr. SB Mkhwanazi, Cllr. AP Mbatha, Cllr. KZ Mbatha, Cllr. ZM Ngcobo, Cllr. MP Williams, Cllr. RF Nzuza, Cllr. LM Xulu, Cllr. ST Mbokazi, Cllr. NM Sibiya, Cllr. L Dube, Cllr. MB Mabaso, Cllr. BH Khumalo
7.	Municipal Public Account Committee	Cllr. M Victor	Cllr. NP Ndlela, Cllr. BP Buthelezi, Cllr. MD Buthelezi, Cllr. E Cronje, Cllr. PP Selepe, Cllr. CB Hlatshwayo, Cllr. BE Ndlela Cllr. HV Khumalo

2.2 COUNCIL

Councillors are elected representatives serving predetermined term of office on the local council on behalf of their respective constituents. AbaQulusi municipal council has a total number of forty-five (45). Twenty-three (23) are represented as ward councillors and twenty-two (22) are party representatives. The Councils Political structure is made up of the following: African National Congress (ANC): 14 Members, Inkatha Freedom Party (IFP): 21 Members, Democratic Alliance (DA): 2 Members, Economic Freedom Fighters (EFF): 3 Members, 4 National Freedom Party (NFP) and Front Plus (VFP) 1. The Council is chaired by the Honourable Speaker, Councillor MB Khumalo.

The composition of Council and their political affiliation is as follows:



KNOW YOUR COUNCILLORS



Name: BW Mdlalose Designation: Ward Councillor Political Representation:IFP Ward: 6



Name: SS Mthembu Designation: Ward Councillor Political Representation:

IFP Ward: 11



Name: BP Buthelezi Designation: Ward Councillor Political Representation:IFP Ward: 8

Name: MD Khumalo Designation: Ward

Councillor Political

Representation:IFP

Name: NN Mdlalose

Designation: Ward

Political Representation:

EXCO Member

Councillor

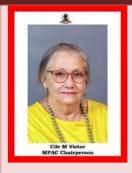
ANC

Ward: 12

Ward: 7



Name: AP Mbatha Designation: Ward Councillor/ Whip of Council Political Representation:IFP Ward: 13

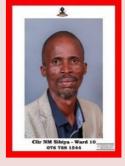


Name: M Viktor Designation: Ward Councillor

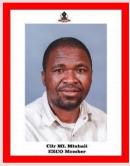
/ MPAC Chairperson Political Representation: DA



Name: LWC Mtshali Designation: Ward Councillor/ EXCO Political Representation: IFP Ward: 14



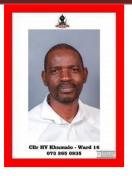
Name: NM Sibiya Designation: Ward Councillor Political Representation: NC Ward: 10



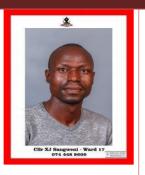
Name: ML Mtshali Designation: Ward Councillor

/EXCO Political Representation:IFP Ward: 15

KNOW YOUR COUNCILLORS



Name: HV Khumalo Designation: Ward Councillor Political Representation: ANC Ward: 16

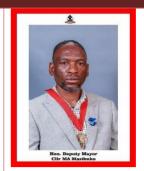


Name: XJ Sangweni Designation: Ward Councillor Political Representation:IFP Ward: 17



Name: ZM Ngcobo Designation: Ward Councillor

Political Representation:IFP Ward: 18



Name: MA Mazibuko Designation: Honourable Deputy Mayor/Ward Councillor / EXCO

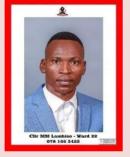
Political Representation: IFP Ward: 19



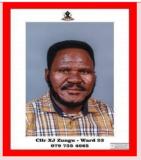
Name: CB Hlatshwayo Designation: Ward Councillor: Political Representation: NC Ward: 20



Name: KM Ntuli Designation: Ward Councillor Political Representation:IFP Ward: 21



Name: MM Lambiso Designation: Ward Councillor Political Representation:IFP Ward: 22



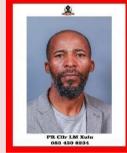
Name: XJ Zungu Designation: Ward Councillor Political

Representation:IFP Ward: 23



Name: FK Nene Designation: PR Councillor / EXCO

Political Representation: NFP Ward: 23



Name: LM Xulu Designation: PR Councillor Political Representation:

NFP Ward: 23



Name: AT Mdletshe Designation: PR Councillor Political Representation: NFP Ward: 23



Name: iNkosi MD Buthelezi Designation: PR Councillor Political Representation Ward: 23



Name: E Cronje Designation: PR Councillor Political Representation Plus Ward: 23

2.3 ADMINISTRATIVE GOVERNANCE

The Municipal Manager is the Accounting Officer of the Municipality. He is the head of the administration, and primarily serve as chief custodian of service delivery and implementation of political priorities. He is assisted by his director's reports, which constitutes the senior management team, the administrative is depicted below comprising of the following departments

2.3.1 Executive Support Department

Municipal Manager is Head of Administration and is responsible for the management of the municipality's administration in accordance with the Local Government Municipal Systems Act of 2000 and other legislation applicable to the municipality. The primary objective to measure, monitor and enhance the institution's performance and advise the political structures and political office bearers of the municipality.

The following units exist within the department:

- Internal Audit
- Executive Support
- Legal Services
- Performance Management
- Local Economic Development

2.3.2 Budget & Treasury Department

Budget & Treasury is headed by the Chief Financial Officer (CFO), manages the financial affairs of municipality to ensure the optimum use of all municipal assets. In essence, it is the protector of the public purse as it levies taxes and charges on the public, collects the taxes and charges for the public, and administers the expenditure of those taxes and charges on goods, services and assets on behalf of the public.

The following units exist within the department:

- Revenue & Income
- Expenditure Management
- Supply Chain
- Budget and Treasury

2.3.3 Technical Services Department

The Technical Services department's main objectives and functions are to provide the basic needs of the community as well as maintain the standard of service provided. The following units exist within the department:

- Project Management Unit (PMU)
- Roads and Storm -water,
- Electricity
- Water and Sanitation

2.3.4 Corporate Services Department

Enable support to Council, the Committees of Council, as well as to the Political Office Bearers, provide an effective and efficient human resource strategic and administration, ensure skilled workforce, ensure fair representation of the workforce, promote a conducive working environment provide optimal information technology services and infrastructure.

The following units exist within the department:

- Human Resource Management
- Human Resource Development
- General Administration
- Information Technology
- Council Support and
- Fleet Management

2.3.5 Community Services Department

The Community Development Department's core functions is to ensure that the community is well serviced in regards to: Public Safety, Education (Libraries) Sports & Recreation, Community Halls, Traffic Management and Solid Waste Management

The following units exist within the department:

- Environmental Management
- Public Safety
- Recreational Services
- Community Services Centre

2.3.6 Development Planning Department

The Development Planning departments' primary function within the municipality is to regulate, control all developments. The following units exist within the department:

- Town Planning and GIS
- Human Settlement & Real Estate
- Building Inspectorate
- IDP and Development Planning

Depicted below is the Organogram of the municipality.



Organogram

2.4 INTERGOVERNMENTAL RELATIONS

South Africa has an intergovernmental system guided by Intergovernmental Relations Framework Act no. 13 of 2005 and regulations. The principle behind this act is to promote cooperation between the three spheres of government – local, provincial and national. While responsibility for certain functions is allocated to a specific sphere, many other functions are shared among the three spheres. The municipality participates in a number of national, provincial forums and district forum that are currently established for the purpose to share issues of common interest and resolve challenges at

hand and facilitate service delivery mandate.

Furthermore, IGR in the context of South Africa mainly aims to achieve the following:

- Information Sharing
- Communication
- Consultation
- Engagement
- Co-operation

2.4.1 PROVINCIAL INTERGOVENMENTAL STRUCTURE

The mayor and municipal manager participate in the technical and provincial MUNIMEC respectively

The key IGR Structures that are established in the country provides a platform to achieve the above - mentioned is outlined as follows:

Table 9 IGR National and Provincial Structures

SPHERE OF GOVERNMENT	IGR STRUCTURE
National	 Presidents coordinating Council MinMECs/Budget Forum/Local Government Budget Council
Provincial	 Premiers co-ordinating Forums MuniMECs Local Government Communicators Forum
Local	 District Inter-Governmental Forums: The District Technical Forum Mayoral Forum Municipal Manager's Forum District Development Model (DDM)

SPHERE OF GOVERNMENT	IGR STRUCTURE
	 Communicators Forum Zululand Communicators Forum Sub Technical Forums (CFOs Forum, Planning Forum, Infrastructure Forum, Corporate Services Forum)

It must be noted that the AbaQulusi LM is fully committed and active in the Provincial and Local IGR Structures, however there will always be a need to revive structures functionality considering the local government dynamics and challenges

Municipal Structures

Other than legislated and political structures, the following structures are also in place at AbaQulusi Local Municipality:

Table 10 IGR Municipal Structure

Department	Structure
Executive Support Department	□ IDP Rep Forum
	Operation Sukuma Sakhe
	Rapid Response
	Local Aids Council (LAC)
	Disability Forum
	Civil Society
	AbaQulusi Youth Council
Development Planning	□ IDP Rep Forum
Corporate Services	Local Labour Forum
Community Services	Disaster Management Forum
	Sports Forum
Development Planning	Tourism Forum
	Business Forum
	Housing Forum

PERFORMANCE HIGHLIGHTS

ISSUE	DESCRIPTION
DDM	ALM successfully hosted DDM Ministerial visit
OSS	Former Municipal Manager and Communications actively participated as a team for Covid-19
Communications Forums (District and Provincial)	Successfully participated and developed Communications and Image Management Policy, Internal Communications Policy, Media Management Policy, Social Media Policy which are all supported and approved by all relevant structures

ISSUE	DESCRIPTION
	including Exco and Council
MMRT/ ICMS (District and Provincial)	Successfully establish the MRRT and ICMS structures. Developed MRRT Policy which is supported and approved by all relevant structures, including Exco and Council. ICMS policy has been developed, supported and approved by the District, Province and Cogta.

CHALLENGES AND RECOMMENDATIONS

CHALLANGE	ACTION TO BE TAKEN TO ADDRESS CHALLENGES
Capacity constraints on personnel to run the entire section	 There is a need to capacitate this Section by appointing Manager: Mayor's Office and Communications – who will oversee coordination in Mayor's Office, Communications, IGR and Special Program IGR Officer/ Coordinator – will focus on all IGR related matters Special Programs Coordinator who will mainly focus on Local Aids Council, Disability Forum, Civil Society and AbaQulusi Youth Council
Limited resources vs unlimited service delivery needs	Strengthening of resources for service delivery demands

COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

2.5 PUBLIC MEETINGS

Chapter 4 of the Local Government Municipal Systems Act 32 of 2000 indicates that a municipality must establish appropriate mechanisms, processes and procedures to enable the local community to participate in the affairs of the municipality, AbaQulusi Municipality prides itself on public participation as a mechanism in this regard to engage, inform and consult its communities on the affairs of the municipality.

It is imperative that the public is in involved in all municipal processes and decision making, achieving transparency and an all-inclusive society. The municipality's IDP Process Plan sets out the public participation structures and schedules that are usually implemented by the municipality for a specific year. It must be noted that although structures and schedules are in place, it does not always go to plan due the constant demands within local government, therefore structure used to involve the public of municipal affairs include:

- Council Meetings
- IDP Representative Forums
- IDP/Budget Roadshows/Izimbizo
- Ward Committee Meetings
- Meetings with Amakhosi
- Meeting with Business
- Media Releases
- Website Releases

Amakhosi are also invited to Council meetings however, participation has not been much, considering some issues to be addressed at a Provincial level

AbaQulusi Municipality undertook 2021/22 IDP/Budget Roadshows regardless of the challenges posed by COVID 19 pandemic. Ward committee structures were utilised where possible to engage communities on affairs of the municipality.

PUBLIC MEETINGS

The public meetings were held as follows during the period 2021/22

	WARD	DATE	VENUE	NO. OF
				PARTICIPANTS
1.	Ward 01	22/11/2021	Mzamo Hall	75
2.	Ward 02	05/04/2021	eSihlengeni	49
3.	Ward 03	13/08/2021	Khambi Hall	60
4.	Ward 04	05/06/2022	Zwathi Hall	85
5.	Ward 05	03/04/2021	Xulu Community Centre	92
6.	Ward 06	18/07/2022	Coronation Hall	102
7.	Ward 07	14/05/2022	Thuthukani Hal	105
8	Ward 08	12/12/2021	Sikhame Creche	96
9.	Ward 09	03/06/2022	Library Hall	23
10	Ward 10	26/08/2021	King Zwelithini Hall	117
11.	Ward 11	13/09/2021	Ebhareni Hall	125
12.	Ward 12	30/09/2021	Gwebu Hall	111
13.	Ward 13	23/02/2022	Madampini Area	78
14.	Ward 14	03/03/2022	Ezibomvu Hall	135
15.	Ward 15	08/12/2021	Esigodini Area	56
16.	Ward 16	19/08/2021	Emadresini Hall	80
17.	Ward 17	12/03/2022	Mvuzini Area	102
18.	Ward 18	31/07/2021	Mondlo 'A' Hall	52
19.	Ward 19	14/04/2022	Mangosuthu Hall	37
20.	Ward 20	06/06/2022	Sekethwayo School	45
21.	Ward 21	16/10/2021	Qwabe Hall	63
22.	Ward 22	17/02/2022	Lakeside Hall	128
23.	Ward 23	04/05/2022	Cliffdale Hall	35

The top three issues raised by the community during the above-mentioned meetings are as follows:

- Shortage of water
- Electricity fault and installation of electricity
- Fixing of access Roads

2.5.1 WARD COMMITTEES

The Ward Committees support the Ward Councilor who receives reports on development, participate in development planning processes, and facilitate wider community participation. To this end, the

Municipality constantly strives to ensure that all Ward Committees function optimally with community information provision, convening of meetings, ward planning, service delivery, IDP formulation and performance feedback to communities.

The purpose of a ward committee is:

- to get better participation from the community to inform council decisions;
- to make sure that there is more effective communication between the Council and the community; and
- to assist the ward councillor with consultation and report-back to the community.

Ward committees should be elected by the community they serve. ward committee may not have more than 10 members and women should be well represented. Ward councillor serves on the ward committee and act as the chairperson. Although ward committees have no formal powers, they advise the ward councillor who makes specific submissions directly to the administration. These committees play a very important role in the development and annual revision of the Integrated Development Plan of the area.

WARD	SURNAME	FULL NAMES	GENDER (M/F	SECTOR REPRESENTED	CONTACT NO.
	Masuku	Mpheni	Male	Faith Based	071 188 7996
	Mngomezulu Mathe	Lindiwe	Female	Ratepayers	076 098 3538
	Shabangu	Nkosinathi	Male	Youth	076 647 2137
	Mavuso	Simphiwe	Female	Health & Social Dev.	076 701 3009
1	Dlamini	Nolwazi	Female	Women	079 257 2682
	Khalishwayo	Mbali	Female	Education	079 748 4754
	Nkosi	Sihle Erick	Male	Transport	064 668 9519
	Mchunu	David Thubelihle	Male	Safety & Security	072 408 4851
	Buthelezi	Nkosikhona	Female	Physical Challenged	072 038 3296
	Mhlongo	Mthokozi	Male	Business	079 071 5207
	Nkosi	Dumsani	Male	Business & Informal Traders	079 580 7708
	Sikhosana	Njabulo	Male	Safety & Security	078 443 5051
	Ntshangase	Nontobeko	Female	Faith Based	073 940 2226
	Buthelezi	Robert	Male	Education	083 544 8981
2	Mpanza	Thoko	Female	Health & Social Dev.	083 437 0049
	Buthelezi	Nokulunga	Female	Women	076 129 9603
	Msezana	Zanoxolo	Male	Public Transport	078 273 2256
	Ntuli	Siyakhula Gift	Male	Youth	071 408 0678
	Jiyane	Zakithi	Female	Environment	078 933 0303

The table below indicates representation for 23 wards of AbaQulusi

WARD	SURNAME	FULL NAMES	GENDER (M/F	SECTOR REPRESENTED	CONTACT NO.
	Ntshangase	Sindisiwe Cebolini	Female	Physical Challenged	060 865 6044
	Ndlovu	Khanyisile	Female	Faith Based & Enviro	063 151 2893
	Mdluli	Busiswe	Female	Women	079 159 2057
	Nyathikazi	Mfundo	Male	Safety & Security	082 281 3717
	Nkwanyana	Nonhlanhla	Female	Business & Informal Traders	071 105 7310
3	Buthelezi	Namile	Female	Traditional	063 152 5707
<u>э</u>	Magagula	Thobile	Female	Health & Social Dev.	082 742 9055
	Ndlela	Sindi	Female	Physical Challenged & Senior Citizen	071 021 8264
	Mpanza	Gqama	Female	Education	081 075 0086
	Ndlela	Sandile	Male	Youth	060 633 2593
	Shabalala	Phumzile	Female	Transport	079 736 1303
	Nyandeni	Langelihle	Male	Farm Worker	082 847 4817
	Zulu	Zandile	Female	Environment & Tourism	064 729 1126
	Zulu	Micheal	Male	Business & Informal Traders	079 244 7354
	Phakathi	Siyabonga	Male	Education	076 236 9079
4	Mbatha	Mandula Alpheus	Male	Farm Worker	067 336 6825
	Zulu	Zilethile	Female	Transport	060 806 0357
	Khoza	Velephi	Female	Health & Social Dev.	072 472 1468
	Sangweni	Nkosinathi	Male	Traditional Institution	076 424 2958
	Madonsela	Thokozani	Male	Safety & Security	079 159 2073
	Kunene	Thembekile	Female	Youth	072 065 7181
	Nxumalo	Sithembile	Female	Safety & Security	073 950 8891
	Nene	Thami	Male	Physical Challenged	082 075 3819
	Dlamini	Nqobile	Female	Health & Social Dev.	073 991 6452
	Nyandeni	Lungi	Female	Transport	079 148 7500
5	Buthelezi	Zwelakhe E.	Male	Faith Based	071 437 6604
	Masondo	Thuleleni	Female	Education &	079 800 2978
	Buthelezi	Mkhesi	Female	Environment	066 023 2231
	Khumalo	Sabelo	Male	Business	076 930 7315
	Mtshali	Mnothiseni	Male	Youth	076 038 3668
	Mayise	Melusi	Male	Traditional	078 974 6365
	Khumalo	Samuel Vika	Male	Safety & Security	072 814 4158
	Mavundla	Bonile Philisiwe	Female	Physical Challenged	060 797 1603
	Mntambo	Welcome	Male	Youth	079 578 2002
6	Nhleko	Hlanganani	Male	Remote Communities	072 639 2929
Ŭ	Nhleko	Lindiwe Primrose	Female	Traditional & Faith Based	076 821 3934
	Nkosi	Langelihle	Female	Women	078 935 8725
	Khalishwayo	Thamsanqa	Male	Health & Social Dev.	076 728 835(incomplete)
	Kunene	Siphosakhe	Male	Senior Citizen	079 547 6524

WARD	SURNAME	FULL NAMES	GENDER (M/F	SECTOR REPRESENTED	CONTACT NO
	Mthethwa	Diplomat	Male	Education & Informal Traders	079 324 2598
	Zulu	Siphamandla	Male	Transport	063 312 4118
	Zulu	Nokuthula	Female	Faith Based	074 754 6938
	Ndaba	Mishack	Male	Ratepayers	071 899 6927
	Mzolo	Xolani	Male	Physical Changelled	081 079 8078
	Dlamini	Tholakele	Female	Senior Citizen	079 581 9118
	Sikhakhane	Herny	Male	Transport & Professional	078 264 2072
7	Kunene	Nkosingiphile	Female	Environment & Tourism Youth & Cic	079 065 3582
	Nhleko	Zinhle	Female	Association	063 398 3654
	Sithole	Bhekithemba	Male	Education	076 438 9697
	Sikhosane	Tholi	Female	Business &Informal Traders	083 526 2377
	Buthelezi	Thembelihle	Female	Neglected Community	072 148 8172
	Jones	Dennis	Male	Business &Informal Traders	0846199000
	Ntombela	Lindiwe	Female	Education	0766786639
	Buthelezi	Nkosingiphile	Female	Senior Citizen	0761233518
	Mfusi	Joyce	Female	Faith Based	0739033121
8	Zulu	Nomusa	Female	Youth & Cic Association	0796155298
	Shabangu	Michael	Male	Women	0713782199
	Mnyandu	Mduduzi	Male	Transport	0725027109
	Mthethwa	Khethinkosi	Female	Rate Payers	0738643031
	Mhlongo	Nkosikhona	Female	Enviroment	0727030450
	Mbatha	Simphiwe	Male	Safety and Security	0712166389
	Mkhonza	Simphiwe	Male	Youth	0716385220
	Ngema	Joyce	Female	Faith Based	0793598009
	Minott	Gavin	Male	Safety and Security	0834570097
	Mkhonza	Sithandokuhle	Female	Sport and Enviroment	0677856187
9	Masondo	Sikhumbuzo	Male	Business and Infrastru	0723912427
	Mgcina	Sizwe	Male	Disabled	0829469662
	Mgcina	Thandi	Female	Women	0796291810
	Sikhakhane	Simiso	Male	Health and Social Dev	0798289606
	Mdlalose	Xolani	Male	Rate Payers	0717941581
	Nompilo	Sithebe	Male	Senior Citizen	0833702184
	Mdlolose	Nomfundo	Female	Youth and Sport	0630915549
	Sibiya	Thembelihle	Female	Faith Based	0789545241
10	Majola	David	Male	Transport	0796262575
10	Masondo	Phumzile	Male	Safety and Security	0781579442
	Khumalo	lvin	Male	Enviroment	0784303427
	Mthethwa	Nokwazi	Female	Women	0738206794

WARD	SURNAME	FULL NAMES	GENDER (M/F	SECTOR REPRESENTED	CONTACT NO.
	Mazibuko	Thamisanqa	Male	Business	0825065822
	Nkosi	Nozipho	Female	Rate Payers and Disability	0607228573
	Magubane	Porinet Siphelele	Female	Education	0782096482
	Mashinini	Yvonne	Female	Health and Social Dev	0788691412
	Sibiya	Richard	Male	Business	0604120103
	Sangweni	Thabo	Male	Youth	0822647225
	Xaba	Aron	Male	Faith Based	0731142415
	Mtshali	Nkosiyethu	Male	Health and Social Dev	0790170037
11	Ngwenya	Senzeni	Female	Rate payers	0665441461
	Nxumalo	Velaphi	Male	Safety and Security	0726229101
	Buthelezi	James	Male	Transport	0630175757
	Khumalo	Thokozani	Female	Education	0717957930
	Mchunu	Jozi	Male	Senior Citizen	0731319778
	Ndlovu	Gugu	Female	Women	0797851409
	Mtshali	Andile	Male	Faith Based	0798352997
	Gumbi	Zama	Female	Education	0767612792
	Khanyile	Sipho	Male	Business	0732902854
	Siyaya	Sandile	Male	Health & Social Dev.	0769086335
12	Nkosi	Delisile	Female	Rate Payers	0714650416
.2	Hadebe	Sifiso	Male	Senior Citizen	0726916531
	Xaba	Fangitheni	Female	Women	0726523573
	Mtshali	Mzwandile	Male	Business	0725643604
	Mlambo	Sipho	Female	Youth	0824089630
	Mlotshwa	Thuli	Female	Transport	0607247573
	Sikhakhane	Nomvelo		Transport	0729270240
	Buthelezi	Buyisile	Female	Youth	0799439951
	Mbokazi	Zandile	Female	Business	0715337573
	Ntuli	Nomali	Female	Women	0783867745
13	Bophela	Themba	Male	Senior Citizen	0781578487
	Mbatha	Nakwa	Female	Rate Payers	0809294765
	Khanyile	Henry	Male	Health & Social Dev.	0825050959
	Ntuli	Ntombiyezizwe	Female	Business	0826679350
	Madela	Nkosinathi	Male	Education	0711548023
	Zulu	Hlengiwe	Female	Faith Based	0786423687
	Buthelezi	Noluthando	Female	Faith Based	0721262699
	Maphisa	Eunice Bongiwe	Female	Education	0764428311
	Mwandla	Thulile	Female	Business	0723186883
14	Mncube	Siphesihle	Female	Health & Social Dev.	0789224195
	Buthelezi	Dumazile	Female	Rate Payers	0761891594
	Mkhwanzi	Cynthia	Female	Senior Citizen	0799651652
	Dlamini	Sindile	Female	Women	0766296569

WARD	SURNAME	FULL NAMES	GENDER (M/F	SECTOR REPRESENTED	CONTACT NO.
	Mtshali	Nkosingiphile	Female	Business	0799750716
	Gumbi	Thokozani	Male	Youth	0716462102
	Buthelezi	Sifiso	Male	Transport	0660828673
	Zikode	Ncamisile	Female	Transport	0733931449
	Mdlalose	Mbongiseni	Male	Youth	0764663835
	Mazibuko	Douglas	Male	Business	0712178661
	Moloi	Ncamisile	Female	Women	0798039042
	Dubazane	Hlengiwe	Female	Senior Citizen	0791788593
15	Zwane	Elsie	Female	Rate Payers	0715491124
	Nhlengethwa	Sakhile	Male	Health & Social Dev.	0660286498
	Ngema	Nhlanhla	Male	Business	0765540974
	Mthombeni	Nokwazi	Female	Education	0790944680
	Sithole	Bongekile	Female	Faith Based	0767729451
	Zuma	Prince	Male	Business	'0735756855
	Khumalo	Vuyani	Male	Safety & Security	'0825196084
	Mtshali	Sibusiso	Male	Education	'0764135829
	Masondo	Nonhlanhla	Female	Youth	'0793426872
	Nkosi	Thulani	Male	Health & Social Dev.	0837598848
16	Madela	Sindi	Female	Transport	'0607840583
	Dubazane	Thenjiwe	Female	Faith Based	'0729357633
	Ndebele	Lucky	Male	Rate Payers	'0664022789
	Kubeka	Nhlanhla	Male	Environment	'0735780965
	Langa	Xolani	Male	Senior Citizen	'0782998704
	Mthethwa	Thandeka	Female	Youth	'0656581577
	Zulu	Patricia	Female	Faith Based	'0825389031
	Mhlanga	Zandile	Female	Environment	'0833638209
	Dlamini	Philisiwe	Female	Transport	'0833412058
17	Shabalala	Zakhele	Male	Senior Citizen	'0660282789
	Magubane	Mpume	Female	Health & Social Dev.	'0822988774
	Dlongolo	Hleziphi	Female	Education	'0781905270
	Mthembu	Sifiso	Male	Safety & Security	'0825241955
	Nkosi	Samukelisiwe	Female	Business	'0780875836
	Khweswa	Gugu	Female	Safety & Security	'0834219944
	Nyandeni	Thembelihle	Female	Youth	'0633269290
	Mbatha	Sanelisiwe	Female	Education	'0791126692
18	Sangweni	Lindiwe	Female	Environment	'0768064286
- 10	Msomi	Samukelisiwe	Female	Rate Payers	'0717573508
	Zulu	Nonhlanhla	Female	Business	'0736235866
	Dlamini	Mzwakhe	Male	Senior Citizen	'0791672392
	Xulu	Phumlani	Male	Transport	'0603753577

WARD	SURNAME	FULL NAMES	GENDER (M/F	SECTOR REPRESENTED	CONTACT NO.
	Nkosi	Phelelani	Male	Faith Based	'0834753272
	Khumalo	Mantombazana	Female	Health & Social Dev.	'0834678839
	Mdlalose	Siphiwe	Male	Health & Social Dev.	'0734369486
	Mthethwa	Thenjiwe	Female	Transport	'0730884661
	Xaba	Zakhele	Male	Youth	'0763342021
	April	Nonceba	Female	Safety & Security	'0726073327
40	Dlamini	Zamokuhle	Female	Rate Paters	'0711003314
19	Buthelezi	Thandeka	Female	Education	'0603860083
	Kunene	Jabulile	Female	Environment	'0717254261
	Jiyane	Clementine	Female	Senior Citizen	'0783893047
	Shongwe	Siphiwe	Female	Faith Based	'0713988855
	Mbatha	Nomthandazo	Female	Business	'0607098564
	Mtshali	Phindile	Female	Environment	'0722551115
	Mbokazi	Petty	Female	Business	'0710567547
	Khumalo	Mdumiseni	Male	Safety & Security	'0786187300
	Makhubo	Gcinile	Female	Education	'0733463950
	Shongwe	Nelisiwe	Female	Faith Based	'0782283535
20	Mlangeni	Nomfundo	Female	Youth	'0712613998
	Mbhele	Sizwe	Male	Transport	'0733467427
	Xulu	Nomathemba	Female	Rate Payers	'0638176246
	Khoza	Nkosingiphile	Female	Women	'0735625115
	Ximba	Zemfundo	Female	Disability	'0604924491
	Mdlalose	Sizwe	Male	Youth	'0640687693
	Mdluli	Bhekuyise	Male	Business	'0738612813
	Mdletshe	Siphiwe	Male	Safety & Security	'0794694408
	Shabalala	Sifiso	Male	Health & Social Dev.	'0646642613
04	Nkosi	Vusi	Male	Transport	'0792353251
21	Ngwenya	Vusumuzi	Male	Environment	'0822614194
	Buthelezi	Sizakele	Female	Rate Payers	'0649536567
	Khanyile	Ntombikayise	Female	Women	'0636036650
	Sikhakhane	Saraphina	Female	Senior Citizen	'0738835193
	Sikhakhane	Mbuyi	Male	Faith Based	'660520201
	Ndwandwe	Nkululeko	Female	Health & Social Dev.	'0739992525
	Mbatha	Nkosingiphile	Female	Environment	'0710076561
	Mbatha	Touch	Male	Transport	'0818167772
	Zungu	Mbongeni	Male	Education	'0836970579
22	Ntombela	Porcia	Female	Safety & Security	'0793286359
	Sibiya	Fanisile	Male	Rate Payers	'0736956751
	Mawela	Dudu	Female	Women	'0842830564
	Xulu	Sphamandla	Male	Youth	'0793721447
	Mbatha	Musa	Male	Senior Citizen	'0835876058

WARD	SURNAME	FULL NAMES	GENDER (M/F	SECTOR REPRESENTED	CONTACT NO.
	Qwabe	Zandile	Female	Business	'0761956310
	Madhlamalala	Fikile	Female	Senior Citizen	0728164804
23	Mndela	Nombulelo	Female	Disability	0660155907
23	Qwabe	Joice	Female	Business	0796061727
	Ngcobo	Nomusa	Female	Women	0714180094
	Myeni	Samkelo	Female	Safety & Security	0724796237
	Nkwanyana	Phumelele	Female	Health & Social Dev.	0783960032
	Ncube	Lungile	Female	Youth	0765527321
	Khumalo	Sphesihle	Female	Transport	0767246322
	Mthethwa	Nompumelelo	Female	Environment	0715299672
	Ndebele	Sifiso	Male	Faith Based	0636224350

The table below provides information on the establishment of ward committees and their representation:

WARD	COMMITTEE ESTABLISHED	COMMITTEE FUNCTIONING EFFECTIVELY
1	Yes	Yes
2	Yes	Yes
3	Yes	Yes
4	Yes	Yes
5	Yes	Yes
6	Yes	Yes
7	Yes	Yes
8	Yes	Yes
9	Yes	Yes
10	Yes	Yes
11	Yes	Yes
12	Yes	Yes
13	Yes	Yes
14	Yes	Yes
15	Yes	Yes
16	Yes	Yes
17	Yes	Yes
18	Yes	No
19	Yes	Yes
20	Yes	Yes
21	Yes	Yes
22	Yes	No
23.	Yes	No

Communication dissemination methods include the following:

Internal communication flow:

- Communication between internal departments through staff circulars.
- Communication between committees, entities, affiliates, partners and staff.
- Cost reduction efforts by using notice boards

External communication flow:

- Traditional media: newspapers, radio, local newspaper.
- Electronic media: AbaQulusi website
- Social media: Facebook

2.6 IDP PARTICIPATION AND ALIGNMENT

Table 12 IDP Application and Alignment

IDP Participation and Alignment Criteria*	Yes/No
Does the municipality have impact, outcome, input, output indicators?	Yes
Does the IDP have priorities, objectives, KPIs, development strategies?	Yes
Does the IDP have multi-year targets?	Yes
Are the above aligned and can they calculate into a score?	Yes
Does the budget align directly to the KPIs in the strategic plan?	Yes
Do the IDP KPIs align to the Section 57 Managers	Yes
Do the IDP KPIs lead to functional area KPIs as per the SDBIP?	Yes
Do the IDP KPIs align with the provincial KPIs on the 12 Outcomes	Yes
Were the indicators communicated to the public?	Yes
Were the four quarter aligned reports submitted within stipulated time frames?	Yes
* Section 26 Municipal Systems Act 2000	

2.7 RISK MANAGEMENT

Section 62 (1) of the MFMA states that, the accounting officer of a municipality is responsible for managing the financial administration of the municipality and must for this purpose take all reasonable steps to ensure that the resources of the municipality are used effectively, efficiently and economically and that the municipality has and maintains effective, efficient and transparent systems of financial and risk management and internal control.

The risk management function falls under Internal Audit in the Office of the Municipal Manager. Risk management is as much about identifying opportunities as avoiding or mitigating losses. It is a logical and systematic process of establishing the context, identifying, analysing, evaluating, treating, monitoring and communicating risks associated with any activity, function or process, in a way that enables an organization to minimize losses and maximize opportunities. The drive for local government transformation with limited resources has tended to force municipalities into taking a less conservative

Ongoing local government reforms have provided a broad administrative framework for further improvements to occur. These include more stringent corporate governance requirements, greater flexibility and a focus on results and accountability. Risk management trends and components already overlap with those of internal auditing, performance management, programmer and project management, financial management, change management, customer care, communication, etc. and require incremental inclusion in current and future plans of the entire organization. The management of risk by implication is a managerial function, even so individual sections, departments and directorates differ in their exposure and reaction to risks and thus departments, sections and individuals form a vital part of the overall risk management process within the Municipality.

AbaQulusi Municipality strives, so far, successfully to be amongst the leaders in local government. In our continuously changing governance environment, it is imperative that Council remains updated on key changes and challenges and how these affect the operation of business in today's environment. This will not be achieved without an effective, efficient, soundly funded and managed risk strategy that seeks to maximize its impact on the organization with minimum resources at its disposal. National Treasury Public Sector Risk Management Framework affirms that —no organization has a luxury of functioning in a risk-free environment and public institutions are especially vulnerable to risk associated with fulfilling their mandates.

In 2021/22 financial year towards the third (3rd) quarter period, the Municipality was able to revive the functionality of Risk Management Committee and risk management activities are a standing item to all the Audit Committee meetings. The table below indicates the top five risks within the Municipality:

TOP FIV	E MUNICIPAL RISK	(S	
RISK	RISK	RISK DESCRIPTION	RISK BACKGROUND
NO	CATEGORY		
01	Water and sanitation	Inability to provide potable water and sanitation	*Ageing infrastructure *Illegal connections *unmated water supply *theft of water mater *lack of plant and equipment *lack of funding *lack of funding *lack of consumers education in water conservation *drought *lack of infrastructure upgrade *Lack of sector plan *changes in legislation *Non finalisation of WSP agreement
			*Trade effluent *Acid mine drainage *shortage of backup critical equipment
02	Electricity provision	Inability to provide safe, effective and reliable electricity	 * Ageing infrastructure *illegal connation *tampering *theft of equipment *Lack of plant and equipment *Lack of funding *Lack of consumer in education *Lack of staff training *shortage of staff *Non-payment of service provider *Lack of insurance cover of critical assets *Non availability of electricity assets and inventories *Lack of sector plans *Poor maintenance of infrastructure
03	Road and storm water maintenance	Inability to construct and maintain road and water drainage	*Unavailability of plant *Unavailability of materials *scarcity of water *Cutting of unbudgeted roads *cutting new unregistered roads resulting in erosion *Lack of community awareness on drainage system

Table 13 Municipal top five risks

TOP FIV RISK NO	E MUNICIPAL RISK RISK CATEGORY	(S RISK DESCRIPTION	RISK BACKGROUND
			*Drain not coupling with runoff *Lack of skilled team leader
04	Billing and collation	Weakened revenue	*Lack of data cleansing *limited staff *Poor collection of revenue *vending machine failure *high rate of indigent *illegal and tampering electricity maters *Lack of encroachment fees *incorrect land use management leading to illegal connation services *Lack of rental fees
05	Supply chain management	Ineffective supply chain management process	 *lack of reconciling manual requisition and store module *under/overstated of stores items *Non capturing of received stores items *incorrect specification from user dept *Non approval of requisition *Lack of decentralisation of SCM process *Delay on implementation new SCM circulars *Lack of training SCM officials and SCM committees *month to month / expired contract *misplace of contract file *shortage of staff *Lack of ethical standards *insufficient record keeping *Lack of vetting service providers

The AbaQulusi LM has currently developed and adopted the following Risk Management Plans and Policies related to Risk which are subject to annual reviews:

- Risk Management Policy,
- Anti-Fraud and Corruption Policy,
- Whistle-blower policy,
- Risk Management Strategy,
- Fraud Prevention Plan
- Employees and Councils Code of Conduct

2.8 ANTI – CORRUPRION AND FRAUD

Council is committed to sound financial management and the maintenance of a healthy economic base. Although the statutory requirement for the contribution to statutory funds will disappear with the possible repealing of the KwaZulu-Natal and Local Authorities Ordinance No 25 of 1974, Council will put in place policies, which will maintain sufficient contributions to similar funds established in terms of GRAP. Financial management policies and procedures for the entire municipality will be implemented.

The municipality has developed and adopted risk management related policies, fraud and corruption policy which are due for review

The aforementioned documents is/must be read in collaboration with numerous other legislative provisions in the combat against corrupt and/or fraudulent conduct and/or related practices. The Anti-Fraud and Corruption Policy applies to all Councillors and municipal staff, which encompasses that the aforementioned must at all times act honestly, with integrity and safeguard the municipal resources for which they may be responsible and/or accountable.

Whilst this Policy contains a strategy aligned with that of the former Department: Provincial and Local Government Strategy on promoting good governance and accountability, the AbaQulusi Anti-Fraud and Anti-Corruption Policy on its own was presented to Council for adoption. It is of this reason to sensitize Councillors through the workshops and trainings in order to communicate its documented as a zero-tolerance approach to corrupt and or fraudulent conducted related practices by councillors, municipal staff and/ or external parties.

From a preventative approach, it is envisaged that all departments will be subjected to comprehensive fraud risk reviews, resulting in individual fraud prevention plans per directorate and sub-directorate, which will be monitored and reviewed on an annual basis to assess compliance in order to harvest a culture of accountability. However, any initiative to promote accountability, good corporate governance and the eradication of corrupt and/or fraudulent practices in whatever form needs to be supported by all role players, with the tone given by the top, with a zero-tolerance approach.

There is high shortage of staff in Internal Audit unit and risk management section and in the interim, the unit is only operating with one personnel who does for both audit and risk and also assist on the functionality of MPAC. Serious consideration is, however, now being given to build and capacitate the unit by means of filling the vacant position for internal audit and make request for the provision of risk management officer on the 2023/2024 organogram to effectively drive the fraud detection, prevention and eradication measures within the Council.

2.9 AUDIT COMMITTEE

Section 166 of the MFMA, requires every Municipality to establish and maintain an Audit Committee, as an independent appraisal function.

Section 166: (1) Each municipality and each municipal entity must have an audit committee, subject to subsection (6).

(2) An audit committee is an independent advisory body which must— (a) advise the municipal council, the political office-bearers, the accounting officer and the management staff of the municipality, or the board of directors, the accounting officer and the management staff of the municipal entity, on matters relating to:

- (i) Internal financial control and internal audits
- (ii) Risk management
- (iii) Accounting policies
- (iv) The adequacy, reliability and accuracy of financial reporting and information
- (v) Performance management
- (vi) Effective governance
- (vii) Compliance with this Act, the annual Division of Revenue Act and any other applicable legislation
- (viii) Performance evaluation
- (ix) Any other issues referred to it by the municipality or municipal entity

Experience has shown that a properly constituted Audit Committee can make an effective and valuable contribution to the process by which an organization is directed and controlled.

The overall objectives of the Audit and Performance Audit Committee (APAC) are to ensure that management has created and maintained an effective control environment in the organization and that management demonstrates and stimulates the necessary respect for the AbaQulusi Municipality's systems, policies and procedures and for the internal control structure.

The AbaQulusi Audit Committee is well established and functioning as required. An updated Committee Charter has also been developed and approved by Council. All the members of the Audit Committee are also members of the Performance Audit Committee. The APAC meets quarterly.

2.9.1 MEMBERSHIP

The following table indicates the members of the APAC:

	NAME OF REPRESENTATIVE	CAPACITY
1.	Khumalo NE	Chairperson
2.	Botshiwe U	Member
3.	Ndaba SP	Member

2.9.2 AUDIT COMMITTEE MEETINGS HELD

The Audit Committee meeting held were as follows during the 2021/22 period

- 30 August 2021
- 22 October 2021
- 14 March 2022
- 23 June 2022

The APAC executed all of their delegated functions for the 2021/2022 financial and a report is attached on the Audit Committee Report:

2.10 INTERNAL AUDITING

In terms of Section 165 (1) of the MFMA, each municipality must have an Internal Audit Unit. Section 165 (2) of the Act, gives guidance on what is expected of the internal audit unit with regard to responsibility, functions and reporting requirements.

Section 165 (1) of the MFMA states that:

- (1) Each municipality and each municipal entity must have an internal audit unit
- (2) The internal audit unit of a municipality or municipal entity must
 - (a) Prepare a Risk-Based Audit Plan and an internal audit program for each financial year
 - (b) Advise the accounting officer and report to the audit committee on the implication of the internal audit plan and matters relating to-
 - (i) internal control
 - (ii) internal audit
 - (iii) accounting procedures and practices
 - (iv) risk and risk management
 - (v) performance management
 - (vi) loss control
 - (vii) compliance with this Act, the Division of Revenue Act and any other applicable legislation
 - (c) perform such other duties as may be assigned to it by the accounting officer"

The AbaQulusi Municipality's Internal Audit Activity (IAA) is capacitated to provide independent, objective assurance and consulting services. Independence is maintained by being accountable to the Accounting Officer administratively and by functionally reporting to the Audit Committee, these reporting lines are clearly stated in the AbaQulusi Internal Audit Charter.

The IAA strives to provide value-added service to the Municipality providing workable and sustainable solutions. The AbaQulusi Municipality has an in-house IAA has Internal Audit Manager in -house who performs internal audit duties in terms of Section 165 (1) of the MFMA. Filling of positions for Internal Audit Officers will be prioritised during 2022/2023.

2.10.1 INTERNAL AUDIT FUNCTIONS

Below are the functions of the Internal Audit Unit that were performed during the financial year under review:

	DIEK			BUDGETED
	RISK		SCOPE OF WORK	
AUDIT AREA AFS Audit and APR	RISK	Poor internal controls will lead to municipal resources not utilized for their intended purposes, Poor internal control may lead to financial irregularities due to lack of detection	 Review of the interir and annual financia Statements togethe with the financia policies of the municipality, an notes thereto wit respective supportin schedule and the tria balance Conduct a rati 	Execution = $80hrs$ Reporting = $10hrs$ Total = $110 hrs$ Hours includes both
		and resolving issues at an early stage Misappropriations of funds or municipal assets due to poor internal controls.	 analysis with historical, forecasted and industry results Investigate finding that appear to b inconsistent Inquire about th procedures for recording accounting transactions Investigate unusuation or complex situation that may impact reported results Investigate significant transactions occurring near the end of the accounting period Follow up or questions that aros during previou reviews Inquire about material events that occurred after the date of the financial statements Investigate significant pound of the financial statements Investigate significant transactions from regulatory agencies Read the financial statements to see they appear to conform with the 	interim and annual financial statements financial statements

2.10.1 ANNUAL INTERNAL AUDIT FOR THE YEAR ENDING 30 JUNE 2022

AUDIT AREA	RISK	SCOPE OF WORK	BUDGETED HOURS
UIF/W Audit	 Unauthorised Expenditure Irregular Expenditures Fruitless and wasteful expenditure 	 applicable financial reporting framework Review the management reports of any accountants who reviewed or audited the entity's financial statements in prior periods Review the Annual Performance Report to ensure compliance with legislation properly investigate all instances of unauthorised, irregular and fruitless and wasteful expenditure to determine if any official is liable for the expenditure recover the resultant loss if the investigation determined that an official was liable, unless the expenditure is irrecoverable and disciplinary processes follow in cases of irregular expenditure, request condonation from the National Treasury of contraventions of the MFMA or its regulations – only if the non-compliance had no impact or negligence was not proven Recommend to the Accounting officer to report all cases of irregular expenditure that constitutes a criminal offence tothe police in cases of unauthorised expenditure, authorise it through an adjustment budget 	Planning = 20 hrs Execution = 200 hrs Reporting = 40 hrs The UIF/W audit will be conducted on a quarterly basis

AUDIT AREA	RISK	SCOPE OF WORK	BUDGETED
Querterly		 Council, MPAC, and audit committees to monitor and oversee the completion of the investigations to ensure that the process is comprehensive and fair, and leads to consequences where applicable. 	HOURS
Quarterly Audit Performance of information	 Failure to meet planned objectives and targets 	 Inspect whether there is a proper alignment between the IDP, Budget and SDBIP document. Evaluate whether objectives, indicators and targets are SMART compliant. Evaluate whether management intervention is adequate to improve performance. 	Planning = 30 hrs Execution = 220 hrs Reporting = 30 hrs Total = 280 hrs Hours allocated includes all four quarters
Supply Chain Management	 Ineffective SCM process Contracts may be awarded to unworthy suppliers Unauthorised payment thereon Unforeseen price escalations and terminations of contracts. 	 Budget Requisition and ordering process Receiving of goods and services Payment process Tendering process Tendering process Supply database maintenance Confirm whether quotes, tenders were invited as per appropriate legislation or policy of the institution. Inspect documentation to confirm that the performance of the contractor was evaluated and the performance evaluation checklist was completed. Confirm that poor performing contractors were 	Planning = 40hrs Execution = 140hrs Reporting =40hrs Total = 220 hrs

AUDIT AREA	RISK	SCOPE OF WORK	BUDGETED HOURS
Follow up audit on Internal Audit & Auditor General findings.	Continuous non- compliance resulting in qualified audit reports.	 removed from the list of potential suppliers. Inquire and corroborate management response to the issues raised by Internal Audit and the Auditor General. Follow up on all the reported issues and document management action thereon. Discuss with senior 	HOURS Planning = 20hrs Execution = 140hrs Reporting = 40hrs Total = 200 hrs
AD-HOC	-	 management the outcome of implementing corrective actions as raised by Internal Audit and AG. On an as needed 	
AUDIT HOURS	2	basis	<u>1070 hours</u>

PERFORMANCE HIGHLIGHTS

ISSUE	DESCRIPTION
Material Irregularities 01-04	The municipality during the 2020/2021 audit outcome had received four Material Irregularities from the AGSA which were not part of the Internal Audit coverage year plan for 2021/2022 financial year but however due to the necessity and urgency of the matter, the Internal Audit was able to investigate all the reported irregularities in which Council was able to implement section 32 of the MFMA

CHALLENGES AND RECOMMENDATIONS

CHALLANGE	ACTION TO BE TAKEN TO ADDRESS CHALLANGES
Shortage of staff	Appoint additional staff
Postponement of meetings between Management and Internal audit, resulting in projects not completed in time.	The Municipal Manager to urge and enforce departments to respond to Internal Audit queries
Late Submission of information.	The Municipal Manager to urge and enforce departments to respond to Internal Audit queries

CHALLANGE	ACTION TO BE TAKEN TO ADDRESS CHALLANGES	
Relevant information not submitted during the course of the audit only to be informed about the availability of such information in the meetings.	The Municipal Manager to urge and enforce departments to respond to Internal Audit queries	
Non-Implementation of internal audit recommendation.	Internal Audit reports to become a standard item to all management meetings	
Non implementation of audit committee resolutions	Audit Committee resolutions to be submitted to Council to tract its implementation	
Non-reporting of risk mitigation plans on a quarterly basis by Department.	Risk register to be incorporated into departmental SDBIP to enhance the effectiveness through quarterly reporting.	
	Risk Management to become a standing item to all management meetings	
Shortage of staff in risk management	Appoint risk and compliance officer	

2.11 BY-LAWS AND POLICIES

Section 11 of the MSA gives a Council the executive and legislative authority to pass and implement bylaws and policies. Below is a list of all the by-laws developed and reviewed during the financial year:

		ADOPTED YES/NO
1.	Property Rates	Yes
2.	Pollution Control	Yes
3.	Pounds	Yes
4.	Public Roads	Yes
5.	Public Amenities	Yes
6.	Tariff Policy	Yes
7.	Street Trading	Yes
8.	Storm Water Management	Yes
9.	Property Encroachment	Yes
10.	Keeping of Animals	Yes
11.	Water Bylaw	Yes
12.	Environmental	Yes
13.	Cemetery and Crematoria	Yes
14.	Financial	Yes
15.	Fire Fighting	Yes
16.	Traffic Bylaw	Yes
17.	Building regulation	Yes
18.	Outdoor Advertising	Yes

Below is a list of all the policies developed and reviewed during the financial year:

	POLICY DEVELOPED/ REVIEWED		DATE ADOPTED
1.	Credit Control and Debt Collection	Reviewed	31 May 2022
2.	Cash Management and Investment	Reviewed	31 May 2022
3.	Borrowing Policy	Reviewed	31 May 2022
4.	Supply Chain Management	Reviewed	31 May 2022
5.	Disposal of assets.	Reviewed	31 May 2022
6.	Indigent Policy	Reviewed	31 May 2022
7.	Performance Management Framework	Reviewed	31 May 2022
8.	Policies dealing with Infrastructure	Reviewed	31 May 2022
	Investment		
9.	HR Policies	Reviewed	31 May 2022
10.	Cost Containment	Reviewed	31 May 2022
11.	Virement	Reviewed	31 May 2022
12.	Petty Cash Policy	Reviewed	31 May 2022
13.	Travel & Subsistence Policy	Reviewed	31 May 2022

2.12 COMMUNICATION

Local government has a legal obligation and a political responsibility to ensure regular and effective communication with the community. The Constitution of the Republic of South Africa, 1996 and other statutory enactments all impose an obligation on local government and require high levels of transparency, accountability, openness, participatory democracy and direct communication with the communities to improve the lives of all.

Good customer care is clearly of fundamental importance to any organisation. A successful communication links the people to the municipality's programme for the year.

Communication channels utilized

CHANNEL	YES/NO
SMS system	Yes
Call system	Yes
Facebook	Yes
Flyers	Yes
Call center	Yes

2.13 WEBSITE

Municipalities are required to develop and maintain a functional website that displays relevant information as per the requirements of Section 75 of the MFMA and S21A and B of the MSA as amended.

The website should serve as a mechanism to promote accountability and transparency to communities and therefore information posted should be accurate and timeously updated.

The municipal website is a key communication mechanism in terms of service offering, information sharing and public participation. It is a communication tool that should allow easy and convenient access to relevant information. The municipal website should serve as an integral part of the municipality's communication strategy.

The table below gives an indication about the information and documents that are published on our website.

DISCRIPTION OF INFORMATION AND OR DOCUMENT Municipal Contact Details (Section 14 of The Promotion of Access	YES/NO
Full Council details	No
Contact details of the Municipal Manager	Yes
Contact details of the CFO	No
Physical address of the Municipality	Yes
Postal address of the Municipality	Yes
FINANCIAL INFORMATION (SECTIONS 53, 75, 79 AND 81(1) OF TH	E MFMA)
Draft Budget	Yes
Final Budget	Yes
Adjusted Budget	Yes
Asset Management Policy	Yes
Customer Care, Credit Control & Debt Collection Policy	Yes
Indigent Policy	Yes
Investment & Cash Management Policy	Yes
Rates Policy	Yes
Supply Chain Management Policy	Yes

DISCRIPTION OF INFORMATION AND OR DOCUMENT	YES/NO		
Tariff Policy	Yes		
Virement Policy	Yes		
Travel and Subsistence Policy	Yes		
SDBIP	Yes		
INTEGRATED DEVELOPMENT PLAN AND PUBLIC PARTICIPATION (SECTION 25(4)(B) OF THE MSA AND SECTION 21(1)(B) OF THE MFMA THE MFMA)			
Reviewed IDP	Yes		
IDP Process Plan	Yes		
SUPPLY CHAIN MANAGEMENT (SECTIONS 14(2), 33, 37 &75(1)(E)&(F) AND 120(6)(B)OF THE MFMA AND SECTION 18(A) OF THE NATIONAL SCM REGULATION)			
SCM contracts above R30 000	Yes		
Section 37 of the MFMA (Unsolicited Bids/Contracts)	Yes		
Public invitations for formal price quotations	Yes		
REPORTS (SECTIONS 52(D), 71, 72 &75(1)(C) AND 129(3) OF THE MFMA)			
Annual Report	Yes		
Oversight Reports	Yes		
Mid-year Budget and Performance Assessment	Yes		
Quarterly Reports	Yes		
PERFORMANCE MANAGEMENT (SECTION 75(1)(D) OF THE MFMA)			
Performance agreements for employees appointed as per Section 57 of the MSA	Yes		

CHAPTER 3

SERVICE DELIVERY PERFORMANCE

PART I

Key service delivery at AbaQulusi during 2021/22 is indicated in the Annual Performance Report 2021/22 and briefly achievements can be summarised as follows with some of the projects completed and some still under construction

Table 17: Key Service delivery

	PROJECT NAME	PROGRESS	
1.	Tarring of Zama to kwaBalele - Bhekumtetho Road Ward 19 (Phase 2)	road tarrying completed 31 March 2022	
2.	Tarring of Zama to kwaBalele - Bhekumtetho Road Ward 19 (Phase 3)	55% of road tarred by 30 June 2022	
3.	Road Paving New Lakeside - Ward 22 - Phase 3	91% of road paving completed by 30 June 2022	
4.	Upgrading of Shoba Roads - Phase 1 - Ward 5	Vard 5 100% of road upgraded by 27 April 2022 works complete 31 March 2022	
5.	Upgrading of Extension 16 (SASCO) Roads - Ward 8 (Phase 1)	61% of road upgraded by 30 June 2022	
6.	Upgrading of Mhlanga Gravel Road - Ward 15 (Phase 2)	95% of road upgraded and completed for practical purpose on 12 May 2022	
7.	Bhekuzulu Road Paving - Ward 11 & 13 (Phase 2)	Project design completed by 06 June 2022	
8.	Basic Level of Sanitation	13 632 provided with access to households basic level of sanitation by 30 June 2022	
9.	Access to Basic level of water	14 366 provided with access to basic level of waterby 30 June 2022	
10.	Access to Basic level of electricity	18 923 provided with households had access to basic level of electricity by 30 June 2022	
11.	Upgrade of eMondlo MV MV Line	100% of 4.4km eMondlo MV line constructed by 30 June 2022	
12.	Construction of Ward 13 Community Hall	75% of community hall construction completed by 29 June 2022	
13.	Refuse Removal	14197 , households with access to basic level of refuse removal by 30 June 2022	
14.	Housing Forum meetings	2(two) Housing Forum meetings held by 30 June 2022	

Access to basic services such as water, electricity and sanitation, is one of the key development indicators and a reliable measure for social and economic development.

3.1 WATER SUPPLY

Interesting fact of this service

Piped water inside dwelling

89 ranking by piped water inside dwelling and 38.8% of households have access to this service

Water and sanitation services fall under the powers and functions of the Zululand District Municipality and is the core function of Zululand District Municipality. The Municipality is constantly engaged in discussions with Zululand District Municipality as a Water Service Authority to get information on progress regarding this function. The district's primary objective is to extend potable water and sanitation services throughout the district by eliminating the backlogs and also to maintain and ensure sustainability of the existing water and sanitation infrastructure.

Zululand District Water Services has developed a Water Services Development Framework since it is responsible for water and sanitation services delivery in the district. This was done in terms of the powers and functions stipulated in the Municipal Structures Act No.117 of 1998; Chapter 5. The main objective of the municipality is to ensure the quality of drinking water in the region is improved in as far as the blue and green drop is concerned.

Water supply infrastructure in AbaQulusi Municipality varies between areas reflecting the impact of separate development and urban bias of the past planning and development practices. However, the situation has improved tremendously since 2001 with the number of households with piped water inside dwelling has increased from 7166 (2001) to 13 385(2007) and 17237(2011), while households obtaining water from springs and streams have decreased. These households remain exposed to waterborne diseases such as cholera.

	Census	Community Survey
Access to water	2011	2016
Number of Households	43 299	51 910
Inside the dwelling	17237 (40%)	12 621 (24%)
Inside the yard	14020 (32%)	22 362 (44%)
From access point outside the yard	5053 (12%)	2500 (4%)
Access to piped Water	36310 (83%)	37483 (72%)
Other	6989 (16%)	14427 (28%)

The table below indicate access to water in AbaQulusi

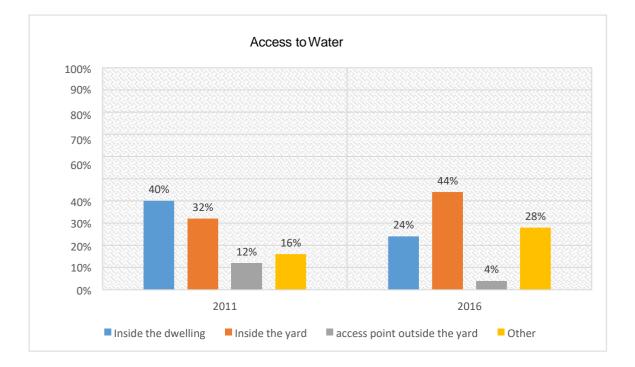
Source: Stats SA CS 2016

The responsibility for the delivery of water in AbaQulusi is shared between Zululand District and AbaQulusi Municipality. Zululand district provides water in the rural areas while AbaQulusi is in charge of water in the urban areas. AbaQulusi draws water from various sources including Bloemveld, Grootgewatcht, Klipfontein, Louwsburg, Boulder, Hlobane and Mvunyane Dams. The municipality is responsible for six water treatment plants, which are all located within the urban areas. There is minimal capacity left in most of the bulk water supply systems with the situation fast reaching a critical level in eMondlo. The capacity for the above six municipal plants is as follows:

- Klipfontein (13) mega litres per day and 3 mega litres reserves
- Bloemveld (7.5) mega litres per day,
- eMondlo (7.5) mega litres per day
- Hlobane (7.5), mega litres per day
- Coronation (1.5) and
- Louwsburg (1.1) mega litres per day

The rural areas are primarily served by boreholes. However, the District is presently implementing three major rural water schemes in the AbaQulusi, namely:

- Emondlo-Hlahlindlela Water Scheme.
- Coronation Bulk Water Scheme
- Khambi Regional Water Supply Scheme.



3.2 WASTE WATER

104 ranking by flush toilet connected to sewerage and 40.9 households are connected to flush toilet

The table below shows that AbaQulusi Municipality is not well provided with sanitation facilities. According to Statistics South Africa, the situation in terms of access to flush toilets remains the same as in 2001. However, there is a marked increase (from 5% in 2001 to 22% in 2007) in the number of people with ventilated pit latrines. This indicates a clear focus on rural sanitation and progress made in addressing sanitation backlog in these areas.

Access to Sanitation

Access to Sanitation	Census 2011	Community Survey 2016
Number of Households	43 299	51 910
Flush toilet (connected to sewerage system)	18949 (44%)	21520 (42%)
Flush toilet (with septic tank)	-	
Chemical toilet	2241(5%)	5702 (11%)
Pit latrine with ventilation (VIP)	14618 (34%)	18010 (35%)
Pit latrine without ventilation		
None/Other	7491 (17%)	6678 (12%)

3.2.1 CHALLENGES

Challenges on waste water are indicated in the table below:

DESCRIPTION	ACTION TO BE TAKEN
Ageing infrastructure	Budgetary provision must be made and additional funding sourced to replace ageing infrastructure
Operational budget constraints	Budgetary provision and external funding
Shortage of resources	
Inadequate professionals	Employment of professionals

3.3 ELECTRICITY

Local Government holds executive authority over electricity reticulation in accordance with the Constitution. Furthermore, the Electricity Regulating Act makes provision for the establishment of the National Energy Regulator that sets specific standards and guidelines concerning the distribution of Electricity Distribution Licenses. This places a responsibility on municipalities to ensure the provision of electricity services to communities in a sustainable manner for economic and social support. The Municipality provided electricity to all its township such as Coronation, Hlobane, Vaalbank, Bhekuzulu, Vryheid and Lakeside and Bhekumthetho. The rest of all other areas in rural wards are services by Eskom.

The table below indicates that approximately 72% of the households in AbaQulusi have access to electricity. This marks an increase from 49% recorded in 2007 to 72% in 2011. The number of households using candles for lighting has also decreased from 49% in 2007 to 26% in 2011. The use of paraffin as a source of energy for lighting has also decreased, which is a major safety concern in most rural areas and informal settlements. The municipality is currently providing 50k/w free basic electricity to about 3101 households. Overall, the stats below is a clear indication that the Municipality is on the rise and is making steady progress in providing energy and electricity to its people.

	Census	Community Survey
Access to Electricity	2011	2016
Number of Households	43 299	51 910
Electricity	31223(72%)	42 708(82%)
Gas	89(0%)	50(0.1%)
Paraffin	246(1%)	253(0.5%)
Candles	11426(26%)	8 208(15.8%)
Solar	125(0%)	518(1.0%)
Other/None	190(0.4%)	170(0.3%)

Access to Electricity

131 ranking by electricity for lighting, 72.1% use electricity for lighting

3.3.2 CHALLENGES

DESCRIPTION	ACTION TO BE TAKEN
Ageing infrastructure	Budgetary provision must be made and
	additional funding sourced to replace ageing
	infrastructure
Electricity losses	Replace ageing infrastructure

3.4 WASTE MANAGEMENT

119 ranking by weekly refuse removal, 41.5 households have access

3.4.1 Solid waste management

As indicated in the table below a large portion of the municipal population does not receive or are not offered proper solid waste services (i.e., not collected by the municipality, burnt in pit, bury in vicinity, no removal). The number of households receiving refuse removal service once a week has decreased from 36% in 2001 to 32% in 2007 and has now increased to 42% in 2011, indicating a small improvement, however, this is still not acceptable and has had a very negative impact on development and the environment itself.

Table Access to Refuse Service

ACCESS TO REFUSE SERVICE	CENSUS	CENSUS	CENSUS
	2001	2007	2011
Removed by local authority/private company at least once a week	13 264 (36%)	12 921 (32%)	17985 (42%)
Removed by local authority/private company less often	345 (1%)	2 657 (7%)	434(1%)
Communal refuse dump	171 (0%)	799 (2%)	511(1%)
Own refuse	18 218 (49%)	14 821 (37%)	20764 (48%)
No rubbish disposal	5062 (14%)	8 668 (22%)	2728(6%)
Other	1 (0%)	0 (0%)	878(2%)
Total	37 061	39 866	43290

The municipality collects refuse in urban areas only, e.g., Vryheid, eMondlo, Coronation, Hlobane, Vaalbank, Bhekuzulu, Nkongolwane and Louwsburg. Only 42% of households had an average basic level of service, (removal by municipality once per week).

In terms of the National standard for the weekly Refuse Collection, AbaQulusi Municipality follows the National standards and National Environmental Management Act 107. AbaQulusi Municipality is responsible for waste separation at source, cleansing the streets, collection and disposal at the registered AbaQulusi Landfill site.

In rural areas individuals tend to dispose of waste in pits in their yard and in some areas communal dumping areas are utilized. This can however lead to associated health problems for individuals living in these areas. The Municipality needs to extend the refuse removal services to the rural areas as well. The Municipality should have transfer stations in areas where illegal dumpsites have been closed.

In terms of the National standard for the weekly Refuse Collection, AbaQulusi Municipality is in compliance with the National standards and National Environmental Management Act 107. AbaQulusi Municipality is responsible for waste separation at source, cleansing the streets, collection and disposal at the registered AbaQulusi Landfill site. The following actions have been initiated and implemented to meet the National standard for the weekly refuse collection:

- 1) Bulk containers AbaQulusi Municipality is currently using bulk containers (Skips) distributed in varies location in Vryheid town, industrial areas, business areas, townships, schools and community centres.
- 2) Collection vehicles The collection of waste is private.
- 3) Health and Safety All waste is properly stored in the plastic which prevent the odor as waste is collected once a week in residential areas and daily in town.
- 4) Communication Monthly meetings are conducted with the Service providers, National and provincial Department: Environmental Affairs, and internal stakeholders. Weekly meeting with the street sweepers.
- 5) To deal with illegal dumps communication between the Municipality and community was undertaken and there has been improvement.
- 6) Recycling station (Drop-off, transfer station and collection of recyclable waste) is currently not in operational as the Landfill site is under construction/rehabilitation.

Street Cleaning

Street cleaning is done in town, Vryheid and daily by training and well equipped personal. Street cleaning has improved because a new reporting system whereby a template has been designed to identify challenges faced by the cleaners on their working environment. No municipal recycling is taking place at the moment.

Waste collection

Waste is collected by the private companies on behalf of the municipality. They collect daily in towns and once a week in residential areas.

Recycling

Recycling station – (Drop-off, transfer station and collection of recyclable waste) is currently not in operation as the Landfill site is under construction/rehabilitation.

Disposal

Waste is disposed at a registered landfill site in Vryheid.

Landfill site

The site is licensed and has an Environmental Authorisation to operate.

3.4.2 PERFORMANCE HIGHLIGHTS

HIGHLIGHT	DESCRIPTION
Refuse removal provided in all urban wards	

3.4.3 CHALLENGES AND RECOMMENDATIONS

DESCRIPTION	ACTION TO BE TAKEN
Refuse removal is not extended to rural	The municipality needs to make considerations to
wards	extend possible service in future

3.5 HOUSING

The Housing Unit is responsible for some of the biggest and the most significant capital projects and yet it is the smallest unit within the Development Planning Department.

The Human Settlements Section is responsible for the development and implementation of the Housing Sector Plan. The work of the Human Settlements section is aligned to various national, provincial and municipal policies and plans which guide the planning and implementation of the various Human Settlements projects. These policies and plans include but are not limited to

(a) The Kwa-Zulu Natal Master Spatial Plan (MSP): it sets out the vision for human

settlements investment within the province and provides a framework to guide where human settlements investment should be prioritised both at a provincial and municipal level. The MSP was

formulated to address the need for a master spatial plan to guide human settlements investment and it identified focus areas for Human Settlements within the province. It also indicated that at least 70% of all discretionary spending (projects) needs to be located within these focus areas. Vryheid which is one of the main towns within AbaQulusi, is located within the provincially identified focus areas and will contribute to the housing delivery targets identified in the MSP).

(b) The Zululand District Growth and Development Plan (ZDGDP) identifies a number of strategic goals and objectives for Sustainable Human Settlement. These include but are not limited to promotion of spatial concentrations so as to provide adequate levels of service and infrastructure to the population in a cost-effective manner.

3.6 FREE BASIC SERVICES AND INDIGENT SUPPORT

The majority of the population in AbaQulusi Municipality is indigent; this has impact of reduced revenue. The Municipality receives the free basic grant from National Treasury, which is utilized to offer the following free basic services:

- Free 50kwh of electricity a month,
- Free rates up to the value of R88, 000,
- Free 6kl of water per month,
- Free refuse,
- These allocations are per the national government policy guidelines,
- The total cost for these Free Basic Services amounts to R 16 919 365

COMPONENT B: ROAD TRANSPORT

3.7 ROADS

The section is responsible for the construction and maintenance of roads infrastructure, laying and cleaning of storm-water drainage, construction and maintenance of walk ways, kerbing and drive-ways. AbaQulusi Municipality consists of rural areas which are far behind in terms of roads infrastructure and the main aim of the municipality is to provide roads to all households of AbaQulusi Municipality.

Integrated development plan document is the main source of development priority, roads are prioritised in terms of usage of the road and number of beneficiaries of the particular road infrastructure. The municipality managed to provide access to number of households by construction of gravel roads thus providing access to public transport to those communities with the help of Municipal Infrastructure Grant. During the construction of these roads there were job opportunities provided to the community members where projects took place thus alleviating poverty. Most of service providers completed their projects within the specified period resulted to spending 100% on the municipal infrastructure grant allocation.

The municipal roads infrastructure passed their life span due to heavy trucks driving through town and bursting of water pipes underneath roads are contributing to the deteriorating of roads infrastructure, despite.

3.7.1 HIGHLIGHTS

Status of the gravel road

DISCRIPTION	PERIOD		
	2019/20	2020/21	2021/22
Total Gravel roads (km)	700,32	705.42	706.32
New Gravel Roads constructed (km)	6.7	5.1	3.6
Gravel roads upgraded to Tar/paving	0.5km	0	0.9km
(km)			
Gravel roads maintained- blading (km	250.7	381.31	382,21

The status of the tarred roads within the Municipality as per June 2022 is presented in the following table.

Status of the tarred road

DISCRIPTION	2019/20	2020/21	2021/22
Total Tar roads (km)	146.02	147.12	148
New Tar Roads constructed (km	0.5km	1.1	0.9
Existing tar roads re-tarred (km)	0	0	0
Existing tar roads re-sheeted (km)	0	0	0
Tar roads maintained-Pothole patched (m ²)	14747.05	148	148

3.7.2 CHALLENGES

DESCRIPTION	ACTION IN PLACE
Ageing road infrastructure	Source funding to rehabilitate roads
Lack of maintenance funding	Budgetary provision must be made for resealing
	and maintenance of roads and stormwater
Insufficient plant and equipment	Purchase or hire of plant and equipment

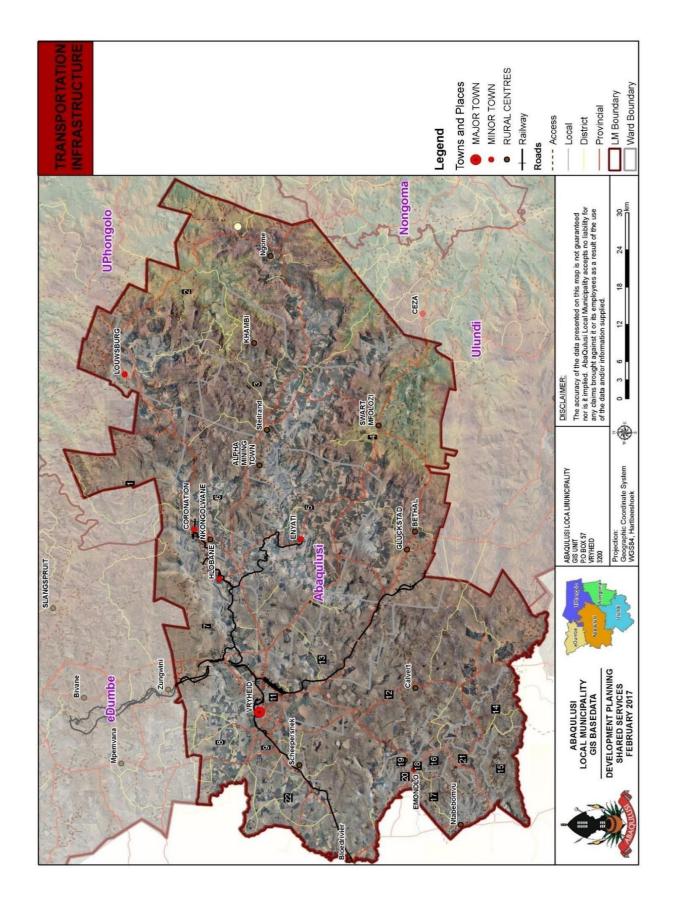
3.8 TRANSPORT

3.8.1 RAIL TRANSPORT

AbaQulusi Municipality does not have an established public rail transport system however, there is a railway line that runs through the area connecting the coalfields with areas such as Mpumalanga and Richards Bay. It is used mainly to transport goods between these centers. It is passes through AbaQulusi in a north-south direction and at Vryheid, it branches off to the west to Hlobane.

3.8.2 AIR TRANSPORT

Although Vryheid is a district regional centre, it does not have a well-established air transport system. A small airport/landing strip is located in Vryheid. It is built to the standard set by the Civil Aviation Authority but is no longer licensed due to budgetary constraints. It is capable of carrying limited cargo. This facility should be seen as an opportunity for the development of the agricultural and tourism sectors. This is particularly important since the area has been identified at a Provincial level as having potential for agricultural development (PSEDP, 2007), and the potential link with Dube Trade Port. The Map below indicates the Transport Network that exist within the AbaQulusi Municipality.



3.9 WASTE WATER(STORM WATER DRAINANGE)

The storm-water drainage is constructed in conjunction with roads in the areas, the main challenge experienced in urban areas is dumping in the drainage system which cause blockages and flooding of houses. The municipality have program to educate communities about the danger and risk of dumping everywhere. Communities are encouraged to take out their refuse on days when the refuse truck is collecting refuse in their area, they are discouraged to dump into the drainage system.

There were people employed under expended public work program to assist in storm-water drainage cleaning in various areas of the municipality.

STORM WATER INFRASTRUCTURE	2019/20	2020/21	2021/22
Total Storm-water measures	150150	150150	
New storm-water measures	0.5km	0	
Storm-water measure upgraded	0	0	
Storm-water measures cleaned	5654	7028.6	

Table: Status of Storm water in AbaQulusi Municipality

The table below specify challenges during the reporting period

CHALLANGE	ACTION TO BE TAKEN
Inadequate staff	Filling of vacant positions
Shortage of equipment to clean storm water drainage	Purchase or hire equipment
lock down	

COMPONENT C: PLANNING AND LOCAL ECONOMIC DEVELOPMENT

3.10 PLANNING

3.10.1 INTRODUCTION TO TOWN PLANNING AND BUILDING CONTROL TOWN PLANNING

The Town Planning Section falls within the Development Planning Department and comprises of the following sections:

- Land Use Management,
- Spatial Planning and
- GIS.

It manages sustainable urban growth and spatial transformation through the preparation of spatial plans such as the Spatial Development Framework which is the spatial representation of the Integrated Development Plan. It is also responsible for the processing the following functions

- development applications (rezoning, subdivision, consolidation, special consent, township establishment, etc.) and
- the monitoring of development in compliance with statutory procedures.
- monitoring and enforcing land use development to protect the interests of all Property Owners and Government Agencies against undesirable contraventions of existing legislation and acceptable norms in the interests of maintaining a safe and healthy environment of the residents of AbaQulusi.
- seeks to achieve coordinated and harmonious development by promoting health, safety, order, amenity, convenience and improved general welfare.

The Spatial Planning and Land Use Management Act, 2013 (Act No. 16 of 2013) with its Regulations, the AbaQulusi Spatial Planning and Land Use Management By-law, AbaQulusi Urban Land Use Scheme, the AbaQulusi Spatial Development Framework and all other planning policies and frameworks serve as the legislative framework for all land use planning and development.

GIS develops, maintains and interrogates spatial data in order to provide relevant information that will assist with decision making across the AbaQulusi Municipality. It also provides continual maintenance and capturing of zoning and land use data on the GIS for properties that fall within the area of the scheme and continuous exchange of GIS data with Zululand District Municipality to be able to provide information to the general public and other internal departments.

BUILDING INSPECTORATE

The Building Inspectorate Office operates in line with the National Building Regulations (NRB) and Building Standards Act, 103 of 1977 and SAN10400 to ensure compliance with the submissions of building plans. This office is also responsible for the monitoring and enforcing that, structures/buildings are erected in line with the standards of NBR. Building Inspectorate issues occupation certificates once a building is complete and is compliance with the NBR. Building Inspectorate also investigates illegal buildings and issues out guilt fines. Further to the above the Building Inspectorate acts in the interest of the community of the AbaQulusi Municipality by ensure all building structures are safe and sustainable.

3.10.2 PERFORMANCE HIGHLIGHTS: TOWN PLANNING AND BUILDING CONTROL

HIGHLIGHTS	DESCRIPTION
AbaQulusi wall-to-wall Land Use Scheme	Final AbaQulusi Land Use Scheme approved by
	Council in June 2022
Compliance with the Spatial Planning and Land	All Land Use and Development Applications are
Use Management Act 2013 (SPLUMA)	processed and assessed in compliance with
	SPLUMA
Compliance of NBR timeframes	The building plans must be approved within 30
	days if its less than 500sqm if its more than
	500sqm, its 60 days. The municipality has been
	able to approve building plans within the NBR
	timeframes

The table below indicates highlights for the year

3.10.3 CHALLENGES

The table below specifies challenges for the year

CHALLANGES	ACTION TO BE TAKEN
Non- appointment of the Municipal Planning	Position to be prioritized in the 2022/2023
Registrar in terms of SPLUMA	budget
No peace officers within the Planning Office to	Peace Officer Training to be conducted for the
ensure enforcements of Planning By-laws	Planning staff.
Illegal/Unlawful land occupation and	Appointment of a legal person that is well versed
development which leads to urban sprawl	with the planning laws and to take legal action
(unplanned settlements which are not compliant	against contraveners in terms of obtaining
with municipal, provincial and national by-laws)	demolition order, court interdicts, etc.
Appeals Authority requires further training	Technical Advisers be appointed to assist the
	Appeal Authority in taking decisions that are
	compliant with all the relevant laws

3.10.4 STATISTICS: TOWN PLANNING AND BUILDING CONTROL

The table below specifies the service delivery levels for the year

TOWN PLANNING

DETAIL	2019/20	2020/21	2021/22	2019/20	2020/21	2021/22
	SPLUMA A	SPLUMA APPLICATIONS		BUILDING PLANS ASSESSED		ESSED
Submitted	13	32	29	53	72	50
Approved	6	11	12	42	69	48
Not Approved	/	/	4	/	3	/
Pending	6	19	6	11	/	2
Lapsed/ Withdrawn	/	2	7	/	/	/
TOTAL						

BUILDING CONTROL

TYPE OF SERVICE	2019/20	2020/21	2021/22
Building plans application processed	53	68	65
Total surface (m2)	13004.33	16092.30	11377.07
Approximate value (Rand)	R39440.00	R59625.99	R59777.85

3.11 LOCAL ECONOMIC DEVELOPMENT

Local Economic Development is an approach towards economic development which allows and encourages local people to work together to achieve sustainable economic growth and development thereby bringing economic benefits and improved quality of life for all residents in a local municipal area.

As a programme, LED is intended to maximise the economic potential of all municipal localities throughout the country and, to enhance the resilience of the macro-economic growth through increased local economic growth, employment creation and development initiatives within the context of sustainable development. The "local" in economic development points to the fact that the political jurisdiction at a local level is often the most appropriate place for economic intervention as it carries alongside it the accountability and legitimacy of a democratically elected body.

3.11.1 INTRODUCTION TO LOCAL ECONOMIC DEVELOPMENT

The unit amongst others is responsible for the following:

SMME Development

- Capacity building
- Formation of cooperatives

Agriculture

- Poverty alleviation
- Promotion and development of cooperatives

Tourism

- Promotion of local tourism
- Development of local SMMEs
- Development of accommodation sector

CHALLANGE	ACTION TO BE TAKEN
LED does not have Budget	Prioritise budget allocation for LED

3.12 LIBRARY AND MUSEUM

3.12 LIBRARY AND MUSEUM

AbaQulusi Municipality is proud to have four public libraries and that meet the needs of the different communities. The main library is Vryheid Public Library All libraries are equipped with free computers and internet access except Bhekuzulu Library for the creation of documents and research purposes. Many community members make use of the library to access the internet and do work, to read newspapers and to page through the latest magazines.

Library Services are fully funded by Provincial Library Services (DCAS) and national government. Although library staff is on the municipal payroll, the Municipal Replacement Funding (MRF) and conditional grant cover salaries and benefits.

3.12.1 PERFORMANCE HIGHLIGHTS: LIBRARY SERVICES

The table below specifies the highlights for the year:

HIGHLIGHTS	DESCRIPTION
Basic Computer training	The municipality provides basic computer training to the community

CHALLANGE	ACTION TO BE TAKEN
Accessibility of library services in remote areas	Engage Department of Arts and Culture for consideration to extend service to remote areas

The table below specifies the service statistics for the year:

TYPE OF SERVICE	DESCRIPTION	2019/20	2020/21	2021/22
Library members	Vryheid Library		2985	3461
Vryheid Library	Bhekuzulu Library		36	00
	Mondlo Library		1422	1945
	Bhekuzulu Modular		496	874
	Library			
	Total	9453	4939	6280
Books circulated	Vryheid Library		14526	19845
	Bhekuzulu Library		89	00
	Bhekuzulu Modular		897	2044
	eMondlo Library		1987	4030
	Total	25619	17499	25919
Exhibitions held		08	08	12
Internet users		567	422	1085
Children's programmes		02	4	08
Visits by school groups		17	14	27

MUSEUM

AbaQulusi municipality has one main museum which serves as the quarters of the history of Vryheid. The museum is named after Lucas Meijer in his honour as the first and the last president of the new republic which is the republic that was formed between 1884 -1888 within the jurisdiction of AbaQulusi. The role of the museum is the collection of the heritage and cultural items that are unique, significant and which reflect our cultural diversity.

The main role of the museum is to promote and advance awareness about the character and the importance of the museum in social development of the community of AbaQulusi. Lucas Meijer museum manages collections of artefacts or works of art. This includes dealing with the acquisition, care and display of items with the aim of informing and educating the public. It's essential for museums, galleries, and heritage and tourism attractions to develop collaborative relationships, share collections and disseminate information with the aim to construct innovative and creative exhibitions that appeal to a wide cross-section of the general public. Developmental programmes and projects implemented by the museum are as follows:

- 1. Exhibition daily visit by tourist, researchers and scholars.
- 2. History lessons / sessions
- 3. Donation of historical precious items
- 4. Research- Local history
- 5. Lucas Meijer Museum Day Celebration

The table below indicates challenges for the reporting period

CHALLLANGE	ACTION TO BE TAKEN	
Lucas Meijer museum still needs an ongoing	AbaQulusi Municipality and Provincial museums	
transformation in order to incorporate the history	services are currently conducting research on	
of the Nguni linguistic groups and most recent	tribes and indigenous people who settled in	
history.	Vryheid.	
The museum does not have the advisory	AbaQulusi Municipality will prioritise the	
committee	establishment of the advisory committee and	
	issue an open invitation to all residents that are	
	keen and passionate to serve in the advisory	
	committee since it will work on a voluntary basis	

3.13 CEMETERIES AND CREMATORIUMS

A cemetery or graveyard is a place where the remains of deceased people are buried or otherwise interred. The cemetery yards are maintained daily by the staff and burial take place at any day as requested by the family. The burial is between 7:30am - 4:00pm daily.

The AbaQulusi Municipality must provide cremation. Currently the municipality has 6 cemeteries, located in Vryheid, Hlobane, Coronation, eMondlo, Louwsburg and Nkongolwane, however, according to municipal statistics, some of these cemeteries have now reached their life-span and have run out of space while the others are also in danger of reaching their life-span and is fast becoming a top priority for the municipality. The municipality is constantly working on establishing new sites for cemeteries and exploring the opportunities of expanding the current existing cemeteries. Poor maintenance and budget constraints have also hindered and compounded to the issues surrounding the cemeteries. According to the Zululand District Cemetery Plan, the status of cemeteries within AbaQulusi is as follows:

- **Vryheid Cemetery**: The potential extension of the existing cemetery to the south should be investigated, or a new site will be identified. An area of about 6 ha would be required up to 2021.
- BhekuZulu Cemetery: The existing cemetery is full and a new cemetery site has been identified to the Northeast of the existing cemetery, between the bypass road and the railway line. The new site has an approximate area of about 10 ha which should be sufficient for about 15 years. A further 5 ha would be required up to 2020 (refer graphs below). The municipality reported that trial pits in the new site indicated a perched water table and the extent of the water table must be investigated.
- **Emondlo Cemetery**: The original cemetery is full and has been extended into the open veld surrounding the cemetery. The municipality has acquired the new 27 hectors for extension and planning principles are essential for the cemetery to be registered. The obtainable land suggests that the lifespan of this cemetery will reach 2021 and beyond considering the current death rate
- Louwsburg: The existing cemetery has an estimated lifespan of more than 10 years. The potential extension of the cemetery to the east or west should be investigated. An area of 1 ha should be sufficient up to 2021.
- **Nkongolwane**: The existing cemetery has an estimated lifespan of approximately 5 years, with extension possibilities to the south and southwest.
- **Coronation**: The cemetery at the Coronation mine has space available for approximately 3 000 graves, and a life expectancy greater than 10 years. Potential for expansion exists to the east of the existing cemetery.
- **Gluckstadt:** The cemetery is situated behind the Lutheran Church in Gluckstadt and has space for

approximately 500 graves. The life expectancy of this cemetery is in excess of 5 years. The cemetery can be extended to the north, east and south.

- **Hlahlindlela**: A total area of about 7.5 ha will be required for the development of cemeteries up to 2021 in this tribal area. The cemeteries should be positioned, taking in consideration the development nodes as identified in the IDP in consultation with the traditional leaders.
- Khambi: The land area required for the development of cemeteries in Khambi and Khambi extension up to 2021 is 3, 5 ha and 2, 5 ha respectively. The cemeteries should be positioned, taking into consideration the development nodes as identified in the ZDM IDP in consultation with the traditional leaders.
- A need for a new sub-regional cemetery has been identified, and a search for appropriate land has been initiated. Other critical issues in respect of cemeteries include the following:
 - Need to investigate feasibility of cremation and recycling of graves considering religious and cultural differences.
 - All existing cemeteries need fencing.
 - Need to provide water and sanitation in all cemeteries.

3.13.1 PERFORMANCE HIGHLIGHTS

HIGHLIGHTS	DESCRIPTION
Identified new land for extension of cemeteries	Processes to identify land for cemeteries is ongoing
Regular maintenance of cemeteries	Cemeteries are maintained regularly

3.13.2 CHALLENGES AND RECOMMENDATIONS

DESCRIPTION	ACTION TO ADDRESS CHALLANGES
Limited space	Identification of space for extension of cemeteries

3.13.3 SERVICE STATISTICS FOR CEMETERIES

The table below specifies the service delivery levels for the year:

TYPE OF SERVICE	2019/20	2020/21	2021/22
Pauper Burial	24	42	55

3.13.4 CAPITAL: CEMETERIES

There were no capital projects undertaken for the 2021/22 financial year and land acquisition processes is looked into and consideration will be made once finalized.

Although environmental protection and management vests primarily with the Provincial Department of Environmental Affairs and Development Planning, certain environmental functions are the responsibility of the Municipality. These include air and noise pollution, biodiversity and landscape management, and coastal protection.

The AbaQulusi Municipality is among many municipalities that have had large areas of vegetation transformed as a result of one kind of land use or another. Wide spread land transformation occurs mainly in Wards 14 to 20 along the western part of the municipality and Wards 7 to 11 in the north western part. Other areas where significant transformation has occurred are in Wards 5 and 3 at the southern end of the municipality.

COMPONENT F: HEALTH

The AbaQulusi Municipality has one public hospital and 12 clinics servicing the population of 211 060 people. An application of the planning standard (5000 households per clinic) for the provision of clinics reveals a backlog of about 24 clinics for AbaQulusi Municipality area of jurisdiction (Data Source: ZDM Health Sector Plan {2004}.

The HIV/AIDS pandemic is major concern in all municipalities around the country. In order to reduce the levels of HIV/AIDS in the AbaQulusi region, the Municipality has set-up a fully functional Local AIDS Council, which are well represented by various stakeholders. The OSS Task Team Members also play a very active role in ensuring that the fight is won at local levels under the collaborative strategies like establishing War-rooms at Ward levels.

3.14 SAFETY AND SECURITY

This component includes: traffic; law enforcement; fire and disaster management. Municipality is eager to ensure a safe environment for the public, personnel and councilors. The Municipality therefore makes use of private security firms to ensure the safety of the personnel and councilors, as well as members of the public that visit municipal offices.

Local Government: Municipal Systems Act 32 of 2000 has clearly provided a directive in terms of the role of Local Municipalities towards safer and secure communities. The indication from the Act is that municipalities as the closest sphere of government to the communities must "Promote safe and healthy environment" through which social cohesion. The understanding is that as the operational sphere of government, municipalities are severely affected by crime and safety issues on the ground which often impact negatively on the mandate given by communities to the government, namely; service delivery. We further understand and most importantly acknowledge the role played by various sectors through our Security agencies and Community Safety Forum in trying to ameliorate the living conditions of our people and economic development can be enriched and sustained.

When addressing the risk factors for crime by enhancing parenting practices, improving access and investment in education, reducing access to alcohol, illegal substances and weapons, and increasing employment opportunities it is important to simultaneously build the resilience of individuals, families and communities to crime and violence. Resilience is the 'process of, capacity for, or outcome of, successful adaptation, despite challenging or threatening circumstances. It is important therefore, that safety strategies, particularly those aimed at addressing crime and violence, must include mechanisms which build the capacity of individuals and institutions to deal with the adversity that may makes them more vulnerable to crime.

In developing strategies to deal with crime and violence, risk and protective factors must be disaggregated by target groups. Risk factors for crime and violence include those set out in the table below.

Individual	Risk Factors
	Violence, abuse, maltreatment, neglect
	Gender
	Age
	Poor nutritional, pre-natal and health care
	Disability
	Low social status related to class, race, ethnicity
Relationship	Risk factors
	Family violence and conflict
	Absent/low levels of parental involvement
	Teenage parenthood
	Violence, abuse, maltreatment, neglect in the home
	Gender inequalities
Community	Risk factors
	Easy availability of drugs, alcohol, firearms
	Lack or poor access to quality education, training opportunities, employment
	Family/community attitudes condoning violence
Macro/structural	Risk factors
	Structural inequalities (social, economic, political)
	Social norms condoning inequality and violence
	Unemployment
	Lack of access to /poor delivery of basic services
	(e.g.housing, water and sanitation)

There are six police stations located within the AbaQulusi Municipal area of jurisdiction, namely:

- Vryheid
- eMondlo
- Gluckstadt
- Louwsburg
- Driefontein
- Ngome

3.14.1 CRIME PREVENTION

This is the attempt to reduce and deter crime and criminals. It is applied specifically to the efforts made by all spheres of government to reduce crime, enforce the law and maintain criminal justice. Traffic Officers are Peace Officers according to the Criminal Procedure Act 51 of 1977 to assist in crime prevention during their normal duties. Monthly meeting is held with the South African Police Services and Community Policing Forum.

3.14.2 SECURITY

The co-function of security services is to provide proper security for all Municipal buildings, equipment, staff and consumers to reduce theft and risks. The Municipality has appointed Qomukufa Security. This service provider is expected to provide security solutions to the Municipality to minimise theft of Municipal assets.

3.15 INTRODUCTION TO TRAFFIC SERVICES

The Municipality renders a comprehensive traffic service including traffic law enforcement, road markings, road traffic signs, law enforcement in general and a shared disaster management in conjunction with the Zululand District Municipality.

The endeavor to educate and create a culture of compliance and willingness to obey to traffic law, rules and regulations and operate on the legal mandate of NRTA 93/96 and NLTA 5/2009. Operational activities *inter alia* include roadblocks, high visibility, random vehicle checkpoints, execution of traffic related warrants and traffic laws and policing of municipal by-laws.

Traffic also partners with other law enforcement agencies, like the SAPS, RTI, Magistrate Court and Provincial Traffic Services to minimize road deaths and other crime related problems.

3.15.1 Municipal Traffic Law Enforcement

The general priority of the Traffic Law Enforcement aims at ensuring that the community is adhering to the

By-laws of AbaQulusi Municipality. This unit works hand in hand with the SAPS and the Planning Department in the demolishing of illegal structures.

- Special focus is on the following:
- Demolishing of illegal structures;
- Law Enforcement to decrease incidents affecting traffic safety;
- Monitoring and collecting outstanding fines;
- Removal of vagrants;
- Informal trading;
- Illegal dumping;
- Animal control; and
- Abandoned vehicles.

Foot patrol through the CBD is done on a daily basis to ensure visibility in order to create a safer environment.

Several awareness campaigns regarding road safety and fire protection are conducted throughout the year.

The table below specifies the highlights for the year:

HIGHLIGHT	DESCRIPTION
Services is provided after hours	The municipality has extended its service beyond normal working hours Construction of Public Safety building to commence 2022

CHALLANGE	ACTION TO BE TAKEN
Viable shift system for Traffic Officers and Fire Fighters	Council have approved new shift system

The table below indicates specify service delivery for the year:

DETAILS	2019/20	2020/21	2021/22
Motor vehicle licenses processed	3500	3957	25717
Learner driver licenses processed	1360	1570	2951
Driver licenses processed	1890	2450	3107
Driver licenses issued	3671	3890	7306
Fines issued for traffic offenses	305 000	8586	5490
R-value of fines collected	3 600 00	8 7126 00	104490
Roadblocks held	12	18	38
Complaints attended to by Traffic Officers	15	28	24
Number of officers in the field on an average day	14	16	15
Number of officers on duty on an average day	14	16	15

3.15.2 DRIVING LICENCE TESTING CENTRE, VEHICLE AND MOTOR LICENCING

The co-function of the centre is to provide an effective system for the following functions. Application for learners and driving licensing test, PrDP, Instructor's certificate, Learners and driving licensing bookings, renewals of driving licensing cards, applications for vehicle road worthy test is currently suspended and converting of foreign driving licenses as per the National Road Traffic Act 93 of 1996 which is a computerised system.

The Municipality provides Driving Licensing Testing Centre services in its area of jurisdiction on an agency basis for the KwaZulu Natal Department of Transport. Services are rendered from Monday to Friday from 08h00 until 15h00. Transactions in respect of the abovementioned require proof of identification in the form of a SA Identity Document, Passport, Traffic Registration Certificate and proof

of residential address on all transactions as required in terms of FICA. The following are accepted as verification documents in respect of proof of address of not older than three months, namely: Utility account (Water, Electricity or Refuse removal), telephone account, retail store statement of account or a bank/financial statement. Proof may also be provided in the form of a lease agreement (signed by both parties).

3.15.3 MOTOR LICENSING BEREAU

The co-function of the centre is to register motor vehicles and license renewals, application for change of motor vehicles details, special and temporal permits and change of ownership. This is done with all approved fees determined by the Department of Transport, 8.5 % of the daily takings are given to the Municipality.

The Municipality provides Motor Licensing services in its area of jurisdiction on an agency basis for the KwaZulu Natal Department of Transport. Services are rendered from Monday to Friday from 08h00 until 15h00. Transactions in respect of the abovementioned require proof of identification in the form of a SA Identity Document, Passport, Traffic Registration Certificate and proof of residential address on all transactions as required in terms of FICA. The following are accepted as verification documents in respect of proof of address of not older than three months, namely: Utility account (Water, Electricity or Refuse removal), telephone account, retail store statement of account or a bank/financial statement. Proof may also be provided in the form of a lease agreement (signed by both parties).

3.16 DISASTER MANAGEMENT

The AbaQulusi Local Municipality currently has a Disaster Management Centre where disaster management functions are fully rendered. However, it must be noted that the municipality still requires assistance from all relevant stakeholders in order to have a fully functional and effective unit within the municipality due to the lack of capacity and limited funding. The municipality is in possession of Disaster Management Sector Plan which is to be reviewed annually.

3.16.1 Municipal Institute Capacity

The main objective of the Municipal Institute Capacity is to establish an integrated institutional capacity within the AbaQulusi Municipality to enable the effective implementation of disaster risk management policy and legislation. This institutional capacity establishes the requirements which will ensure the establishment of effective institutional arrangements for the integrated and coordinated implementation of disaster management policy and legislation; and which will give explicit priority to the application of principles of cooperative governance and place appropriate emphasis on the involvement of all stakeholders in disaster management. The following sub-objectives need to be implemented:

- Facilitate arrangements for the development of an integrated disaster risk management policy by the municipality.
- Facilitate the establishment instruments that will give direction for successful execution of disaster risk management policy.
- Achieve stakeholder participation and the engagement in all phases and activities of disaster management.
- Key deliverables of this KPA shall therefore include but not limited to:
- An approved and adopted disaster management policy by the municipality.
- Municipal Disaster Management Capacity Report.
- Identified municipal instrument/s that will guide and provide support for the successful implementation of the disaster management plan.
- Implementation plan for stakeholder engagement and participation in disaster management.

3.16.2 Risk Assessment

The main objective of Risk Assessment is to generate an Indicative Local Disaster Risk Profile by establishing and maintaining a uniform methodology to continuously assess and monitor risks. The needfor disaster risk assessment and monitoring to set priorities, guide risk reduction action and monitor the effectiveness of efforts. Although the country faces many different types of risk, disaster risk specifically refers to the likelihood of harm or loss due to the action of hazards or other external threats on vulnerable structures, services, areas, communities and households. Therefore, this outlines the requirements for implementing disaster risk assessment and monitoring by organs of state. The following are sub-objective of Risk Assessment:

- Conducting disaster risk assessment to inform disaster risk management and risk reduction policies, planning and programming
- Generating an indicative entity disaster risk profile
- Monitoring, updating and disseminating risk information
- Conducting quality control

3.16.3 Risk Reduction and Prevention

The main objective of Risk Reduction and Prevention is to facilitate co-operation and integration amongst stakeholders and that the municipality develops and implements Disaster Management Objectives as stipulated by the Disaster Management Act. The prevention and mitigation strategies and disaster response must be aligned with the requirements of the National Disaster Management Centre (NDMC), Provincial Disaster Management Centre (PDMC) Zululand District Municipality framework. AbaQulusi Municipality must mobilise fiscal resources to enable it to plan and implement risk reduction projects and programmes in its area of jurisdiction.

The successful implementation of the Disaster Management Act critically depends on the preparation and alignment of disaster management frameworks and plans for all spheres of government. The legal requirements for the preparation of disaster management frameworks and plans by provincial and municipal organs of state are specified in sections 38 and 52 of the Act. This key performance area addresses requirements for disaster management planning within provincial and municipal spheres of government. It gives particular attention to the planning for and integration of the core risk reduction principles of prevention and mitigation into ongoing programmes and initiatives. The following activities are paramount to be executed:

- Ensure all stakeholders compile integrated and relevant disaster risk management plans.
- Determine priority disaster risks and priority areas, communities and households.
- Scoping and development of risk reduction plans, projects and programmes.
- Inclusion of risk reduction efforts into strategic integrating structures and processes.
- Implement and monitor disaster risk reduction programmes and initiatives.

3.16.3.1 Disaster Risk Reduction Strategies

a) Prevention

- Mitigation
- Effective Land-use
- Basic Public Works
- Effective Municipal Service

b) Mitigation

- Structural Measures
- Non-Structural Measures

c) Municipal Disaster Management Advisory Forum (Local)

- Disaster Risk Reduction Plans, Projects and Programmes
- Implementation of above-mentioned plans, projects and programmes
- Align with Spatial Development Plan
- Align with ID
- d) Inputs for compiling disaster risk reduction measures line Departments such as Engineering, Planning etc.
- Disaster risk assessment is executed for each hazard

- Roles and responsibilities
- Risk reduction on ward level

3.16.4 Response and Recovery

The objectives that are summarized below should be executed in collaboration with the Zululand District Municipality Disaster Management Centre. It is expected that the Disaster Management Centre shall have the necessary response and recovery equipment and immediate relief provision and needs. AbaQulusi Municipality is advised to acquire some response and recovery equipment and immediate relief provisions.

Objective: To ensure effective disaster response and recovery by:

- Implementing early warning systems.
- Implementing immediate and appropriate response.
- Implementing recovery and rehabilitation strategies.

Immediate Relief Measures: The Disaster Management Centre needs to ensure that they have measures in place to readily provide emergency relief. These interim relief measures should be disseminated efficiently to the affected household and communities in the event of a major incident. Whenever there is threatening or imminent hazard, an early warning is disseminated to communities or relevant stakeholders. Preparedness levels are kept high through public engagement via awareness campaigns, media releases and training sessions. Ward Councillors, Ward Committee Members, Traditional Leaders and Volunteers are utilized to carry out response and recovery plans.

3.16.5 Training and Awareness

The AbaQulusi Municipality is committed to Disaster Management Training and Public Awareness campaigns around its area of jurisdiction, particularly in the most vulnerable wards. Volunteers within the municipality are also utilized in order to assist with disasters. Ward Councillors are also workshopped on a time-to-time basis in order to sensitise their communities about potential disaster risks.

The AbaQulusi Municipality Disaster Management Centre core priority is to ensure the vulnerable communities can be able to mitigate effects of disasters by addressing following:

- Determine the risk and identify possible hazards and emergencies
- Learn about the hazards that may strike their community
- The risks they face from these hazards
- Familiarize communities with plans for warning and evacuation which can be obtained this information from your local Disaster Management Centre of local municipality.

3.16.6 Funding arrangements

The municipality's disaster budget operates on very limited funding; however, funds are made available via the municipal budget and other supporting structures. There is however a dependency from the district municipality and KZN Provincial Disaster Management Centre during an event of a disaster. There are three funds currently administered by the Department of Social Development that provide financial support after a disaster:

 The Disaster Relief Fund provides ex gratia support to people involved in both natural disasters and human-made disasters. To access this fund, the relevant municipality must request the Premier of the Province to approach the National Department of Social Development to take the necessary steps to have the event declared a disaster. Once the Department of Social Development receives such a request, it advises the President who can declare the event a disaster.

The Social Relief Fund provides support to organizations that provide relief services to communities that are affected by violence.

• These funds were originally designed to provide immediate relief to persons affected by disasters. However, they have been slow to provide assistance to victims of disasters and organizations involved in relief efforts

3.16.6.2 PERFORMANCE HIGHLIGHTS

Highlights on disaster management are indicated on the table below

HIGHLIGHTS	DESCRIPTION
Response to incidents timeously	The municipality is able to provide quick response in time
	Conduct risk assessment in time
Awareness campaign on disaster management	The municipality educates the community on disaster and this has positive impact on disasters
Conduct fire inspections	Businesses are required to comply with municipal bylaws `

CHALLANGE	ACTION TO BE TAKEN
Shortage of staff	Prioritisation to fill vacant positions

3. 16 .6.3 Fire Fighting

The Municipality has a fire station located in Vryheid CBD in order to respond to emergencies within predetermined times. This service is provided on a 24/7 emergency control centre. Furthermore, the Municipality conducts Fire inspections and fire drills if and when requested. The Municipality proactively conducts regular risk compliance within the Municipal jurisdiction in order to mitigate potential fire risks.

COMPONENT G: SECURITY AND SAFETY

3.17 LICENCING

The co-function of the centre is to provide an effective system for the following functions. Application for learners and driving licensing test, Pradip, Instructor's certificate, Learners and driving licensing bookings, renewals of driving licensing cards, applications for vehicle road worthy test is currently suspended and converting of foreign driving licenses as per the National Road Traffic Act 93 of 1996 which is a computerised system.

3.17.1 MOTOR LICENSING BEREAU

The co-function of the centre is to register motor vehicles and license renewals, application for change of motor vehicles details, special and temporal permits and change of ownership. This is done with all approved fees determined by the Department of Transport, 8.5 % of the daily takings are given to the Municipality.

3.17.2 POLICE

There are six police stations located within AbaQulusi Municipality area of jurisdiction, namely:

- Vryheid
- eMondlo
- Gluckstadt
- Louwsburg
- Driefontein
- Ngome

The AbaQulusi Public Safety Section which forms part of the Community Services Directorate also responsible for the traffic law enforcement, including road blocks, speed control, attending to road accidents, enforcing Bylaws, conducting road safety, motor vehicle testing and licensing. Its additional functions include crime prevention, and participation in Community Policing Forums (CPF) and supporting the Neighborhood Watches that exist around the various areas. It also renders services in disaster risk management, however, the operations of this unit are limited by the shortage of both financial and human resources

3.17.3 CRIME PREVENTION

This is the attempt to reduce and deter crime and criminals. It is applied specifically to the efforts made by all spheres of government to reduce crime, enforce the law and maintain criminal justice. Traffic Officers are Peace Officers according to the Criminal Procedure Act 51 of 1977 to assist in crime prevention during their normal duties. Monthly meeting is held with the South African Police Services and Community Policing Forum.

3.17.4 SECURITY

The co-function of security services is to provide proper security for all Municipal buildings, equipment, staff and consumers to reduce theft and risks. The Municipality has appointed Qomukufa Security. This service provider is expected to provide security solutions to the Municipality to minimise theft of Municipal assets.

PERFORMANCE HIGHLIGHTS

Performance Highlights are indicated on the table below

HIGHLIGHTS	DESCRIPTION
Response to incidents timeously	The municipality is able to provide quick response in time
	Conduct risk assessment in time

Awareness campaign on disaster management	The municipality educates the community on disaster and this has positive impact on disasters
Conduct fire inspections`	Businesses are required to comply with municipal bylaws

CHALLENGES AND RECOMMENDATIONS

CHALLANGE	ACTION TO BE TAKEN
Shortage of staff	Prioritisation to fill vacant positions

COMPONENT H: SPORT AND RECREATION

3.18 SPORT AND RECREATION

In terms of our mandate, we make facilities, such as sport fields, available to the broader community. The Municipality is responsible for development of the facilities and the upgrade. The sport clubs are leased out with agreement for maintenance.

The Municipality develops and maintains recreational parks and halls. This places an enormous financial burden on the Municipality, with its limited staff capacity and finances.

The key responsibility of the section is to initiate and implement social upliftment programmes and developmental projects in the following units:

- 1. Sports and Recreation
- 2. Arts and culture
- 3. Historical, Heritage & Museum Services
- 4. Educational Programmes and Library Services

AbaQulusi municipality sport and recreation serves as the co-ordinating body for the community to seize sport and recreational developmental opportunities through programmes such as

- 1. Zululand Ultra Marathon
- 2. AbaQulusi municipality mayoral cup tournament
- 3. Zululand district Municipality Mayoral Cup Tournament
- 4. Golden games (local, district, provincial and national competitions)
- 5. Indigenous games (local, district, provincial and national competitions)
- 6. SALGA KZN Games

All programmes and projects for sports and recreation are implemented in joint venture with KZN department of sports and recreation (KZN DSR), Zululand District Municipality and AbaQulusi Municipality Sport Council. The provision of recreational facilities is sheltered by the availability of sport fields, sport stadiums and community halls. Parks and halls are managed by the Municipality and they are available for hire to the community.

Sport activities were affected by the current COVID 19 pandemic since 2019 and had not been fully operational since then it is hoped that most of the challenges will be addressed. The Municipality is also responsible for maintaining community parks throughout the area

PERFORMANCE HIGHLIGHTS

No measure highlights for the current year as compared with previous year (2020/21) this is because of the challenge posed by COVID 19 pandemic however, a rejuvenation plan has been developed in order to ensure that sport structure and sport programs are active in all 23 wards.

ISSUE	DESCRIPTION
Vandalism of halls by irresponsible citizens	Strengthen security and full provision of caretaker
Enhancement of the operations of the federations	Prioritization of trainings and workshops for federations.

CHALLENGES

CHALLENGE	ACTION TO BE TAKEN			
Vandalism of halls by irresponsible citizens	Strengthen security and full provision of caretaker			
Insufficient funds for sport development programmes.	Engage all stakeholders from all sectors to assist the municipality through the Sport Confed.			

SERVICE DELIVERY LEVEL STATISTICS

The table below specifies the service delivery levels for the year:

TYPE OF SERVICE	2019/20	2020/21	2021/22
Community parks			
Number of parks with play park equipment	1	1	1
Number of wards with community parks	5	5	5
Sport field			
Number of wards with sport fields	22	22	23

SERVICE DELIVERY PERFORMANCE REPORT PART II



SERVICE DELIVERY PERFORMANCE 2021/22 ANNUAL PERFORMANCE REPORT

1. INTRODUCTION AND LEGISLATIVE REQUIREMENTS

This Annual Performance Report has been compiled in compliance with the requirements of section 46 (1) of the Local Government: Municipal Systems Act, 2000; which stipulates as follows:

(1) A municipality must prepare for each financial year a performance report reflecting —

(a) the performance of the Municipality and each external service provider during that financial year;

(b) a comparison of the performance referred to in paragraph (a) with targets set for performance in the previous financial year; and

(c) measures taken to improve performance.

In addition, Regulation 7 (1) of the Local Government: Municipal Planning and

Performance Management Regulations, 2001 states that "A Municipality's Performance Management System entails a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organised and managed, including determining the roles of the different role players." Performance management is not only relevant to the organisation as a whole, but also to the individuals employed in the organisation as well as the external service providers and the Municipal Entities. This framework, *inter alia*, reflects the linkage between the IDP, Budget, SDBIP and individual and service provider performance.

The format of the report will reflect the Municipality's Key Performance Indicators (KPI) per Municipal Key Performance Area. Each Key Municipal Key Performance Area (KPA) have number of Municipal Key Focus Areas (KFA's) which was specifically designed by the AbaQulusi Municipality to focus its development initiatives in a more coherent and organised manner.

This report will also endeavour to report to Council the Municipality's performance in terms of the five (5) National Government's Strategic Key Performance Areas for local government, which are,

(1) Basic Service Delivery

- (2) Municipal Institutional Transformation and Development;
- (3) Social and Local Economic Development;
- (4) Municipal Financial Viability and Management and
- (5) Good Governance and P
- (6) public Participation and
- (7) Cross –cutting interventions

2. PERFORMANCE MANAGEMENT OVERVIEW AND PROCESS

The Municipal Planning and Performance Management Regulations stipulate that a municipality's Performance Management System (PMS) must entail a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organised and managed, including determining the roles of the different role-players.

AbaQulusi developed its PMS Policy framework to ensure a functional and improved performance. The following processes were undertaken during 2021/22.

- Departments were assisted to review their SDBIP in line with key strategic documents
- PMS unit provided support on SDBIP adjustment
- Support provided on performance reporting to Technical and Community Services departments
- Quarterly Departmental PMS reports submitted to Internal Audit,
- Audit Committee, Executive Committee and Council;
- In-year Section 72 report process
- Auditing of performance information
- Annual report process

Legislative reporting requirements indicated in the table below were complied with.

FREQUENCY AND NATURE OF REPORT	MANDATE	RECIPIENTS
Monthly reporting on actual revenue targets and spending against budget no later than 10 working days after the end of each month	Section 71 of the MFMA	National Treasury
Quarterly progress reports	Section 52(d) of the MFMA	Municipal Manager Executive Mayor Audit Committee CoGTA National Treasury
Mid – year performance assessment (assessment and report due by 25 January of each year)	Section 72 of the MFMA Section 13(2) (a) of the Municipal Planning and Performance Regulation of 2001	Municipal Manager Executive Mayor Audit Committee National Treasury Council Audit Committee National Treasury

Table 01: Legislative reporting requirements

3. PERFORMANCE MANAGEMENT OVERVIEW AND PROCESS

The performance management process was undertaken guided by all applicable legislative provisions and by the Municipal Planning and Performance Management Regulations as indicated above

AbaQulusi developed its PMS Policy framework to ensure a functional and improved performance and is reviewed on annual basis. The following processes were also undertaken during 2021/22.

- Departments were assisted to review their SDBIP in line with key strategic documents
- PMS unit provided support on SDBIP adjustment
- Support provided on performance reporting to Technical and Community Services departments
- Quarterly Departmental PMS reports submitted to Internal Audit,
- Audit Committee, Executive Committee and Council.
- In-year Section 72 report process
- Auditing of performance information
- Annual report process

Over and above Legislative reporting requirements indicated in the table below were complied with.

FREQUENCY AND NATURE OF REPORT	MANDATE	RECIPIENTS
Monthly reporting on actual revenue targets and spending against budget no later than 10 working days after the end of each month	Section 71 of the MFMA	National Treasury
Quarterly progress reports	Section 52(d) of the MFMA	Municipal Manager Executive Mayor Audit Committee CoGTA National Treasury
Mid – year performance assessment (assessment and report due by 25 January of each year)	Section 72 of the MFMA Section 13(2) (a) of the Municipal Planning and Performance Regulation of 2001	Municipal Manager Executive Mayor Audit Committee National Treasury Council Audit Committee National Treasury

Table 01: Legislative reporting requirements

4.1 Organisational Scorecard

The organisational performance seeks to oversee the implementation of the IDP, which is strategic plan of the municipality. The Integrated Development Planning and Performance Management were introduced to realise the developmental role of local government. Whilst the Integrated Development Plan (IDP) provides a framework for strategic decision-making, performance management must ensure that the desired results are achieved during implementation to ensure the correctness of the strategic direction of the objectives, strategies and projects put forward by the IDP. Performance management is a strategic approach to management, which equips leaders, managers, workers and stakeholders at different levels with a set of tools and techniques to:

- ➤ regularly plan;
- ➤ continuously monitor;
- ➤ periodically measure; and
- ➤ review performance of the organisation in terms of indicators and targets for efficiency, effectiveness, and impact.

The organisational performance is evaluated by means of Organisational scorecard (Top Layer SDBIP) at the organisational level and through the Service Delivery Budget Implementation Plan (SDBIP) at departmental levels. The SDBIP is a plan that converts the IDP and budget into measurable criteria on how, where and when the strategies, objectives and normal business process of the municipality are implemented. It also allocates responsibility to directorates to deliver the services in terms of the IDP and Budget. The MFMA Circular No.13 prescribes that:

- The IDP and budget must be aligned;
- The budget must address the strategic priorities;
- The SDBIP should indicate what the municipality is going to do during next 12 months; and
- The SDBIP should form the basis for measuring the performance against goals set during the budget /IDP processes.

The SDBIP was prepared as described in the paragraphs below and approved by the mayor. The details of how the municipality performed in each key performance indicator and annual targets for 2021/22 is

articulated on the **Organisational Scorecard**, page 132 to page 152. The overall assessment of actual performance against targets set for the Key Performance Indicator is provided, reasons for variance is provided where targets are not met or exceeded and corrective measures thereof.

A summary of performance under each National Key Performance Area is depicted under Table 02: Key performance area performance, page 14 of this report.

4.1.1 ORGANISATIONAL SCORECARD (TOP LAYER SDBIP)

Background to the Organisational Scorecard

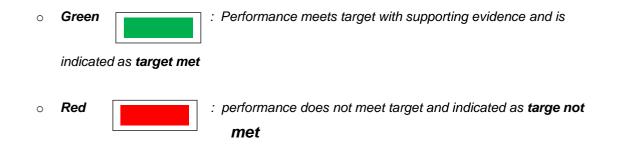
The Municipal Scorecard approach reflects the 5-national government KPA's and KPA applicable to the KZN Province being Cross Cutting Intervention. All KPAs are indicated as follows and provide a wider assessment of how the municipality is performed

- (a) Basic Service Delivery and Infrastructure Development
- (b) Municipal Transformation and Institutional Development
- (c) Financial Viability and Management
- (d) Local Economic Development and Social Development
- (e) Good Governance and Community Participation
- (f) Cross Cutting Interventions

The KPAs also incorporates 30(thirty) focus areas selected from the IDP and implemented through the SDBIP which was approved by the mayor on the 23rd of June 2021 and adjusted through council approval on the 28th of February 2022. Periodic monitoring was undertaken on quarterly basis through submission of quarterly performance reports to the Executive Committee and the Council with all other structures indicated under performance management overview process on page 8 to page 9 of this report. The criteria used reflect factors such as previous performance levels and comparative performance is also indicated on page 14 and page 15 of this report.

In terms of section 54 of the MFMA no. 56 of 2003, the municipality can undertake adjustment on the SDBIP where budget projections were not realised and had impact service delivery targets and therefore necessitate adjustment and it was therefore adjusted and approved by Council on the 28th of February 2022 in line with the 2021/22 Budget Adjustment. The Performance is therefore reported in line with 2021/22 SDBIP Adjustment.

The actual Performance against targets set in line with the key performance indicators is illustrated in terms of the following assessment methodology and colour coded as follows:



A KPI is also scored as a **target not met** and not supported if there is non-submission of:

- a reason for variance for a target not met, or
- if there is non-submission of an actual or
- non-submission of evidence or
- non-submission of a reason for variance or non-submission of a recommended corrective action

The Overall final performance position is further summarised as follows:

In relation to the 2020/21 year-end performance results, the final position shows that:

• Out of **89(eight -nine**) targets set, **56(fifty-six)** were met, giving **63% (sixty -three)** percent performance and **33(thirty- three)** were not met

In the current year/reporting year (2021/22) end results are as follows:

• Out of **78(seventy – eight)** targets set **49(fifty)** were met, giving **62% (sixty-two)** percent performance and **27(twenty-seven)** were not met

Final position therefore regressed by 1% as compared to the previous year (2020/21)

Summary performance results for all priority measures included in the organisational scorecard has been summarised in the table 01 below, a comparison with the previous financial year (2020/21) is also made below on table 02 – key performance area performance

CURRENT YEAR (2021/22) KEY PERFORMANCE AREA PERFORMANCE

National Key Performance Area	Total Targets	TargetsremovedduringSDBIPAdjustment period	Total targets added after adjustment	Total targets after adjustment	Targets met	Targets not met	% Percentage
Basic Service Delivery and Infrastructure Development	20	3	1	18	8	10	44%
Municipal Transformation & Institutional Development	16	0	0	16	15	1	94%
Financial Viability and Management	15	0	0	15	13	2	87%
Good Governance and Public Participation	16	0	0	16	7	9	44%
Social and Local Economic Development	8	0	1	9	4	5	44%
Cross-Cutting Interventions	5	1	0	4	2	2	50%
TOTAL	80	4	2	78	49	29	62%

Table 02: 2021/22) Key Performance Area Performance

ADJUSTMENT

				CURRENT YEAR 2021/22 01 JULY 2021 – 30 JUNE 2022							
National Key Performance Area	Total Targets	Targets met	Targets not met	% Percentage of targets met	Total Targets	Targets removed during SDBIP Adjustment period	Total targets added after adjustment	Total targets after adjustment	Targets met	Targets not met	% Percentage of targets met
Basic Service Delivery and Infrastructure Development	33	20	13	61%	20	3	1	18	8	10	44%
Municipal Transformation & Institutional Development	12	11	1	92%	16	0	0	16	15	1	94%
Financial Viability and Management	15	12	3	80%	15	0	0	15	13	2	87%
Good Governance and Public Participation	17	10	7	59%	16	0	0	16	7	9	44%
Social and Local Economic Development	6	3	3	50%	8	0	1	9	4	5	44%
Cross Cutting Interventions	6	2	4	33%	5	1	0	4	2	2	50%
TOTAL	89	56	33	63%	80	4	2	78	49	29	62%

KEY PERFORMANCE AREA PERFORMANCE FOR 2021/22 IN COMPARISON WITH PREVIOUS YEAR 2020/21

Table 03: Key performance area performance

LEGEND

TOTAL TARGETS	
TARGET MET	
TARGET NOT MET	

CURRENT YEAR (2021/22)
PREVIOUS YEAR (2020/21)
ADJUSTMENT

5. PERFORMANCE HIGHLIGHTS ON EACH KEY PERFORMANCE AREA AND RELATED CHALLANGES

This section indicates, in more detail, the performance of the municipality for the financial year under each performance area and makes reference to the supporting documentation, including the Municipal Scorecard. Each performance area is narrated.

5.1 Basic Service Delivery & Infrastructure Development

The overall score for this KPA is 44% for 2021/22 and therefore regressed by 17% from 2020/21

INFRASTI	ERFORMANCE ARI RUCTURE DEVELOPM			DELIVERY &
PERIOD	TOTAL TARGETS	TARGETS MET	TARGETS NOT MET	% PERCENTAGE
2020/21	33	20	16	61%
2021/22	18	8	10	44%
Target	s removed during adjustment	3		

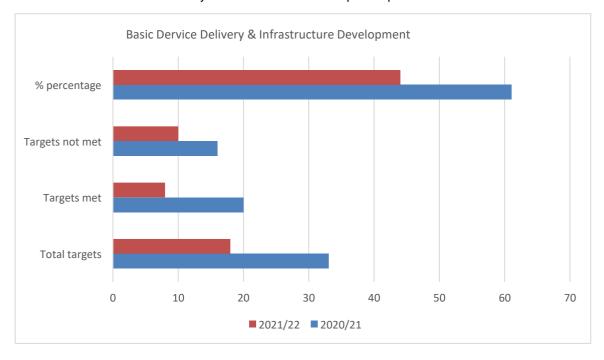


Table 04: Basic Service Delivery & Infrastructure Development performance

Figure 01: Basic Service Delivery & Infrastructure Development

5.2 Municipal Transformation & Institutional Development

The actual performance under this KPA is 94% for the current period and therefore improved by 2% as compared to previous year (2020/21).

5.2.1 Performance highlights

SDBIP Ref. 28 - Number of Council Meetings provided with administrative support by 30 June 2022

The number of council meetings far exceeded the target, out of the 4(four) meetings planned additional Council meetings are held on special basis where needs arise to strengthen the functioning of the municipality.

KEY PERFORMANCE AREA: MUNICIPAL TRANSFORMATION & INSTITUTIONAL DEVELOPMENT							
PERIOD	TOTAL TARGETS	TARGETS MET	TARGETS NOT MET	% PERCENTAGE			
2020/21	12	11	1	92%			
2021/22	16	15	1	94%			

Table 05: Municipal Transformation & Institutional Development

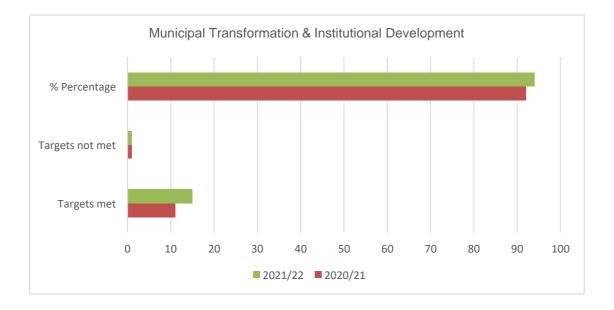


Figure 02: Municipal Transformation & Institutional Development

5.3 Financial Viability & Management

This performance improved by 7% as compared to previous period (2020/21). There we lesser challenges in the current year, through the pandemic COVID 19 was still prevalent, however the municipality had slightly adapted under the circumstances. The position of the Chief Financial Officer was also filled in the beginning of the financial year.

KEY PERFORMANCE AREA: FINANCIAL VIABILITY & MANAGEMENT								
PERIOD	TOTAL TARGETS TARGETS MET NOT MET % PERCENTAGI							
2020/21	15	12	3	80%				
2021/22	15	13	2	87%				

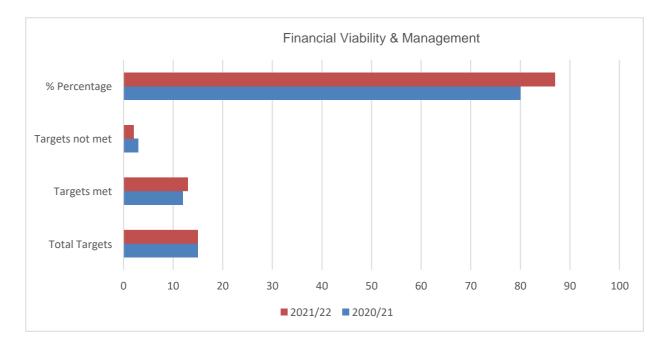


Figure 03: Financial Viability & Management

5.4 Good Governance and Community Participation

The performance of this KPA is 44% in the 2021/22 year, therefore it regressed by 15% from previous year 2020/21. The governance structures were going through transitional processes, some of the planned programmes were slightly affected impacting on some of the statutory requirements. Performance more especially during the 2nd quarter until beginning of the new term of council. The external audit process also took longer than the previous years due issues at hand and to a certain extent some of the operations and due processes delayed i.e., development of the action plan and its implementation thereof

KEY PERFORMANC	E AREA: GOOD GOVE	RNANCE & COMM	IUNITY PARTI	CIPATION
PERIOD	TOTAL TARGETS	TARGETS MET	TARGETS NOT MET	% PERCENTAGE
2020/21	17	10	7	59%
2021/22	16	7	9	44%

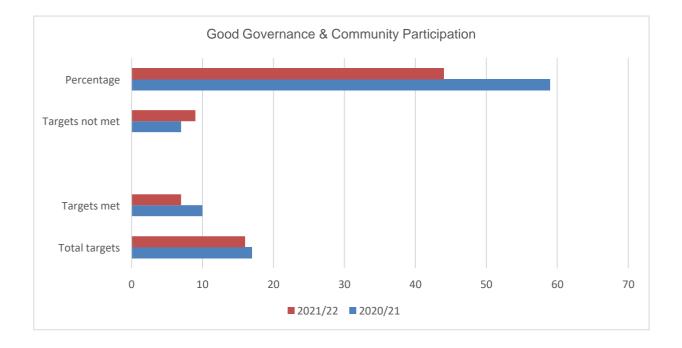


Figure 04: Good Governance & Community Participation

5.5 Social and Local Economic Development

The performance of this KPA is 44% in 2021/22 and regressed by 6% from the previous year 2020/21.

KEY PERFORMANCE AREA	A: SOCIAL & LOCAL EC	ONOMIC DEVE	LOPMENT	
PERIOD	TOTAL TARGETS	TARGETS	TARGETS	%
		MET	NOT MET	PERCENTAGE
2020/21	6	3	3	50%
2021/22	9	4	5	44%

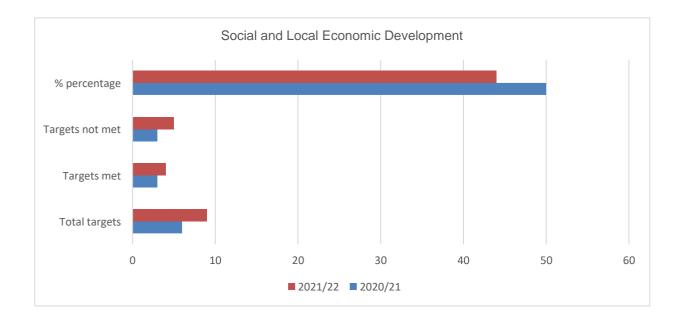


Figure 05: Social & Local Economic Development

5.6 Cross Cutting Interventions

The performance of this KPA in the year under reporting is 40% and improved by 7% from previous year (2020/21) and therefore indicated in the table below.

KEY PERFORMANCE AREA: CRO	DSS-CUTTING INTE	RVENTIONS		
PERIOD	TOTAL	TARGETS	TARGETS	%
	TARGETS	MET	NOT MET	PERCENTAGE
2020/21	6	2	4	33%
2021/22	5	2	2	50%
Targets removed during adjustment			·	1

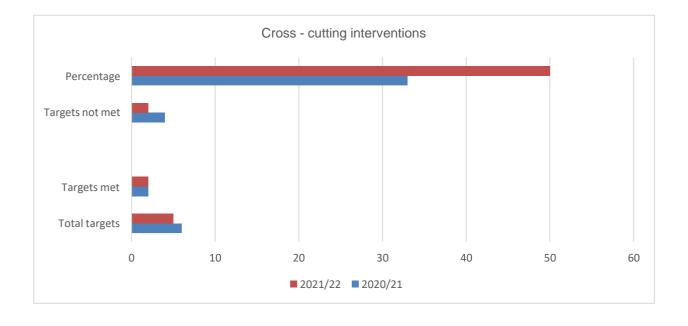


Figure 06: Cross Cutting Interventions

6. 2021/22 ORGANISATIONAL SCORECARD ADJUSTMENT

The Organisational Scorecard below indicate all Key Performance Indicators and annual targets performance during 2021/22. The annual target indicated initially planned annual targets which were planned in the beginning before the adjustment in February 2022. The annual target adjustment indicates the targets that were adjusted during the adjustment period in terms of section 54 of the MFMA 56 of 2003. In the event where the annual target was not adjusted it is indicated as *N/A or actual adjustment is recorded under the said* column (annual target adjustment).

In the event that the annual actual targets are not met reasons for variance and corrective measures are provided and further supported by portfolio of evidence with the responsible department. Organisational Scorecard is provided below from page 133 to page 152 below.

	PREVIOUS	5 YEAR 2019	/20		CURRENT	YEAR 202	:0/21	
National Key Performance Area	Total Targets	Targets met	Targets not met	% Percentage of targets met	Total Targets	Targets met	Targets not met	% Percentage of targets met
Basic Service Delivery and Infrastructure Development	38	19	18	50%	33	20	13	61%
Municipal Transformation & Institutional Development	25	18	7	72%	12	11	1	92%
Financial Viability and Management	19	10	9	53%	15	10	5	67%
Good Governance and Public Participation	22	3	19	14%	17	10	7	59%
Social and Local Economic Development	19	10	9	53%	6	3	3	50%
Cross Cutting Interventions	10	4	6	40%	6	2	4	33%
TOTAL	133	64	68	48%	89	56	33	63%

Table 02: Key performance area performance

LEGEND

PREVIOUS YEAR (2019/20)

CURRENT YEAR (2020/21)

TOTAL TARGETS

TARGET NOT MET

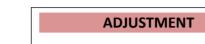
TARGET MET



ABAQULUSI MUNICIPALITY 2021/22 ORGANISATIONAL SCORECARD ADJUSTMENT PERIOD: 01 JUL 2021 - 30 JUNE 2022

LEGEND







SDBIP Ref No.	Focus Area	Development Objective	IDP Ref. No	Project	Ward	Budget	Budget Adjustment	Funding Source	Key Perf. Indicator	Unit of Measure	Baseline	Annual Target	Annual Actual	Annual Target	Annual Target Adjustment	Annual Actual	Reason for variance	Corrective measure	Res. Dept	Portfolio of Evidence (PoE
Back to	Basics Pillar:	Delivering basic	services	& Infrastructure D ure backlogs by p	·		cilities and ma	intaining exi	sting infrastruct	ıre.										
1		Expand accessibility in various wards by 2022.		Tarring of Zama to kwaBalele - Bhekumtetho Road Ward 19 (Phase 2)	19	R1 955 350	R2 890 000	MIG	%(percentage) of road tarred by 30 June 2022	percentage (%)	New project	50% of roads tarred by 30 June 2021 (total km is 0.9km))	60% of roads completed by	100% of road tarred by 30 June 2022	N/A	Target met, 100% of road tarred by 30 Nov 2021.	N/A	N/A	Technical services	Quarterly progress reports and completion certificate
2	Roads		1	Tarring of Zama to kwaBalele - Bhekumtetho Road Ward 19 (Phase 3)	19	R 5000 000	R 7 900 000	MIG	%(percentage) of road tarred by 30 June 2022	percentage (%)	New project	N/A	N/A	100% of road tarred by 30 June 2022	N/A	Target not met, 55% of road tarred by 30 June 2022	Poor performance of the constructor, excessive rain and ground water	The main contractor ceded the work to another contractor with adequate capacity		Quarterly progress reports and completion certificate
3				Road Paving New Lakeside - Ward 22 - Phase 3	22	R3 896 666	R4 180 000	MIG	% of road paving completed by 30 June 2022	percentage (%)	New project	N/A	N/A	100% of road paving completed by 30 June 2022	N/A	Target not met,91% of roadpavingcompleted by 30June 2022	The contractor had issues with acquiring of material and slow progress	The project to be completed by mid- July		Quarterly progress reports and completion certificate
4				BhekuZulu Road Paving - Ward 11 & 13 (Phase 2)	11& 13	R250 000	R0.00	MIG	% of road paving completed by 30 June 2022	Percentage %)	New project	N/A	N/A	100% of road paving completed by 30 June 2022	Project removed		Council approved removal of this project as repeated under SDBIP Ref. 11			Quarterly progress reports and completion certificate
5		Maintain existing Roads in rural & urban areas by 2022.	2	Upgrading of Shoba Roads - Phase 1 - Ward 5	5	R9 599 462	R2 670 000	MIG	% of road upgraded by 30 June 2022	Percentage %)	New project	N/A	N/A	100% of road upgraded by 30 June 2022	N/A	Target met100%ofroadupgraded by 27April 2022 workscompleted31March 2022	The project was implemented efficiently, and the contractor finished work earlier	N/A		Quarterly progress reports and completion certificate

PREVIOUS YEAR 2020/21

CURRENT YEAR 2021/22

TARGET MET

TARGET NOT MET

SDB Ref No.	P Focus Area	Development Objective	IDP Ref. No	Project	Ward	Budget	Budget Adjustment	Funding Source	Key Perf. Indicator	Unit of Measure	Baseline	Annual Target	Annual Actual	Annual Target	Annual Target Adjustment	Annual Actual	Reason for variance	Corrective measure	Res. Dept	Portfolio of Evidence (PoE
6				Upgrading of Extension 16 (SASCO) Roads - Ward 8 (Phase 1)	8	R9 599 462	N/A	MIG	% of road upgraded by 30 June 2022	percentage %)	New project	N/A	N/A	100% of road upgraded by 30 June 2022	N/A	Target not met,61%ofroadupgradedby30June2022	There was a problem with ground water during construction	Scope variation to include rock fill		Quarterly progress reports and completion certificate
7				Upgrading of Nkotheni Road Ward 18 (Phase 1)	18	R200 000	N/A	MIG	% of road upgraded by 30 June 2022	percentage (%)	New project	N/A	N/A		0% of road upgraded by 30 June 2022	Target not met, 0% of road upgraded by 30 June 2022	Project was taken over by Dept. of Transport and therefore was not going to be implemented by the municipality and Council approved its removal during the adjustment period.	The project was no longer going to be implemente d d and was deregistered on the Municipal Infrastructur e e Grant (MIG) and furthermore, no additional funding was incurred except planning expenditure The municipality will escalate issues of corporative governance for the municipality to be remain the convergence point of all development for its community.	Technical services	Quarterly progress reports and completion certificate
				Upgrading of Mhlanga Gravel Road - Ward 15 (Phase 2)			N/A		% of road upgraded by 30 June 2022	Percentage (%)	New project	N/A	N/A	100% of road upgraded by 30 June 2022	N/A	Target not met, 95% of road upgraded by 30 June 2022.	The contractor did not address the snag list	Contactor to undertake phase 3 and will be tasked to attend snag list		Quarterly progress reports and completion certificate
8					15	R3 000 000		MIG										The municipality will not pay the retention amount to the contractor		
9				Upgrading of Extension 16 (SASCO) Roads - Ward 8 (Phase 2)	8	R800 000	N/A	MIG	Date project designs completed	Date	New project	N/A	N/A	Project design completed by 30 June 2022	N/A	Targetmet,projectdesigncompleted by 31Dec 2021	N/A	N/A		Quarterly progress reports and completion certificate

SDBIP Ref	Focus Area	Development Objective	IDP Ref.	Project	Ward	Budget	Budget Adjustment	Funding Source	Key Perf. Indicator	Unit of Measure	Baseline	Annual Target	Annual Actual	Annual Target	Annual Target Adjustment	Annual Actual	Reason for variance	Corrective measure	Res. Dept	Portfolio of
No.			No											Ŭ	Aujustinent		Vanance			Evidence (PoE
10				Upgrading of Mezzelfontein Road - Ward 12 (Phase 2)	12	R250 000	R0.00	MIG	Date project designs completed	Date	New project	N/A	N/A	Project design completed by 30 June 2022	Project removed for implementatio n on in the newyear	N/A	removed for implementatio n on in the newyear (2022/23)	N/A		Copy of project design
11				Bhekuzulu Road Paving - Ward 11 & 13 (Phase 2)	11& 13	R250 000	R0.00	MIG	Date project designs completed	Date	New project	N/A	N/A	Project design completed by 30 June 2022	N/A	Targetmet,Projectdesigncompleted by 06June 2022	N/A	N/A		Copy of project design
12	_			Mpongoza Access Road and Bridge structure Phase 2 - Ward 4 (Phase 3)	4	R400 000	R165 000	MIG	Date project designs completed	Date	New project	N/A	N/A	Project design completed by 30 June 2022	N/A	Targetmet,Projectdesigncompleted by 30June 2022	N/A	N/A		Copy of project design
13	Sanitation	Expand Sanitation accessibility in various wards by 2022.	4	Basic Level of Sanitation					Number of households with access to basic level of sanitation by 30 June 2022	Number	18900	18900 households with access to basic level of sanitation by 30 June 2021	Target not met, 16859 households had access to basic level of sanitation by 30 June 2021	18900 households with access to basic level of sanitation by 30 June 2022	N/A	Target not met, 13 632 households with access to basic level of sanitation by 30 June 2022	The annual target setting of 18900 was incorrectly set as a result of step tariff.	Data has been reconciled and the adjustment will be taken to Council for approval during the 2022/23 SDBIP Adjustment in terms of section 54 of the MFMA 56 of 2003		Water and sanitation report (Valuation roll, Service level map, billing report)
14	Water	Expand water accessibility in various wards by 2022.	6	Access to Basic level of water	1 to 22				Number of households with access to basic level of water by 30 June 2022	Number	18900	16500 households with access to basic level of water by 30 June 2021	Target met; 18321 households had access to basic level of water by 30 June 2021	18900 households with access to basic level of water by 30 June 2022	N/A	Target not met, 14 366 had access to basic level of water by 30 June 2022	The annual target setting of 18900 was incorrectly set as a result of step tariff	Data has been reconciled and the adjustment will be taken to Council for approval during the 2022/23 SDBIP Adjustment in terms of section 54 of the MFMA 56 of 2003		Water and sanitation report (Source Valuation roll, Service level map, billing report)
15	Electricity	Expand electrical accessibility in various wards by 2022	8	Access to Basic level of electricity					Number of households with access to basic level of electricity by 30 June 2022	Number	25665	20900 households with access to basic level of electricity by 30 June 2021	Target met, 25665 households had access to basic level of electricity by 30 June 2021	18900, households had access to basic level of electricity by 30 June 2022	N/A	Target met,18 923 households had access to basic level of electricity by 30 June 2022	The municipality attracted more residents and were provided with basic level of electricity	N/A		Electricity access report (source Contour and Munsoft systems)

SD Re No		Focus Area	Development Objective	IDP Ref. No	Project	Ward	Budget	Budget Adjustment	Funding Source	Key Perf. Indicator	Unit of Measure	Baseline	Annual Target	Annual Actual	Annual Target	Annual Target Adjustment	Annual Actual	Reason for variance	Corrective measure	Res. Dept	Portfolio of Evidence (PoE
16	5				Shoba phase 4 electrical connections	7	R1 619 213		INEP	Number of new households with access to electricity in Shoba by 30 June 2022	Number	452	N/A	N/A	72(seventy - two) households with access to electricity in Shoba by 30 June 2022	N/A	Target not met, no households had access to electricity in Shoba by 30 June 2022	There were delays in getting outages from Eskom	A meeting was arranged with Eskom, outage to be achieved by 31 August 2022		Copy of quarterly progress reports, copy of completion certificate and Close out Report
17	,		Expand and Maintain existing network electricity in urban and rural areas by 2022.	9	Upgrade of eMondlo MV MV Line	12	R 1776 787			100% of 4.4.km eMondlo MV line constructed by 30 June 2022	%(percentage)	New project	N/A	N/A	Project designs completed by30 June 2022	100% of 4.4km eMondlo MV line constructed by 30 June 2022	Target met, 100% of 4.4km eMondlo MV line constructed by 30 June 2022	N/A	N/A		Copy of project design
18	3	Community Halls	Expand accessibility and maintenance of Community Halls in various wards by 2022.	11	Construction of Ward 13 Community Hall	13	R5 022 038			%(percentage) construction of ward 13 Community Hall completed by 31 March 2022	% (percentage)	New project	N/A	N/A	100% of ward 13 Community Hall completed by 31 March 2022	60% of ward 13 Community Hall completed by 30 June 2022	Target met, 75% of community hall construction completed by 29 June 2022	Delays encountered due to rainfall between Jan 2022 – April 2022	Request for extension made based on the unforeseen rainfall delays encountered between Jan 2022 and April 2022 and project completion be revised to 16 Sep 2022	Project completion revised to 16 Sep 2022	Quarterly progress reports and completion certificate
15)	Refuse Removal	Expand accessibility of Refuse Services in various wards by 2022.	15	Refuse Removal					Number of households with access to basic level of refuse removal by 30 June 2022	Number	15000	15000 households with access to basic level of refuse removal by 30 June 2021	Target Met 15 428 households had basic level of refuse removal by 30 June 2021	15000 households with access to basic level of refuse removal by 30 June 2022	N/A	Target not met, 14197 households with access to basic level of refuse removal by 30 June 2022	There were duplicates that were realised and the target setting of 15000 therefore, was unrealistic leading target not achievable	The municipality reconciled its data. Target setting will be adjusted accordingly and will be taken to council for approval in terms of section 54 of the MFMA 56 of 2003. Any future changes in number of households will be guided by annual IDP reviews.	Community Services	Billing report

SDBIP Ref No.	Focus Area	Development Objective	IDP Ref. No	Project	Ward	Budget	Budget Adjustment	Funding Source	Key Perf. Indicator	Unit of Measure	Baseline	Annual Target	Annual Actual	Annual Target	Annual Target Adjustment	Annual Actual	Reason for variance	Corrective measure	Res. Dept	Portfolio of Evidence (PoE
20	Human Settlements	To provide sustainable human settlements to the people of AbaQulusi by 2022	16	Housing Sector Plan review					Date Housing Sector Plan adopted	Date	Draft in place	Housing Sector Plan adopted by 30 June 2021	Target met, Housing Sector Plan adopted 27 May 2021	Housing Sector Plan adopted by 31 Dec 2021	N/A	Target not met, Housing Sector Plan in place only reviewed internallyand pends further inputs by all relevant stakeholders	Due to financial constraints the HSP could not be renewed but rather internally reviewed.	A budget has been made available for the development t and adoption of a new HSP in the 22/23 financial year.	Developmen tt Planning	Copy of Council Resolution
				Housing Forum meetings		oment			Number of Housing Forum meetings held by 30 June 2022	Number	4	N/A	N/A	4(four) Housing Forum meetings held by 30 June 2022	N/A	Target not met; 2(two) Housing Forum meetings held by 30 June 2022	Due to Covid- 19 Regulations, no Housing Forums were held in 1 st and 2 nd Quarter as advised by Dept. of Human Settlements	Housing Forums are scheduled to resume quarterly as the Covid-19 Regulations have been relaxed.		Attendance Registers/ Minutes
Munic	pal Goal: Empo	ower and capacit	ate inst	overnment Institu	es and prom		parent coopera	-	ance											
22	Human Resource Management	To ensure that the municipality practice sound Human Resources management by 2022.	17	N/A	N/A	N/A		N/A			%(percentag ee)	from employment equity target groups employed in the three highest levels of management by 30 June	Targetmet,40% of peoplefromemploymentequitytargetgroupsemployedinthethreehighestlevelsofmanagementby30June2021	30% of people from employment equity target groups employed in the three highest levels of management by 30 June 2022	N/A	Target met, 39%of people fromemploymentequitytargetgroupsemployed in thethreehighestlevelsofmanagementby31 March 2022	N/A	N/A	Corporate Services	Appointment letters
23					N/A	N/A		N/A			01 Dec 2020	adopted and submitted to	Target met, EEP reviewed, adopted and submitted to DoL on 01 December 2020	EE Report reviewed and adopted and submitted to DoL by 15 January 2022	N/A	Target met, EEReportreviewed,adoptedadoptedsubmittedtoDoL on 12Oct2021	N/A	N/A		EER (Employment Equity Report) and acknowledge ment letter
24				N/A	N/A	N/A		N/A				Human Resources Manual reviewed and	Target met, Human Resources Manual	Human Resources Manual reviewed and	N/A	Targetmet,HumanResourcesManual	N/A	N/A		HR Reviewed Policy Manual

SDE Ref No.		Development Objective	IDP Ref. No	Project	Ward	Budget	Budget Adjustment	Funding Source	Key Perf. Indicator	Unit of Measure	Baseline	Annual Target	Annual Actual	Annual Target	Annual Target Adjustment	Annual Actual	Reason for variance	Corrective measure	Res. Dept	Portfolio of Evidence (PoE
25			18	Human Resources Strategy	N/A	N/A	N/A	N/A	N/A	N/A		Human Resources Strategy reviewed and submitted to Council for approval 31 May 2021	Targetmet,ResourcesStrategyreviewed andsubmittedtoCouncilandwas approved27May 2021	Human Resources Strategy reviewed and submitted to Council for approval 31 May 2022	N/A	Targetmet,ResourcesStrategyreviewedandsubmittedtoCouncil and wasapproved31May 2022	N/A	N/A		HR Reviewed Policy Manual and Council Resolution
26				Review and adoption of Organogram	N/A	N/A		N/A	Date Organogram reviewed and submitted to Council for adoption	Date		Organogram reviewed and submitted to Council for adoption 31 May 2021	Targetmet,organogramadoptedbyCouncil On 24March 2021	Organogram reviewed and submitted to Council for adoption 31 May 2022	N/A	Target met, Organogram reviewed, submitted, to council and was approved on 31 May 2022	N/A	N/A		Reviewed organogram, and Council Resolution
27	Council Support	To ensure that Council and its committee fulfil their executive and legislative functions and play an effective oversight role	19	Councils Annual Programme	N/A	N/A		N/A	Adoption (by Date) of Councils Annual Programme by 30 June 2022	Date		2021/22 Council Annual Programme developed and submitted to Council for approval by June 2021	Targetmet,2021/22Council AnnualProgrammedeveloped andwas approvedon17June2021	Councils Annual Programme adopted by 30 June 2022	N/A	Targetmet,Councils AnnualProgrammeadoptedbyCouncil on 31May 2022	N/A	N/A	Corporate Services	Councils Annual Programme and Council Res.
28		over administration by 2022		Council Meetings	N/A				Number of Council Meetings provided with administrative support by 30 June 2022	Number	11	4(four) Council Meetings provided with administrativ e e support by30 June 2021	Target met, 11(eleven) Council meetings held as follows: Council meetings held as follows: Council Solows: Council Meetings held as follows: Council Solows: Council Meetings held as follows: Council Meetings held as follows: Council Solows: Council Meetings held as follows: Council Council Meetings held as follows: Council Co	4(four) Council Meetings provided with administrative support by 30 June 2022	N/A	Target met16(sixteen)Council Meetings provided with administrative support by 30 June 2022 as follows:Quarter 1 02 July 2021 26 Aug 2021 06 Sep 2021 28 Sep 2021Quarter 2 20 Oct 2021 18 Nov 2021 30 Nov 2021Quarter 3 31 Jan 2022 18 Feb 2022 25 Feb 2022 28 Feb 2022 31 Marc 2022Quarter 4	Additional Council meetings are held on Special basis where needs arise	N/A		Attendance Registers/ Minutes

	SDBIP Ref No.	Focus Area	Development Objective	IDP Ref. No	Project	Ward	Budget	Budget Adjustment	Funding Source	Key Perf. Indicator	Unit of Measure	Baseline	Annual Target	Annual Actual	Annual Target	Annual Target Adjustment	Annual Actual	Reason for variance	Corrective measure	Res. Dept	Portfolio of Evidence (PoE
_																	21 April 2022 11 May 2022 31 May 2022				
	29				EXCO Meetings	N/A				Number of EXCO Meetings provided with administrative support by 30 June 2022	Number		10(ten) EXCO Meetings provided with administrativ e e support by30 June 2021	Target met, 10(ten) EXCO Meetings provided with administrative support by 30 June 2021 as follows: meetings held as follows: <u>Quarter 1</u> 11 Aug 2020 22 Sep 2020 20 Oct 2020 03 Dec 2020 20 Oct 2020 03 Dec 2020 03 Feb 2021 23 Feb 2021 17 March 2021 27 May 2021 22 June 2021	10(ten) EXCO Meetings provided with administrative support by 30 June 2022	N/A	Target met,11(eleven)EXCO meetings held as follows:Quarter 129 July 2021 23 Aug 2021 20 Sep 202129 July 2021 23 Aug 2021 20 Sep 2021Quarter 213 Oct 2021 21 21 Feb 2021 28 Feb 2022Quarter 3Quarter 405 May 2022 24 May 2022 29 June 2022 28 June 2022	Over and above ordinary EXCO meetings special meetings are convened where needs arise	N/A		Attendance Registers/ Minutes
	30				MPAC Meetings	N/A	-		-	Number of Municipal Public Accounts Committee (MPAC) Meetings provided with administrative support by 30 June 2022	Number	3	4(four) MPAC Meetings provided with administrativ e e support by30 June 2021	Targetmet,5(five)MPACMeetingsprovided with	4(four) MPAC Meetings provided with administrative support by 30 June 2022		Target met, 5(five) MPAC meetings provided with administrative support by 30 June 2022 as follows: 25/07/21 23/11 /21 01/02 /22 30 /03/22 25/05/22	N/A	N/A		Attendance Registers/ Minutes

SD Re No	ef	Focus Area	Development Objective	IDP Ref. No	Project	Ward	Budget	Budget Adjustment	Funding Source	Key Perf. Indicator	Unit of Measure	Baseline	Annual Target	Annual Actual	Annual Target	Annual Target Adjustment	Annual Actual	Reason for variance	Corrective measure	Res. Dept	Portfolio of Evidence
31					Portfolio Committees	N/A				Number of Portfolio Committee Meetings provided with administrative support by 30 June 2022	Number		N/A	N/A	50(fifty) Portfolio Committee Meetings provided with administrative support by 30 June 2022	Portfolio Committee Meetings provided with administrative support by 30 June 2022 as follows:	Target not 45(fouty-five) Portfolio Committee Meetings provided with administrative support by 30 Jannins DEV. (9) 7/07/21 12/08/21 12/07/21 12/07/21 25/02/22 2/03/22 2/03/22 2/03/22 2/03/22 2/03/22 2/04/22 2/05/22 2/05/22 2/04/22 2/05/22 2/05/22 2/04/22 2/05/22 2/	Portfolio committees seating was affected by the election campaign period where councillors were allowed to undertake the process during Oct 2021 until council inauguration and re- establishment of new committee in terms of the new term of Council	The seating of portfolio committees has been resuscitated in the new term of Council		(PoE Attendance Registers/ Minutes

SDE Ref No.		Development Objective	IDP Ref. No	Project	Ward	Budget	Budget Adjustment	Funding Source	Key Perf. Indicator	Unit of Measure	Baseline	Annual Target	Annual Actual	Annual Target	Annual Target Adjustment	Annual Actual	Reason for variance	Corrective measure	Res. Dept	Portfolio of Evidence (PoE
																24/02/22 29/02/22 09/05/22 30/05/22 FINANCE (10) 27/07/21 23/08/21 14/09/21 12/10/21 16/11/21 16/11/21 21/02/22 29/03/22 05/05/2022				
32				Review of delegation of powers	N/A	N/A		N/A	Date delegation register reviewed and submitted to Council for	Date		N/A	N/A	Delegation register reviewed and submitted to Council for approval 31	N/A	24/05/2022 28/06/2022 Target met, Delegation of powers reviewed on the 30 Nov 2021	N/A	N/A		Council Resolution and Reviewed delegation of powers
33	Records Management	To ensure effective management of all internal and external records	20	Records Management Policy review	N/A	N/A		N/A	approval Date Records Management Policy review submitted to Council for approval	Date	24 March 2021	Records Management policy reviewed and submitted to Council by 31 May 2021	Targetmet,RecordsManagementpolicyreviewed andapprovedbyCouncil on 27May 2022	March 2022 Records Management policy reviewed and submitted to Council by 31 May 2022	N/A	Targetmet,RecordsManagementpolicy reviewedand approved byCouncil on 31May 2022	N/A	N/A		Council Resolution and Reviewed Records Management
34	Fleet Management	To ensure effective management of fleet by 2022	21	Review and Adopt Fleet Management Policy	N/A	N/A		N/A	Date Fleet Management Policy adopted	Date	24 March 2021	Fleet Management Policy Adopted by 30 June 2021	Target met, Fleet Management Policy adopted on 24 March 2021	Fleet Management Policy Adopted by 30 June 2022	N/A	Targetmet,FleetManagementPolicy Adoptedon 31 May 2022	N/A	N/A		Council Resolution
35	Information Technology	To provide a secure ICT infrastructure which delivers appropriate levels of	22	ICT Infrastructure and Network	N/A	-		-	Number of Monitoring Reports produced by 30 June 2022	Number	4	N/A	N/A	4 (four) Monitoring Reports produced by 30 June 2022	N/A	Target met, 4 (four) Monitoring Reports produced by 30 June 2022	N/A	N/A		Copy of Reports
36		Confidentiality , integrity, availability, stability and growth by 2022.		ICT Workshops	N/A	-		-	Number of workshops held with staff and ClIrs by 30 June 2022	Number	4	N/A	N/A	4four) workshops held with staff by 30 June 2022	N/A		There was also urgent requirement to capacitate new councillors and the 1(one) workshop conducted	Future ICT workshop for councillors will be conducted to allow a balanced capacity		Attendance Registers/ Minutes

SDBIP Ref No.	Focus Area	Development Objective	IDP Ref. No	Project	Ward	Budget	Budget Adjustment	Funding Source	Key Perf. Indicator	Unit of Measure	Baseline	Annual Target	Annual Actual	Annual Target	Annual Target Adjustment	Annual Actual	Reason for variance	Corrective measure	Res. Dept	Portfolio of Evidence (PoE
37				IT Governance Framework	N/A				Date IT Governance Framework reviewed and submitted to Council for approval	Date	24 March 2021	IT Governance Framework reviewed and submitted to Council for approval by 31 May 2021	Target met, IT Governance Framework reviewed and submitted to Council on 24 March 2021	IT Governance Framework reviewed and submitted to Council for approval by 31 May 2022	N/A	Target met, IT Governance Framework reviewed and submitted to Council and was approved on 31 May 2022 with Human Resource Strategy	N/A	N/A	Corporate Services	Reviewed IT Governance Framework and Council Res.
		Financial Viability a und Financial Mana		gement				1											I	
Municip	al Goal: Ensure s	sound financial ma	nagemen	t and accountability	Ŷ															
38	Revenue	Ensure the Municipal Revenue Streams are optimised	24	Revenue collection	N/A	N/A		N/A	% of collection Rate on billing by 30 June 2022	percentage (%)		92% of collection Rate on billing on by 30 June 2021	met,	92% of collection Rate on billing on by 30 June 2022	85% of collection Rate on billing on by 30 June 2022	85.7% of	N/A	N/A	Financial Services	Billing report
39				Revenue collection	N/A	N/A		N/A	% of collection rate on outstanding debt by 30 June 2022	percentage (%)		92% of collection Rate on by 30 June 2021	met, collection	collection rate on outstanding debt by 30 June 2022	collection rate on outstanding debt by 30 June 2022	of collection rate on outstanding	N/A	N/A		Debtors age analysis
40		To ensure effective expenditure control		Expenditure control Expenditure control	N/A	N/A		N/A	% of Service Providers paid within 30 days	percentage (%)		30% of Service Providers paid within 30 days by 30 June 2021	met, 91% of service providers were paid within 30 days by 30 June 2021	100% of Service Providers paid within 30 days by 30 June 2022		Target not met,40,70%ofserviceprovidersproviderspaidwithin 30 days	Lack of funds due to insufficient debts collections.	Debts collection will be improved and customers on arears are disconnecte d d to encourage payment		Copy of Expenditure Reports & Age analysis
41	Expenditure		25		N/A	N/A		N/A	Percentage of capital budget actually spent on capital projects by 30 June 2022		100%	capital budget	capital budget spent on	100% of capital budget actually spent on capital projects by 30 June 2022	100% of capital budget actually spent on capital projects by 30 June 2022	100% (R39 107 000.00) capital budget actually spent on capital projects by 30 June 2022	N/A	N/A		Copy of Expenditure Report
42					N/A	N/A		N/A	Percentage of households on Indigent Register with access to free basic services by 30 June 2022	percentage (%)	100%	100% households on Indigent Register with access to free basic services by 30 June 2021	Targetmet,100%households onIndigentRegister withaccess to freebasic servicesby30June2021	100% of households on Indigent Register with access to free basic services by 30 June 2022	N/A	Targetmet100%ofindigenthouseholds hadaccess to freebasic services by30 June	N/A	N/A		Free Basic Services Report

SDBIP Ref No.	Focus Area	Development Objective	IDP Ref. No	Project	Ward	Budget	Budget Adjustment	Funding Source	Key Perf. Indicator	Unit of Measure	Baseline	Annual Target	Annual Actual	Annual Target	Annual Target Adjustment	Annual Actual	Reason for variance	Corrective measure	Res. Dept	Portfolio of Evidence (PoE	
43	SCM	To strengthen the Supply Chain Unit and Processes	26	26	Procurement plan adoption	N/A	N/A		N/A	Adoption (by Date) of Procurement Plan by 30 June 2022	Date	27 May 2021	Procurement Plan adopted by 30 June 2021	Targetmet,ProcurementPlan adoptedon the 27th ofMay 2021	Procurement Plan adopted by 30 June 2022	N/A	TargetmetProcurementPlanwasadoptedby31March 2022	N/A	N/A		Copy of Council Resolution & Procurement Plan
44				Submission of expenditure on (UIFW) report to MPAC	N/A	N/A		N/A	Number of reports submitted to MPAC by 30 June 2022	Number		4(four) reports submitted MPAC by 30 June 2021	Target met, 4(four) reports submitted MPAC by 30 June 2021 as follows: 05 Oct 2020 15 Oct 2020 31 March 2021 30 June 2021	4(four) reports submitted MPAC by 30 June 2022	N/A	Targetmet,(four)reportssubmittedMPACMPACby 30June 2022asfollows:24 Aug 202120 Jan 202230 March 202231 May 2022	N/A	N/A		(MPAC Agenda) Proof of submission Expenditure report	
45				SCM Policy review	N/A	N/A		N/A	Date SCM Policy reviewed and adopted by Council	Date	27 May 2021	SCM Policy reviewed and adopted by 31 May 2021	Targetmet,SCMPolicy	SCM Policy reviewed and adopted by Council on 31 May 2022	N/A	Targetmet,SCMPolicyreviewedandadoptedbyCouncilon31May 2022	N/A	N/A		SCM Policy & Council Resolution	
46	Assets	To Maintain Fixed Assets of the Municipality	27	Asset Management	N/A	N/A		N/A	Number of verifications undertaken by 30 June 2022	Number		4(four) quarterly verification of inventory undertaken by 30 June 2021	Targetnotmet,oneverification ofinventoryundertaken	4(four) quarterly verification of inventory undertaken by 30 June 2022		Targetmet1(one)verificationofinventoryundertakenby30 June 2022	N/A	N/A		Copy of the Updated Asset Register	
47	Financial Reporting	Ensure that financial reporting conforms to all legal and institutional requirements	28	Budget Process Plan	N/A	N/A		N/A	Date Final Budget Process Plan developed and submitted to Council for approval	Date	04 April 2021	Final Budget Process Plan developed and submitted to Council for approval by 31 Aug 2020	Targetnotmet,FinalBudgetProcessProcessPlandeveloped andsubmittedtoCouncilforapproval	Final Budget Process Plan developed and submitted to Council for approval by 31 Aug 2021		Target met Final Budget Process plan developed and submittedto council for approval by 26 August 2021,	N/A	N/A		Final Budget Process Plan and Council Agenda Extract	
48					Draft Budget	N/A	N/A		N/A	Date Draft 2022/23 Budget developed and submitted to Council for noting	Date	25 April 2021	Budget developed and submitted to	Targetmet,2021/22Budgetdeveloped andsubmittedtoCouncilfornoting on the24 th of March2021	Draft 2022/23 Budget developed and submitted to Council for noting by 31 March 2022	N/A	Targetmet,Draft2022/23Budgetdeveloped andsubmittedtoCouncilfornotingby31March 2022	N/A	N/A		Copy of Council Resolution
49				Final Budget	N/A	N/A		N/A	Date Final 2022/23 Budget adopted by Council	Date	27 May 2021	Final 2021/22 Budget Adopted by 31 May 2021	Targetmet,Final 2021/22BudgetAdopted on 27May 2021	Final 2022/23 Budget adopted by 31 May 2022	N/A	Target met Final 2022/23 Budget adopted on 31 May 2022	N/A	N/A		Copy of Council Resolution	
50				Sec.71 Reports	N/A	N/A		N/A		Number	12	12(twelve) Sec.71 Reports submitted to the mayor by 30 June 2021	Targetmet,12(twelve)Sec.71 Reportssubmittedtothe mayor by30 June 2021	12(twelve) sec.71 Reports submitted to the mayor by 30 June 2022	N/A	Targetmet,12(twelve)sec.71 Reportssubmitted to themayorby30June 2022 asfollows:24 Jan 2022	N/A	N/A		Copy of Council Resolution	

SDBIP Ref No.	Focus Area	Development Objective	IDP Ref. No	Project	Ward	Budget	Budget Adjustment	Funding Source	Key Perf. Indicator	Unit of Measure	Baseline	Annual Target	Annual Actual	Annual Target	Annual Target Adjustment	Annual Actual	Reason for variance	Corrective measure	Res. Dept	Portfolio of Evidence (PoE
51				Sec. 72 Reports	N/A	N/A		N/A	Date Sec.72 Reports submitted to the Mayor, National Treasury and Provincial Treasury	Number	04 Feb 2021	1 (one) S72 Reports submitted to the Mayor, National Treasury and Provincial Treasury to by 25 Jan 2021	Target met, 1 (one) S72 Reports submitted to the Mayor, National Treasury and Provincial Treasury on 25 Jan 2021	Jan 2022	N/A	For the following months Aug 2021 Sep 2021 Oct 2021 Nov 2021 Dec 2021 30 March 2022 24 May 2022 Target met, Sec. 72 Reports submitted to the mayor on the 24 th of Jan 2022, National Treasury and Provincial Treasury on the 17 th of Jan 2022	N/A	N/A		Sec 72 Report, proof of submissions
52				Sec. 52(d) Reports	N/A	N/A		N/A	Number of Sec. 52(d) Reports submitted to Council by 30 June 2022	Number	4	4(four) Sec.52 Reports submitted to Council by 30 June 2021	met, 2(two) Sec.52 Reports	4(four) sec 52(d) reports submitted to Council by 30 June 2022	N/A	Target not met 3(three) sec52(d) reports submitted to Council by 30 June 2022 as follows:1**quarter S52(d) Report submitted 31 Jan 20222***quarter S52(d) Report submitted 31 Jan 20223***quarter S52(d) Report submitted 31 Jan 2022	4 th quarter 2020/21 1 st quarter S52(d) Report submitted to council support for inclusion into the Council agenda in July 2021 and did form part of the Council agenda	Future council meetings and programmes will detail all statutory/ma ndatory issues for inclusion into the Council agenda		Copy of Council Resolution & Sec 52(d) report
Back to	Basics Pillar: Goo																			
Munici 53	pal Goal: Ensure ti Communicati	ransparency, accol	untability 29	and community inv		municipal affair	5.	N/A	Date	Date	N/A	Final	Target not	Communication	N/A	Target not met,	The item was	Target		Copy of
	Communicati ons and Customer Satisfaction	strengthen Communicatio ns by 2022	29	Strategy	N/A	N/A		N/A	Date Communicatio n Strategy developed	Date	N/A	Communicati on Strategy developed by 30 June 2021	Targetnotmet,FinalCommunications Strategydeveloped andcurrentlypendingtabling to Excoin August andCouncil by 26August 2021	Communication Strategy developed by 31 March 2022	N/A	Communication Strategy developed and approved by Council on 31 May 2022	submitted to Council support for inclusion in the March 2022 Council agenda	setting for 2022/23 will be in line with all other policies approval date as 31 May 2022	Executive Support	Copy or Council Resolution and Communicati on Strategy

SDBIP Ref No.	Focus Area	Development Objective	IDP Ref. No	Project	Ward	Budget	Budget Adjustment	Funding Source	Key Perf. Indicator	Unit of Measure	Baseline	Annual Target	Annual Actual	Annual Target	Annual Target Adjustment	Annual Actual	Reason for variance	Corrective measure	Res. Dept	Portfolio of Evidence (PoE
54		To provide an assurance on the effectiveness of governance, risk management and internal control by 2022	31	AG Action Plan	N/A	N/A		N/A	Date 2020/21 AG Action Plan developed	Date	31 March 2021	2019/20 AG Audit Action Plan developed by 31 Jan 2021	Audit Action plan	2020/21 AG Audit Action Plan developed by 31 Jan 2022	N/A	Target not met,AuditActionPlannotdeveloped by 31Jan2022andwasconcludedafter the AuditReportissuewhich was endof Feb 2022	The Audit for 2021/21 completion delayed and the audit report was issued end of February impacting on delay in development of Audit action plan which was consequently in place in March 2022	The 2021/22 AG action plan completion will be revised in line with unforeseen audit delays on the 2022/23 SDBIP Adjustment		AG Action Plan
55	Internal Audit			AG Audit Action plan				N/A	Percentage of 2020/21 AG Audit Action plan implemented by 30 June 2022	Percentage (%)		100% of 2019/20 AG audit action plan implemented by 30 June 2021	met: 87% of issues raised by AGSA were resolved while	100% of 2020/21 AG Audit Action plan implemented by 31 March 2022	N/A	Target not met: 38% of findings were resolved by 30 June 2022	Delay on audit completion in February 2022 and action plan in place during in March 2022 as a result the municipality had only three months to address issues on the audit action plan There were also delays on determining the possible and acceptable methodology on Asset management related findings	Methodolog y y for treatment of prepaid meters was agreed in the month of July and audit steering committee meetings are held on weekly basis to expedite the implementat ion of corrective measures.		2020/21 AG Action Plan Progress Report
56	Audit Committee		32	Audit Committee	N/A	N/A		N/A	Number of Audit Committee Reports Submitted Council by 30 June 2022	Number		4(four) Audit Committee Reports Submitted Council by 30 June 2021	Target met, 4(four) Audit Committee Meetings held as follows: 08 Oct 2020, 28 Oct 2020, 03 Dec 2020, and 02 June 2021	4(Four) Audit Committee Reports Submitted to Council by 30 June 2022	N/A	Targetnotmet,1(one)AuditCommitteeReportsSubmittedtoCouncil by 30June 2022 asfollows:31 March 2022	The Audit Committee Reports are prepared on quarterly basis for submission to Council and when the special council meetings only not more than four items are dealt with. The council annual programme was also	The municipality will adhere to the annual council programme and probably revise Audit committee 4 th quarter report is included on the Council item for meeting to		Audit Committee Reports Committee Reports &Council Agenda Extract

SDBIP Ref No.	Focus Area	Development Objective	IDP Ref. No	Project	Ward	Budget	Budget Adjustment	Funding Source	Key Perf. Indicator	Unit of Measure	Baseline	Annual Target	Annual Actual	Annual Target	Annual Target Adjustment	Annual Actual	Reason for variance	Corrective measure	Res. Dept	Portfolio of Evidence
																	local Government election and legislated in- augural items were prioritised instead	take place on the 28 July 2022		(PoE
57	Risk management	To improve the effectiveness of risk management within the organisation by 2022	33	Risk management	N/A	N/A		N/A	Number of Risk Management Reports submitted to Council by 30 June 2022	Number	0	4(Four) Risk Management Reports submitted to Council by of 30 June 2021	Target not met, no Risk Management Reports submitted to Council by of 30 June 2021	4(four) Risk Management Reports submitted to Council by 30 June 2022	2(two)Risk Management Reports submitted to Council by 30 June 2022	Target not met, 1(one) Risk Management Reports for the 3 rd quarter submitted to Council and considered on 31 May 2022	Shortage of staff within the Internal Audit unit	Risk management t meeting will be held in the month of July 2022 and the position for the Internal Auditor has been advertised to enhance the function		Risk Management Reports &Council Agenda Extract
58	Integrated Development Planning	To ensure effective decision- making, budgeting and management of resources	34	IDP/Budget Process Plan	N/A	N/A		N/A	Date IDP/Budget Process Plan developed and submitted to Council for approval	Date	03 Sep 2020	IDP/Budget Process Plan developed and submitted to Council for approval by 30 Sep 2020	Targetmet,IDP/BudgetProcessPlandeveloped andsubmittedtoCouncilforapproval by 30Sep 2020	IDP/Budget Process Plan developed and submitted to Council for approval by 30 Sep 2021	N/A	Targetmet,IDP/BudgetProcessPlandeveloped,submittedtoCouncil and wasapproved on the26 Aug 2021	N/A	N/A	Executive Support	IDP/Budget Process Plan & Council Resolution
59				Draft IDP	N/A	N/A		N/A	Date Draft IDP 2022/23 developed and submitted to Council for noting	Date	24 March 2021	Draft IDP 2021/22 reviewed and submitted to Council for noting by 31 March 2021	Targetmet,DraftIDP2021/22reviewed andsubmittedtoCouncilfornoting on 24March 2021	Draft IDP 2022/23 developed and submitted to Council for noting by 31 March 2022	N/A	Targetmet,Draft2022/23Budgetdeveloped andsubmittedtoCouncilfornotingbyMarch 2022	N/A	N/A		Extract of Council agenda & Council Resolution
60				Final IDP	N/A	N/A		N/A	Date Final IDP 2022/23 developed and submitted to Council for approval	Date	27 May 2021	2021/22 reviewed and submitted to Council for approval by31	reviewed and submitted to	Final IDP 2022/23 developed and submitted to Council for approval by 31 May 2022	N/A	Target met, Final IDP 2022/23	N/A	N/A	Executive Dept.	Council Resolution & Council Agenda extract
61	Performance Management	To promote a system of transparency and accountability within the municipality	35	Annual Performance Agreements	N/A	N/A		N/A	Date Annual Performance Agreements for filled senior Managers signed	Date	23 July 2020	N/A	N.A	Performance Agreements for filled Senior Managers signed by 31 July 2021	N/A	Targetmet,PerformanceAgreements forfilledSeniorManagerspositionpositionsigned by the10th of July 2021	N/A	N/A		Signed Performance Agreements for Senior Managers
62				SDBIP development	N/A	N/A		N/A	Date 2022/23 SDBIP developed and approved by the mayor	Date	23 July 2020	N/A	N/A	2022/23 SDBIP developed and approved by the mayor on the 28 th of June 2022	N/A	Targetmet,2022/23SDBIPdevelopedandapproved by themayoronthe28thofJune2022	N/A	N/A		2022/23 SDBIP Approved SDBIP

SDB	P Focus Area	Development	IDP	Project	Ward	Budget	Budget	Funding	Key Perf.		Baseline	Annual	Annual	Annual	-	Annual Actual	Reason for	Corrective	Res. Dept	Portfolio of
Ref No.		Objective	Ref. No				Adjustment	Source	Indicator	Measure		Target	Actual	Target	Adjustment		variance	measure		Evidence (PoE
63				SDBIP Reports	N/A	N/A		N/A	Number of SDBIP Quarterly Reports submitted to Council by 30 June 2022	Number	3	2(two) Quarterly Performance Reports submitted to Council by 31 Jan 2021	Target met, 2(two) Quarterly Performance Reports submitted to Council by 31 Jan 2021	2(two) Quarterly SDBIP Reports submitted to Council by 30 June 2022	N/A	Target not met2ndQuarterlySDBIPReportwassubmittedand approved byCouncilonthe31stofJanuary2022.The3rdQuarterlySDBIPReportwasfinalisedbyJune2022	3 rd Quarter SDBIP Report was submitted to Council support for inclusion in the Council agenda for 30 June 2022 and could not be included as Special Council was convened instead	The 3rd Quarter Report SDBIP Report will be included into the agenda ordinary Council meeting to be held by 31 July 2022		Council Resolution & Council Agenda extract
64				Mid – year performance assessment	N/A	N/A		N/A	Date Mid-year and budget performance assessment conducted	Date	N/A	N/A	N/A	N/A	N/A	Target not met, Mid-year and budget performance assessment was not conducted	The term Performance Evaluation panel (PEC) lapsed; hence the establishment of the PEC was approved by Council on 31 May 2022 and members were appointed in June 2022	Mid-year performance assessments will be undertaken by the established panel by the 25 th of Jan 2023		Attendance Register and/or Minutes
65				Quarterly Performance Reviews	N/A	N/A		N/A	Number of Quarterly Performance reviews conducted by 30 June 2022	Number	1	2(two) Quarterly Performance reviews conducted by 30 June 2021 Target met, Quarterly Performance reviews conducted as follows: 09 Oct 2020 27 April 202		3(three) Quarterly reviews conducted by 30 June 2022	N/A	Target not met; 1(one) Quarterly reviews conducted on 22 Oct 2021	The 3 rd quarter review informally undertaken based on the submissions made by department it became necessary that institutionalis ation of performance management be prioritised and the workshop on management was therefore held in the 4 th quarter on the 08 th of June 2022 to enhance management role and capacity and also to prepare for	The 4 th quarter review will be undertaken, and focus will be on the whole financial year. This will be followed by Annual Performance Assessment session between the Sep and Oct 2022	. Executive Dept.	Attendance Register

SDBIP Ref No.	Focus Area	Development Objective	IDP Ref. No	Project	Ward	Budget	Budget Adjustment	Funding Source	Key Perf. Indicator	Unit of Measure	Baseline	Annual Target	Annual Actual	Annual Target	Annual Target Adjustment	Annual Actual	Reason for variance	Corrective measure	Res. Dept	Portfolio of Evidence (PoE
																	the upcoming audit			
66				Annual Report	N/A	N/A		N/A	Date 2020/21 Annual Report completed and submitted to Council	Date	24 March 2021	Annual Performance Report submitted to Council by 30 Sep 2020 Target not met, Annual Performance Report was on the Council agenda since 26 Oct 2020	Targetnotmet,AnnualPerformanceReportsubmittedtoCouncil by 30Sep2020Targetnotmet,AnnualPerformanceReport was ontheCouncilagendasince26 Oct 2020	2020/21 Annual Report completed and submitted to Council by 31 Jan 2021	N/A	Targetmet,2020/21 AnnualReportcompleted andsubmittedandapprovedbyCouncil on 31Jan 2021	N/A	N/A		Council Resolution& Council Agenda extract
67				PMS Policy Framework	N/A	N/A		N/A	Date PMS Policy Framework reviewed and submitted to Council for approval	Date	27 May 2021	PMS Policy Framework reviewed and submitted to Council for approval by 30 June 2021 Target met, PMS Policy Framework reviewed and submitted to Council and approved on 27 May 2021	Targetmet,PMSPolicyFrameworkreviewed andsubmittedtoCouncilfor	PMS Policy Framework reviewed and submittedto Council for approval by 30 June 2022	N/A	Targetmet,Frameworkreviewed,submittedtoCouncil and wasapproved on 31May 2022	N/A	N/A		Council Resolution & Council Agenda extract
		Social & Local Econ						N/A	Date Annual Performance Report submitted to Council	Date	23 Feb 2021	Annual Performance Report submitted to Council by 30 Sep 2020	Targetnotmet,AnnualPerformanceReport was on	Annual Performance Report submitted to Council by 30 Sep 2021	N/A	Target not met	Annual Performance Report was prepared and completed in time, however due to Local Government election in October and in-augural meetings ordinary council proceedings were affected	The current 2021/22 APR will be taken to Council as scheduled for consideratio n n		Council Resolution & Council Agenda extract
		ting people first an e socio-economic g		ng communities d job opportunities																
69	Agriculture	Unleashing agricultural potential in AbaQulusi by 2022	38	Agricultural Forums	N/A	N/A	N/A	N/A	Number of Agri-forums held by 30 June 2022	Number	4	N/A	N/A	2(two)Agri- forums held by 30 June 2022		Target not met;1(one)Agri-forums held by30 June 2022	Covid-19 and financial constraints hindered the planning of workshops	Department to look for external funding to assist with Agri-forums	Developmen tt Planning	Attendance Register/ Minutes

SDBIP Ref No.	Focus Area	Development Objective	IDP Ref. No	Project	Ward	Budget	Budget Adjustment	Funding Source	Key Perf. Indicator	Unit of Measure	Baseline	Annual Target	Annual Actual	Annual Target	Annual Target Adjustment	Annual Actual	Reason for variance	Corrective measure	Res. Dept	Portfolio of Evidence (PoE
70				Agricultural Cooperatives	N/A	N/A	N/A	N/A	Number of Agricultural cooperatives supported by 30 June 2022	Number	1	2 Agricultural cooperatives supported by 30 June 2021	Targetnotmet;noAgriculturalcooperativessupported by30 June 2021	2(two) Agricultural cooperatives supported by 30 June 2022	N/A	Target not met, No Agricultural cooperatives supported by 30 June 2022	Agricultural cooperatives and Agri- forum is basically the same target group.	Target will be adjusted during 2022/23 adjustment address the gap		Copy of Proof of Registration
71	SMME's and Job Creation	Continuous assistance of entrepreneurs hip and job creation by 2022	39	SMME Training	N/A	N/A	N/A	N/A	Number of SMME trainings and workshops conducted by 30 June 2022	Number	3	N/A	N/A	2 SMME trainings and workshops conducted by 30 June 2022	N/A	Targetmet,SMMEtrainingsandworkshopsconducted by 30June2022asfollows:15 Sep 2021and25 March 2022	N/A	N/A		Attendance Register/ Minutes
				Expanded Public Works Programme (EPWP)	N/A	R2 515 000		N/A	Number of jobs created by 31 March 2022	Number	183	190(one hundred and ninety) jobs created by 30 Sep 2020 Target not met; 183 jobs were created by 30 Sep 2020	Sep2020Targetnotmet;183jobs	N/A	193 EPWP jobs created by 31 March 2022		Grant funding limitations, only 183 jobs could be catered for in the budget	Target setting will be made to considering the unforeseen constraints as this a national programme and not funded by the municipality but determined allocation from the National Dept.		EPWP appointments
72	Tourism		40	Review and adoption of Tourism Strategy	N/A	R 50 000		N/A	Adoption (by Date) of Tourism Strategy by 31 May 2022	Date of adoption	Draft in Place	N/A	N/A	Tourism Strategy adopted by 31 May 2022	N/A	Target not met, Tourism Strategy not adopted by 31 May 2022	Due to financial constraints, the department did not perform a minor review as planned	A budget has been made available for the development t and adoption of a new Tourism Strategy in the 22/23 financial year.		Copy of Council Resolution
73	Economic growth	Promote economic development by 2022	41	Review and adoption of LED Strategy	N/A	R 200 000		N/A	Adoption (by Date) of LED Strategy by 30 June 2022	Date of adoption	Draft in Place	N/A	N/A	LED Strategy adopted by 30 June 2022	N/A	Target not met,	Due to financial constraints the LED Strategy could not be renewed but rather internally reviewed.	-		Copy of Council Resolution

SDBIP	Focus Area	Development	IDP	Project	Ward	Budget		Funding	Key Perf.		Baseline	Annual	Annual	Annual	Annual Target	Annual Actual	Reason for	Corrective	Res. Dept	Portfolio of
Ref No.		Objective	Ref. No				Adjustment	Source	Indicator	Measure		Target	Actual	Target	Adjustment		variance	measure		Evidence (PoE
74		Promote Library Services Programmes		Conduct outreach programme	N/A	N/A		N/A	Number of Library outreach programmes conducted by 30 June 2022	Number	2	N/A	N/A	4(four) Library outreach programmes conducted by 30 June 2022	N/A	Targetmet, (four)Library outreach programmes conducted by 30 June 2022 as follows: 21st Sep 202110th of Dec 202110th of Dec 20212nd of February 2022.27thof May 2022	N/A	N/A	Community Services	Report
75		Promote Museum services programmes		Conduct outreach programmes	N/A	N/A		N/A	Number of museum outreach programmes conducted by 30 June 2022	Number	N/A	N/A	N/A	4(four) museum outreach programmes conducted by 30 June 2022		Target met4(four)museumoutreachprogrammesconducted by 30June 2022 asfollows:Quarter 121/09/2021Quarter 22 Dec 2021Quarter 311 Feb 2022Quarter 423 - 25 June2022	N/A	N/A		Report
76	Safety and Security	Enhancing safety and security by 2022		Conduct Road Blocks	N/A	N/A		N/A	Number of road blocks held by 30 June 2022	Number	N/A	N/A	N/A	12(twelve) road blocks held by 30 June 2022		Target met, 12(twelve) road blocks held as follows by 30 June 2022: Quarter 1 07/07/2021 20/08/2021 23/09/2021 Quarter 2 20/10/2021 27/10/2021 16/11/2021 Quarter 3 16/11/2021	N/A	N/A		Report

SDBIP Ref No.	Focus Area	Development Objective	IDP Ref. No	Project	Ward	Budget	Budget Adjustment	Funding Source	Key Perf. Indicator	Unit of Measure	Baseline	Annual Target	Annual Actual	Annual Target	Annual Target Adjustment	26/01/2022 23/02/2022 23/03/2022 Quarter 4 15 April 2022	Reason for variance	Corrective measure	Res. Dept	Portfolio of Evidence (PoE
Key Perf	formance Area: C	ross cutting interv	entions													12 May 2022 28 June 2022				
Municip	oal Goal: To redre	ss the spatial imba	lances an	nd promote sustain	able environm	nental planning.														
77	Town Planning	To ensure effective management of current and desirable land	51	Spatial Development Framework (SDF)	All	N/A		-	Adoption (by Date) of Spatial Development Framework	Date	N/A	SDF adopted by 31 May 2021		SDF adopted by 31 May 2022	N/A	Target met, SDFwasadoptedCouncil on 31May 2022	N/A	N/A	Developmen tt Planning	Copy of Council Resolution
78		uses by 2022		Wall-to-wall Scheme	All	R 1 500 000		Internal and COGTA	Completion (by Phase) of Wall-to-wall scheme by 30 June 2022	Phase	Urban Component Complete	Phase 5 of Rural Component: Preparing Land Use and Development Parameters by June 2021	Targetnotmet, phase 8ofUrbancomponentwascompleted andpresentedtoCouncil on the24th of March2021	Adoption of the AbaQulusi Wall- to-wall scheme by June 2022		Targetmet,Wall-to-wallSchemeadopted on 30June 2022	N/A	N/A		Copy of Progress Report
79				SHOBA Township Establishment	7	R 1 500 000		Internal	Completion (by Phase) of Shoba Township Establishment by 30 June 2022	Phase	N/A	Phase 5 of SHOBA Township Establishment completed by 30 June 2021		Phase 5 of SHOBA Township Establishment completed by 30 June 2022(N/A	Target not met.	Due to financial constraints, the project could not commence as a new tender has to be awarded due to it expiring in 2020,	A budget has been made available for this project to commence in the 22/23 financial year.		Copy of Progress Report
80				Nkongolwane Township Establishment	6	R 300 000		Internal	Opening (by Date) of Township Register by 30 Sep 2021	Date	N/A	Township Register opened by 30 June 2021	met, the	Township Register opened by 30 Sep 2021	N/A	Target not met	The quotation to source the service provider was above R30 000 and service provider was	it was advertised and it at a valuation stage and appointment will be made by end of September 2022. Project will be undertaken in the 2022/23 financial year		Copy of Township Register

SDB Ref No.	P Focus Area	Development Objective	IDP Ref. No	Project	Ward	Budget	Budget Adjustment	Funding Source	Key Perf. Indicator	Unit of Measure	Baseline	Annual Target	Annual Actual	Annual Target	Annual Target Adjustment	Annual Actual	Reason for variance	Corrective measure	Res. Dept	Portfolio of Evidence (PoE
81	Environment al Management	Establish and promote a healthy environment in AbaQulusi by 2022	55	Waste Management Plan	N/A	N/A		N/A	Date Waste Management Plan developed and adopted by Council	Date		N/A	N/A	Waste Management Plan developed and adopted by Council by 31 Dec 2021	Target removed	Management Plan development is a Draft stage pending	Management Plan completion is pending comments by	The Annual Target was revised and approved by Council to be completed by the end 1 st Quarter in 2022/23		Report

** Three projects were removed in the scorecard in terms of sec 54 of the MFMA and are explained below with and progress in this report

	PROJECT NAME	ACTION TAKEN	2021/22 PROGRESS
1.	BhekuZulu road paving	Project repeated on the scorecard under SDBIP Ref. 4 and 11 and had therefore been repeated under SDBIP Ref 11	Project design completed by 06 June 2022
2.	Nkotheni roads	Road taken over by the Department of Transport	
3.	Upgrading of Mezzelfontein Road - Ward 12 (Phase 2)	Project removed during the Adjustment through council approval and will be undertaken in the 2022/23 period	No actual work undertaken
4.	Waste Management Plan	Project removed during adjustment through council approval	Project at a draft stage pending comments from Department of Environment, Tourism and Agriculture (ETEA)



6. ASSESSMENT OF EXTERNAL SERVICE PROVIDERS

The monitoring of the service provider performance is ensured through the signing of the Service Level Agreement. It is currently being done by user department levels. The end user department is providing monthly reports to the SCM unit as well. Service providers who fail to perform are reported to SCM and the necessary action is taken including the termination of the contract or cancellation of an order.

	Assessment Key
Good (G)	The service has been provided at acceptable standards and within the time frames stipulated in the SLA/Contract
Satisfactory (S)	The service has been provided at acceptable standards and outside of the timeframes stipulated in the SLA/Contract
Poor (P)	The service has been provided below acceptable standards

Bid Number	Date Contract Awarded	Service provided in terms of the SLA	Value of project	previo	rison with ous year 19/20		t Financial Year 02021	Servi	ssment of ce Providers rmance
8/2/1/377	2018/07/03	Supply of prepayment vending machines for a period of 36 months	R1142640.00	100	100	100	100	G	
8/2/1/371	2018/08/07	Connection and disconnection of water and electricity meters for a period of 36 months	On rates	100	100	100	100	G	
8/2/1/184	07/08/2018	Supply and delivery of water chemicals for a period of 36 months	On unit prices	100	75	100	90	G	
8/2/1/288	2018/11/16	Provision of cash in transit for a period of 36 months	R1500808.68	100	100	100	100	G	

Bid Number	Date Contract Awarded	Service provided in terms of the SLA Value of project		Comparison with previous year 2019/20		Current Financial Year 202021		Assessment of Service Providers Performance		
8/2/1/1	2020/11/30	Leasing of new copier and fax machines for the period of 36 months	R1 514 755.80	-	-	100	100	G		
8/2/1/331	2018/12/19	Provision of hygiene services for the period of 36 months	As it when required	100	100	100	90	G		
8/2/1/374	2017/06/30	Valuation Roll	R2,495,614.04 R2869956.15 + VAT	100	100	100	100	G		
8/2/1/312	2019/01/09	Provision of cartage courier service for the period of 36 months	As it when required	100	100	100	100	G		
8/2/1/372	2019/01/09	Full telecommunications maintenance and fault repair, call out service contract for existing PABX telephone system, line and handsets for the period of 36 months	R529,920.00	100	100	100	100	G		
8/2/1/68	2019/05/11	Provision of banking services	Per rate	100	100	100	100	G		
8/2/1/324		Traffic contravention management system	As per rates	100	95	100	95	G		
8/2/1/236	2021/04/20	Advertising agent	As per rate per advert			100	100	G		
N/A	2019/02/06	Licenses, support and maintenance of Munsoft IT system	As per rates	100	100	100	100	G		
N/A	Annually 2019/01/07	Provision of pay roll system		100	100	100	100	G		
8/2/1/82	2021/01/27	Management of short-term insurance for the period of 36 months	R1 596 503.00			100	100	G		
8/2/1/391	2019/05/17	Panel of servicing and maintenance of municipal vehicles	As and when required	100	95	100	95	G		
8/2/1/391	2019/05/17	Panel of servicing and maintenance of municipal vehicles	As and when required	100	50	100	60		S	

Bid Date Contract Number Awarded		Service provided in terms of the SLA	Value of project	Comparison with previous year 2019/20		Current Financial Year 202021		Assessment of Service Providers Performance		
8/2/1/391	2019/05/17	Panel of servicing and maintenance of municipal vehicles	As and when required	100	99	100	100	G		
8/2/1/391	2019/05/17	Panel of servicing and maintenance of municipal vehicles	As and when required	100	10	100	30			Р
8/2/1/309	2019/05/17	Panel of fixing tyres on Municipal vehicles	As and when required-	100	95	100	98	G		
8/2/1/309	2019/05/17	Panel of fixing tyres on Municipal vehicles	As and when required	100	98	100	98	G		
8/2/1/382	02/10/2019	Tarring of Bhekumthetho Road	R4 156 796.07	-	-	100	-	G		
8/2/1/398	02/10/2019	Provision of the system to access the deeds office over 36 months	R165 947.29	-	-	100	100	G		
8/2/1/406	07/01/2020	Construction of Bhekuzulu Library / Multi -Purpose Centre in ward 11	R6 408 172.99	-	-	100	93%			Р
8/2/1/407	07/01/2020	Tarring of road to Kwabalele to next to the Police Station	R7 934 775.75	-	-	100				Р
8/2/1/418	2020/11/06	Panel of experienced service providers for civil, electrical mechanical and scientific services for water and sanitation department for the period of 36 months				100	100	G		
8/2/1/205	2020/12/18	Provision of refuse removal services in Vryheid central and surrounding for the period of 36 months	R21011648.56			100	100	G		

Table 03: Assessment of service providers

7. CONCLUSION

Year 2021/22 had taken a different direction due to existing COVID 19 pandemic outbreaks. Service delivery was affected as most operations were suspended with essential service only in full operation. The municipality embrace new technology and will continue with some operations to enhance working remotely where circumstances prevail.

The focus is now on achieving goals as set out in the IDP and explore available opportunities and AbaQulusi will continue embracing change to achieve its objectives. The participation of the members of the local community in the planning processes and governance structures of the municipality is imperative for the success of this Municipality and should serve as motivation to make a difference to the community of AbaQulusi. The municipality commits to addressing challenges and a better performance in 2021/22.

CHAPTER 4

ORGANISATIONAL DEVELOPMENT PERFORMANCE

The Organizational Development Section is a key transformation agent dealing with the structure of the Municipality to ensure that it remains aligned to its strategy, job evaluation process, and change management philosophy. Organisational Development is placed under Human Resource Management section. The Human Resource is divided into two main sections, namely, Human Resource Management and Human Resource Development

COMPONENT A: INTRODUCTION TO MUNICIPAL PERSONNEL

4.1 EMPLOYEE TOTALS, TURNOVER AND VACANCIES

Like every other municipality, the AbaQulusi municipality does acknowledge that there are critical positions that need to be filled in order to ensure smooth operations of the Municipality. The Municipality currently has a total number of 424 employees who are permanent.

		2021/22		
DESCRIPTION	APPROVED POSTS	EMPLOYEES	VACANCIES NO.	VACANCIES %
Water and Sanitation	168	101	67	0.66
Electricity	68	52	16	0.30
Development Planning & Housing	24	21	3	0.14
Technical administration	5	5	0	
Museum	3	2	1	0.5
Library	19	12	7	0.58
Public Safety	62	37	25	0.67
Community Development (Admin &	32	23	9	0.39
Facilities)				
Corporate Services	52	38	14	0.36
Financial Services	59	45	14	0.31
Office of the Municipal Manager	23	15	8	0.53
Solid Waste	51	23	28	1.21
Roads & Stormwater	73	44	29	0.65

Vehicle Registration	5	5	0	0
Data Processing	3	2	1	0.5
Cemeteries	7	4	3	0.75
TOTAL	655	429		

4.1.1 VACANCIES

VACANCY RATE							
DESIGNATION	TOTAL APPROVED POSTS	VACANCIES NO.	VACANCIES %				
Municipal Manager	1	0	0%				
CFO	1	0	0%				
Other S54/56 Managers	4	0	0%				
Technical Services	291	126	43%				
Development Planning	24	3	12.5				
Community Services	199	61	30				
Corporate Services	52	14	26.9				
Office of the Municipal Manager	23	8	34.7				
Financial Services	59	14	23.7				

4.1.2 TURN OVER

DETAILS	TOTAL APPOINTMENTS AS OF BEGINNING OF FINANCIAL YEAR		TURN – OVER RATE
2019/20	06	22	5.19%
2020/21	44	21	209.5 %
2021/22	10	19	190%

The table below indicates the current status of Management positions in the municipality:

Table 2 Status of Municipal Senior management

POSITION	STATUS	POSITION	STATUS
S54-Municipal Manager	Filled	Manager: Revenue	Filled
S56-Director: Technical Services	Filled	Manager: SCM	Filled
S56-Director: Chief Financial Officer	Filled	Manager: Expenditure	Filled
S56-Director: Community Services	Filled	Manager: Social Services	Filled
S56-Director: Corporate Services	Filled	Manager: Public Safety	Filled

POSITION	STATUS	POSITION	STATUS
S56-Director: Development Planning	Filled	Manager: Environmental Services	Filled
Manager: Office of the MM	Vacant	Manager: Council Support & General Admin	Filled
Manager: IDP	Filled	Manager: General Admin	Filled
Manager: Internal Audit	Filled	Manager: HR Development	Filled
Manager: PMU	Filled	Manager: HRD Management	Filled
Manager: Roads and Storm water	Filled	Manager: Town Planning	Filled
Manager: Water	Filled	Manager: LED	Filled
Manager: Electrical	Vacant	Manager: ICT	Vacant
Manager: Budget & Treasury	Filled	Manager: Legal Services	Filled
Manager; Fleet	Filled	Manager Human Settlement	Filled
Manager PMS	Filled	Manager Asset Management	Filled
Manager Thusong	Filled		

4.1.3 CRITICAL POSITIONS

The administrative structure consists of five departments that report directly to the Municipal Manager, namely, Development Planning &, Corporate Services, Technical Services, Community Service, and Finance. The municipality had vacancies on the Technical Director position and Director Community Services position since 2018 and were filled in October 2020. There are various critical positions in each department most were filled during 2020/21

4.2 POLICIES AND PLANS

Policies and plans provide guidance for fair and consistent staff treatment and a consistent approach to the managing of staff and facilitate decision making process. AbaQulusi Municipality adopted/reviewed organisational development policies in this regard as indicated in the table below. Dates of policy development and the last annual review are also provided.

	NAME OF POLICY	REVIEWED	DATE ADOPTED BY COUNCIL
1.	Human Resources Policy Manual	31/03/2022	31/05/2022
2.	HR Strategy Plan	31/03/2022	31/05/2022
3.	Annual and other Leave Policy	31/03/2022	31/05/2022
4.	Code of Conduct and Ethics Police	31/03/2022	31/05/2022
5.	Dress Code Police	31/03/2022	31/05/2022
6.	Recognition awards Policy	31/03/2022	31/05/2022

	NAME OF POLICY	REVIEWED	DATE ADOPTED BY COUNCIL
7.	Acting Allowance Policy	31/03/2022	31/05/2022
8.	Internship and in Service Training Policy	31/03/2022	31/05/2022
9.	Private work for Remuneration Policy	31/03/2022	31/05/2022
10.	Personal gain Policy	31/03/2022	31/05/2022
11.	Suggestion box Policy	31/03/2022	31/05/2022
12.	Overtime Policy	31/03/2022	31/05/2022
13.	Induction Policy	31/03/2022	31/05/2022
14.	Probation Policy	31/03/2022	31/05/2022
15.	Termination of Services	31/03/2022	31/05/2022
16.	Study Aid Policy	31/03/2022	31/05/2022
17	Employment Equity Policy	31/03/2022	31/05/2022
18.	Recruitment Policy	31/03/2022	31/05/2022
19.	Long Service Recognition Police	31/03/2022	31/05/2022
20.	Staff/Night Work Allowance Policy	31/03/2022	31/05/2022
21.	Standby Allowance Policy	31/03/2022	31/05/2022
22.	Telephone Usage Policy	31/03/2022	31/05/2022
23.	Working Hours Policy	31/03/2022	31/05/2022
24.	Sexual Harassment Policy	31/03/2022	31/05/2022
25.	Affirmative Action Policy	31/03/2022	31/05/2022
26.	Subsistence Abuse	31/03/2022	31/05/2022
27.	Retention Strategy	31/03/2022	31/05/2022
28.	Acknowledgement by Employee	31/03/2022	31/05/2022

4.3 INJURIES, SICKNESS AND SUSPENSIONS

An occupational injury is a personal injury, disease, or death resulting from an occupational accident. Compensation claims for such occupational injuries are calculated according to the seriousness of the injury/disease and can be costly to a municipality. The occupational injury will influence the loss of manhours and therefore financial and productivity performance and no injury can be reported for the reporting period as indicated in the table below.

NUMBER AND COST OF INJURIES ON DUTY							
TYPE OF INJURY	INJURY LEAVE TAKEN DAYS	EMPLOYEES USING INJURY LEAVE NO.	PROPOTION EMPLOYEES USING SICK LEAVE %	AVERAGE INJURY LEAVE PER EMPLOYEE	TOTAL ESTIMATED COST		
Manhole gas inhalation, upon entering	0	0	0	0	0		
Manhole gas inhalation, upon entering	0	0	0	0	0		
Manhole gas inhalation, upon entering	0	0	0	0	0		

LEAVE	PROPORTION OF SICK LEAVE WITHOUT MEDICAL CERTIFICATE	SICK LEAVE NO.		AVERAGE SICK LEAVE PER EMPLOYEE
1205	76	141	429	33%

4.4 SUSPENSIONS

Employees are suspended when it is necessary to do so depending on the nature and the seriousness of the misconduct. The disciplinary procedure collective agreement provides that an employee may be suspended or used in another capacity when undergoing a disciplinary process.

Discipline is a corrective measure and not a punitive measure. During the 2021/22 financial year, an employee was dismissed having not been suspended because the Municipality decided to use the employee in another capacity because there was no reason to believe that he would jeopardize the investigation process.

If there is reason to believe that the investigation process may be interfered with by an employee, an employee is usually suspended pending the outcome of the disciplinary hearing.

COMPONENT C: CAPACITATING THE MUNICIPAL WORKFORCE

4.5 SKILLS DEVELOPMENT AND TRAINING

4.5.1 INTRODUCTION

Human Resources Development is a division of the municipality, which is charged with the responsibility of ensuring that both employees and prospective employees are properly capacitated to meet the mandate of the Local Municipality.

Again, HRD is a melting pot of ideas and sharpening of strategies of all employees by increasing their capacity to meet challenges and to develop macro perspectives while thinking strategically beyond the confines of their immediate line functions. It is through training and capacity development where employees are able to match their skill levels in synchrony with the Integrated Development Plan which has been, and will continue being, a primary guiding document of this municipality.

4.6 PERFORMANCE REWARDS

The 2020/21 Annual Performance assessments for Senior Managers have not been undertaken yet. In October 2020 the 2018/19 annual performance assessments were undertaken and performance rewards awarded in March 2021. Staff below Senior Management is not yet evaluated on performance therefore no performance rewards is paid in this regard.

COMPONENT D: MANAGING THE WORKFORCE EXPENDITURE

4.7 EMPLOYEE EXPENDITUTE

Section 66 of the MSA states that the accounting officer of a municipality must report to the Council on all expenditure incurred by the municipality on staff salaries, wages, allowances and benefits. This is in line with the requirements of the Public Service Regulations, (2002), as well as National Treasury Budget and Reporting Regulations SA22 and SA23.

Below is employee expenditure for the reporting period

EMPLOYEE EXPENDITURE 2018/19 – 2020/21				
PERIOD	BUDGET	ACTUAL	% PERCENTAGE	
2020/21	159 298 000	R167 755 459	105.31%	
2021/22	182 062 580	177 131 563	97.2 %	

COMPONENT I: CORPORATE POLICY OFFICES AND OTHER SERVICES

INFORMATION TECHNOLOGY (IT)

Additional controls were implemented as per the IT Policy as well as mitigating procedures and security procedures were implemented in order to prevent security breaches. A number of weaknesses were identified and attended to and management is encouraged to ensure that these processes/procedures are enforced for the safety of the municipal IT infrastructure. It is further recommended that the municipality should consider setting up a robust IT Steering Committee. IT controls, policies and procedures should be supported and enforced by management to ensure security of the IT infrastructure and the information stored.

It is furthermore recommended that management ensures not only staff but management attends cyber security and IT policy workshops to get a clear understanding of the severe risks they put themselves and the municipality in when making decisions that override cyber security procedures and protocols as this can in turn be a severe risk by the municipality management and could cause loss of information or data.

It is also further advised that all systems using Wi-Fi are secured and not publicly available as this presents a severe risk to the infrastructure and its internal functions and that IT staff should be supported and engaged to generate solutions to problems and that IT staff should engage management of risks beyond their control and therefore make decisions that would lower the risks and no increase the risks. As it is important for management to understand the risks, because solutions are based on the risks. It is noted that IT is also in need of staff to bolster and cope with the work, and therefore recommended that IT staff are employed as per the organogram.

GENERAL ADMINISTRATION

General Administration Section, it is responsible for the entire general administration of the whole Municipality including providing secretarial services to Council and all Committees, the cleaning function, building maintenance and also renders acomprehensive registry function on behalf of the whole Municipality.

In all functional areas as mentioned there is Council Support division which is the most challenging division and a heartbeat of every municipality prospect;

COUNCIL SUPPORT

Council Support, it is actually responsible for the following functions:

- secretarial services to Council and all Committees,
- cleaning function, Office building maintenance and also

Council Support division is the most challenging division and a heartbeat of every municipality prospect;

HIGHLIGHTS

Highlights are indicated below

HIGHLIGHTS	DESCRIPTION
functional registry	functional registry has been installed in the Human Resources Department as required by the KZN Archives and Records Services Act and its regulations.

CHALLENGES

Challenges are indicated in the table below

CHALLANGE	ACTION TO BE TAKEN
inadequate office accommodation	Source funding to build new offices
The budget for facilities management is insufficient	Prioritisation to be considered to maintain
to address the needs identified as far as	buildings and facilities
maintenance of buildings is concerned.	

MUNICIPAL COUNCIL

The Municipal Council operates as a Collective System with a Mayor and Executive Committee appointed by Council. The members of the Executive Committee are constitutional delegated as full time Councillors. There are other Municipal Committee which are legitimately established in terms of Section 79 of the Municipal Structures Act 117 of 1998, Council is assisted by portfolio committees to perform or exercise any duties or tasks as delegated by Council.

- Corporate Services
- Community Services
- Technical Services
- Finance
- Development Planning

Apart from Portfolio Committees Council after elections, further established in terms of legislative prescripts the following committees:

- Local Labour Forum
- Municipal Public Accounts Committee (MPAC)
- Training Committee

Portfolio Committees Members are indicated under chapter 2 and they meet every month as per schedule approved by Council. If a special need arises, the chairperson calls for a special meeting to be convened.

CHAPTER 5

FINANCIAL PERFORMANCE

COMPONENT A: STATEMENT OF FINANCIAL PERFORMANCE

This chapter provides details regarding the financial performance of the Municipality for the 2021/22 financial year. The application of sound financial management principles for the compilation of the Municipality's financial plan is essential and critical to ensure that the Municipality remains financially viable and that municipal services are provided sustainably, economically, and equitably to all communities.

The Municipality's service delivery priorities were reviewed as part of this year's planning and budget process. Where appropriate funds were transferred from low- to high priority programs so as to maintain sound financial stewardship.

The budget for the 2021/22 MTREF period was based on the realisation that no, or limited, the scope for additional externally- or internally-funded revenue growth existed and was further reiterated in National Treasury guidelines (circular 51) - "...over the next few years, government must deliver more services – and deliver them more efficiently – within a tight resource envelope. Achieving this objective requires a new way of working: the budget has been reprioritized so that money is moved from low-priority programmed to high-priority programmes. Municipalities are encouraged to adopt similar stances on these issues. This is particularly important in the run-up to the local government elections. Mayors and Councils need to remain focused on the effective delivery of core municipal services...."

The budget was compiled by ensuring that the financial management processes are transparent, aligned to the accountability cycle and facilitate good governance that is accountable to the local community. The budget supports the provision of basic services to the communities, facilitating social and economic development, promoting a safe and healthy environment in a sustainable manner. The main challenges experienced during the compilation of the 2021/22 MTREF can be summarized as follows:

- The ongoing difficulties in the local economy
- Ageing water, roads and electricity infrastructure
- The need to priorities projects and expenditure within the existing resources available.
- The increased cost of bulk electricity due to tariff increases from ESKOM. This is placing pressure on the budget as the tariff the municipality has been allowed to charge is less than the bulk cost meaning there are fewer funds available for maintenance.

5.1 INTRODUCTION TO FINANCIAL STATEMENTS

The Financial Services Department experienced a very difficult period during the year under review. There is still a lack of Human Resources. The employment of staff has continued to be problematic during this period, with the Finance Department really under pressure due to a critical shortage of staff.

5.2 GRANTS PERFORMANCE

There was an amount of R41,3 million spent on fixed assets incurred to date which was mainly funded from Municipal Infrastructure Grant (MIG) and Department of Energy (DOE) grant funding. This represents under spending when compared to budget.

5.3 ASSET MANAGEMENT

An amount of R10 498 249which equates to 6 % of the expenditure budget was spent on repairs and maintenance of municipal assets

5.4 FINANCIAL RATIOS

RATIO ANALYSIS

The following ratios were considered:

Asset test ratio

PERIOD	CURRENT ASSETS	CURRENT LIABILITIES	ACID TEST RATIO
2020/21	111,861,717	116,873,457	0.96
2021/22	141,527,604	168,669,204	0.83

The Assets ratio is calculated as a municipality's current assets minus inventory divided by

current liabilities. The accepted Acid test ratio is considered to be 1:1

CURRENT ASSETS RATIO

FINANCIAL YEAR	CURRENT ASSETS	CURRENT LIABILITIES	CURRENT ASSETS RATIO
2019/20	208,373,807	157,126,075	1.33
2020/21	111,861,717	116,873,457	0.96
2021/22	141,527,604	168,669,204	0.83

COMPONENT B: SPENDING AGAINST CAPITAL BUDGET

5.5 SOURCES OF FINANCE

ANTICIPATED REVENUE

The municipality received the following grants in the year 2019/20 financial year to year 2021/22

Grant	Amoun	t	Amount		Amo	ount
	2019/20)	2020/21		2021	1/22
Equitable Share	R	148 281 000.00	R	191 340 000.00	R	167 581 000.00
Municipal Infrastructure Grant	R	42 259 850.00	R	36 451 000.00	R	39 107 000.00
Financial Management Grant	R	2 235 000.00	R	2 600 000.00	R	2 650 000.00
Electrification Grant	R	18 749 000.00	R	10 000 000.00	R	3 396 000.00

5.6 CASHFLOW

The cashflow of the municipality increased from R23,7 million at the beginning of the financial year to R29 million by 30 June 2022

5.7 MUNICIPAL INVESTMENT

The municipality holds a portfolio of investments to the value of R23,3 million, as well as a positive bank balance of R5,6 million. Consumer deposits of R16,9 million which should be funded from investments and the current bank account.

5.8 GRAP COMPLIANCE

The Annual Financial Statements for 2021/22 were prepared in the GRAP format and submitted to the Auditor-General on the 31st of August 2022.

ANNEXURES

ANNUAL FINANCIAL STATEMENTS

AFS 2021/22

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AbaQulusi Local Municipality Annual Financial Statements for the year ended 30 June 2022

AbaQulusi Local Municipality Annual Financial Statements for the year ended 30 June 2022

General Information

Legal form of entity	Municipality in terms of section 1 of the Local Government: Municipal Structures Act (Act 117 of 1998) read with section 155 (1) of the Constitution of the republic of South Africa (Act 108 of 1996)
Nature of business and principal activities	The primary function of Abaqulusi Local Municipality is to provide basic services i.e. water, electricity, sanitation and refuse to the Abaqulusi communities in a sustainable manner, to promote social and economic development and to promote and safe and healthy environment.
Mayoral committee	
Mayor	MC Maphisa
Deputy Mayor	MA Mazibuko
Speaker	MB Khumalo
Executive Committee Members	L Dube
	LWC Mtshali
	NN Mdjalose
	HB Khumalo
	BP Nhlengethwa
	ML Mtshali
	FK Nene
Councillors	SB Mkhwanazi
	KZ Mbatha
	BE Ndlela
	TE Vilakazi
	BW Mdlalose
	MD Khumalo
	BP Buthelezi
	SS Mthembu
	AP Mbatha
	JX Sangweni
	ZM Ngcobo
	KM Ntuli
	MM Lambiso
	XJ Zungu
	LM Xulu
	AT Mdletshe
	MD Buthelezi
	E Cronje
	LN Ntuli
	PP Selepe
	SN Buthelezi
	MB Mabaso
	SN Ndlela
	ST Mbokazi
	BI Ngema
	VV Dlamini
	NM Sibiya
	HV Khumalo
	CB Hlatshwayo
	S Shelembe
	M Viktor

AbaQulusi Local Municipality Annual Financial Statements for the year ended 30 June 2022

General Information

	PF Buthelezi RZ Nzuza NP Ndlela MP Williams
Grading of local authority	Grade 04 Medium Capacity
Chief Finance Officer (CFO)	Mr. M Mthembu
Accounting Officer	Mr ZG Dhlamini
Business address	Cnr of Mark and High Street Vryheid Kwa-Zulu Natal 3100
Postal address	P. O. Box 57 Vryheid Kwa-Zulu Natal 3100
Bankers	ABSA Bank of South Africa Limited
	Nedbank of South Africa Limited
	Standard Bank
Auditors	Auditor General of South Africa
Attorneys	Cox and Partners Garlicke & Bousfield Nxumalo & Partners Mathapo Attorneys

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S Pearl Ndaba Attorneys

AbaQulusi Local Municipality Annual Financial Statements for the year ended 30 June 2022

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The reports and statements set out below comprise the annual financial statements presented to the provincial legislature:

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Abbreviations used:

COID	Compensation for Occupational Injuries and Diseases
DBSA	Development Bank of South Africa
GRAP	Generally Recognised Accounting Practice
IAS	International Accounting Standards
IPSAS	International Public Sector Accounting Standards
MFMA	Municipal Finance Management Act
mSCOA	Municipal Standard Chart of Accounts
MIG	Municipal Infrastructure Grant
LGSETA	Local Government Services Sector Education & Training Authority
MEC	Member of the Executive Council
SALGA	South African Local Government Association

AbaQulusi Local Municipality

Annual Financial Statements for the year ended 30 June 2022

Accounting Officer's Responsibilities and Approval

The accounting officer is required by the Municipal Finance Management Act (Act 56 of 2003), to maintain adequate accounting records and is responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is the responsibility of the accounting officer to ensure that the annual financial statements financial statements for the municipality as at the end of the financial year and the results of its operations and cash flows for the period then ended. The external auditors are engaged to express an independent opinion on the annual financial statements and was given unrestricted access to all financial records and related data.

The annual financial statements have been prepared in accordance with Standards of Generally Recognised Accounting Practice (GRAP) including any interpretations, guidelines and directives issued by the Accounting Standards Board.

The annual financial statements are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

The accounting officer acknowledges that he is ultimately responsible for the system of internal financial control established by the municipality and place considerable importance on maintaining a strong control environment. To enable the accounting officer to meet these responsibilities, the accounting officer sets standards for internal control aimed at reducing the risk of error or deficit in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. Standards in ensuring the municipality's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the municipality is on identifying, assessing, managing and monitoring all known forms of risk across the municipality. While operating risk cannot be fully eliminated, the municipality endeavours to minimise it predetermined procedures and constraints.

The accounting officer is of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or deficit.

The accounting officer has reviewed the municipality's cash flow forecast for the year to 30 June 2023 and, in the light of this review and the current financial position, he is satisfied that the municipality has or has access to adequate resources to continue in operational existence for the foreseeable future. My assumption is made based on the municipality receiving from billing of property rates and services to the community and state for continued funding of operations. The annual financial statements are prepared on the basis that the municipality is a going concern and that Abaqulusi Local Municipality has neither the intention nor the need to liquidate or curtail materially the scale of the municipality. (Refer to note for going concern for the detailed analysis).

I certify that the salaries, allowances and benefits of Councillors as disclosed in the note entitled Remuneration of Councillors of these Annual Financial Statements are within the upper limits of the framework envisaged in section 219 of the Constitution, read with the Remuneration of Public Office Bearers Act and the Minister of Provincial and Local Government's determination in accordance with this Act.

The annual financial statements set out on page 5, which have been prepared on the going concern basis, were approved by the accounting officer on 31 August 2022 and were signed on its behalf by:

٩, Mr ZG Dhlamini Municipal Manager

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Statement of Financial Position as at 30 June 2022

Figures in Rand	Note(s)	2022	2021 Restated*
Assets			
Current Assets			
Inventories	2	19,159,620	12,956,018
Receivables from exchange transactions	3	67,575,579	55,794,231
Receivables from non-exchange transactions	4	42,318,730	28,937,592
VAT receivable	5	2,601,982	3,405,257
Cash and cash equivalents	6	29,031,313	23,724,637
		160,687,224	124,817,735
Non-Current Assets			
Investment property	7	99,932,970	91,161,500
Property, plant and equipment	8		1,371,781,487
Intangible assets	9	321,578	467,391
Heritage assets	10	3,854,571	3,854,571
		1,371,596,362	1,467,264,949
Total Assets		1,532,283,586	1,592,082,684
Liabilities			
Current Liabilities			
Payables from exchange transactions	11	139,466,885	89,883,659
Consumer deposits	12	16,927,817	
Employee benefit obligation	14	3,729,000	3,384,000
Unspent conditional grants and receipts	13	7,523,997	6,170,687
Provisions	15	1,021,505	1,343,518
		168,669,204	116,873,457
Non-Current Liabilities			
Employee benefit obligation	14	52,767,001	50,099,001
Provisions	15	40,185,333	38,273,064
		92,952,334	88,372,065
Total Liabilities		261,621,538	205,245,522
Net Assets		1,270,662,048	1,386,837,162
Accumulated surplus Total Net Assets			1,386,837,162 1,386,837,162

Statement of Financial Performance

Figures in Rand	Note(s)	2022	2021 Restated*
Revenue			
Revenue from exchange transactions			
Service charges	17	309,397,431	285,157,700
Sales of Goods and Rendering of services	26	592,327	798,066
Rental of facilities and equipment	18	936,598	1,069,914
Licenses and permits	19	15,405	46,346
Agency services	20	5,804,579	2,791,006
Operational Income	21	123,159	3,927,852
Interest on Investments	22	1,264,564	897,107
Interest on receivables from exchange transactions	23	10,970,652	7,979,328
Actuarial gains		6,131,000	14,184,833
Total revenue from exchange transactions		335,235,715	316,852,152
Revenue from non-exchange transactions			
Property rates	24	102,067,106	98,951,181
Property rates - penalties imposed	24	10,814,766	4,995,664
Government grants & subsidies	27	219,571,155	246,328,232
Fines, Penalties and Forfeits	25	7,368,691	8,606,391
Total revenue from non-exchange transactions		339,821,718	358,881,468
Total revenue		675,057,433	675,733,620
Expenditure			
Employee related costs	28	177,131,563	167,755,459
Remuneration of councillors	29	17,864,855	17,514,647
Inventories losses/write-downs		1,629,670	-
Water Losses		10,947,520	10,910,237
Depreciation and amortisation	30	108,970,555	80,134,631
Finance costs	31	255,372	7,985,905
Lease rentals on operating lease	32	4,720,447	6,589,325
Debt Impairment	33	12,264,751	66,118,298
Consumer interest write off	34	17,718,588	-
Impairment Losses		9,707,204	3,824,598
Bulk purchases	35	215,063,544	187,270,673
Contracted services	36	113,919,465	88,735,294
Loss on disposal of assets		26,197,665	-
Inventory Consumed		48,391,498	19,878,623
Operational Expenditure	38	40,886,109	34,136,709
Total expenditure		805,668,806	690,854,399
		(130,611,373)	(15,120,779)
Water Inventory Gains		4,317,749	4,974,180
Fair value adjustment		8,771,470	36,810,000
(Deficit) surplus for the year		(117,522,154)	26,663,401

Statement of Changes in Net Assets

Figures in Rand	Accumulated Total net surplus / deficit assets
Opening balance as previously reported Adjustments	1,253,041,187 1,253,041,187
Correction of errors	(22,611,659) (22,611,659)
Surplus for the year	2,364,841 2,364,841
Balance at 01 July 2020 as restated* Changes in net assets	1,232,794,369 1,232,794,369
Surplus for the year	154,042,793 154,042,793
Total changes	154,042,793 154,042,793
Restated* Balance at 01 July 2021 Changes in net assets	1,388,184,946 1,388,184,946
Surplus for the year	(117,522,898) (117,522,898)
Total changes	(117,522,898) (117,522,898)
Balance at 30 June 2022	1,270,662,048 1,270,662,048
Note(s)	

Cash Flow Statement

Figures in Rand	Note(s)	2022	2021 Restated*
Cash flows from operating activities			
Receipts			
Taxation		102,067,106	84,440,179
Sale of goods and services		318,538,819	297,453,159
Grants		219,221,713	247,350,985
Interest income		13,937,984	897,107
		653,765,622	630,141,430
Payments			
Employee costs		(194,631,629)	(187,247,676)
Suppliers		(412,199,374)	(379,638,319)
Finance costs		(255,372)	(7,985,905)
		(607,086,375)	(574,871,900)
Net cash flows from operating activities	39	46,679,247	55,269,530
Cash flows from investing activities			
Purchase of property, plant and equipment	8	(41,372,571)	(43,824,926)
Proceeds from sale of property, plant and equipment	8	-	(3,824,499)
Net cash flows from investing activities		(41,372,571)	(47,649,425)
Net increase/(decrease) in cash and cash equivalents		5,306,676	7,620,105
Cash and cash equivalents at the beginning of the year		23,724,637	16,104,532
Cash and cash equivalents at the end of the year	6	29,031,313	23,724,637

The accounting policies on pages 13 to 43 and the notes on pages 44 to 94 form an integral part of the annual financial statements.

Statement of Comparison of Budget and Actual Amounts

• Dudaat as Oach Daais		•				
Budget on Cash Basis						
	Approved	Adjustments	Final Budget	Actual amounts	Difference	
	budget			on comparable basis	between final budget and	
				Dasis	buuget anu	
Figures in Rand					actual	
Statement of Financial Performa	ance					
Revenue						
Revenue from exchange transactions						
Service charges	312,485,698	7,770,672	320,256,370	309,397,431	(10,858,939)	
Rendering of services	929,301	(296,034)	633,267	592,327	(40,940)	
Rental of facilities and equipment	1,050,000	(496,400)	553,600	936,598	382,998	
Interest received (trading)	-	52,335,739	52,335,739	10,970,652	(41,365,087)	
Agency services	-	-	-	5,804,579	5,804,579	
Licences and permits	5,148,000	2,146,000	7,294,000	15,405	(7,278,595)	
Operational Income	4,647,000	(142,838)	4,504,162	123,159	(4,381,003)	
Interest received - investment	1,680,000	-	1,680,000	1,264,564	(415,436)	
Total revenue from exchange	325,939,999	61,317,139	387,257,138	329,104,715	(58,152,423)	
transactions	. , .		- , -	. , -	• · · · ·	
Revenue from non-exchange transactions						
Taxation revenue						
Property rates	83,492,760	18,283,130	101,775,890	102,067,106	291,216	
Property rates - penalties mposed	12,600,000	(7,021,789)	5,578,211	10,814,766	5,236,555	
Transfer revenue						
Government grants & subsidies	220,276,000	4,000,000	224,276,000	219,571,155	(4,704,845)	
Fines, Penalties and Forfeits	24,773,000	(7,503,000)	17,270,000	7,368,691	(9,901,309)	
Total revenue from non- exchange transactions	341,141,760	7,758,341	348,900,101	339,821,718	(9,078,383)	
Total revenue	667,081,759	69,075,480	736,157,239	668,926,433	(67,230,806)	
Expenditure						
Personnel	(168,227,580)	(13.835.000)	(182,062.580)) (177,131,563)	4,931,017	
Remuneration of councillors	(19,123,140)	260,000	(18,863,140)			
Administration	-		-	(1,629,670)		
Fransfer payments - Other	-	-	-	(10,947,520)		
Depreciation and amortisation	(42,666,464)	-	(42,666,464)			
Finance costs	-	-	-	(255,372)		
_ease rentals on operating lease	-	-	-	(4,720,447)		
Debt Impairment	-	-	-	(12,264,751)		
Bad debts written off	(6,729,736)	-	(6,729,736)	(17,718,588)	(10,988,852)	
Collection costs	-	-	-	(9,707,204)	(9,707,204)	
3ulk purchases	(240,000,000)	-	(240,000,000)			
Contracted Services	(85,660,340)	(45,289,000)	(130,949,340)			
Fransfers and Subsidies	-	(8,000,000)	(8,000,000)		8,000,000	
Sale of goods/Inventory	(25,828,000)	1,813,000	(24,015,000)		(24,376,498)	
Operational Expenditure	(25,318,000)	(4,645,000)	(29,963,000)) (40,886,109)	(10,923,109)	
Total expenditure	(613,553,260)	(69,696,000)	(683,249,260)) (779,471,141)	(96,221,881)	
Operating deficit	53,528,499	(620,520)	52,907,979	(110,544,708)		
Loss on disposal of assets and liabilities	-	-	-	(26,197,665)	(26,197,665)	

Statement of Comparison of Budget and Actual Amounts

Budget on Cash Basis					
	Approved budget	Adjustments	Final Budget	Actual amounts on comparable	Difference between final
Figures in Rand				basis	budget and actual
Actuarial gains/losses	-	-	-	6,131,000	6,131,000
-	-	-	-	(20,066,665)	(20,066,665)
Deficit before taxation	53,528,499	(620,520)	52,907,979	(130,611,373)	(183,519,352)
Deficit for the year from continuing operations	53,528,499	(620,520)	52,907,979	(130,611,373)	(183,519,352)
Water Gains	-	-	-	4,317,749	4,317,749
Actual Amount on Comparable Basis as Presented in the Budget and Actual Comparative Statement	53,528,499	(620,520)	52,907,979	(126,293,624)	(179,201,603)
- Reconciliation					

Statement of Comparison of Budget and Actual Amounts

	Approved	Adjustments	Final Budget	Actual amounts	Difference	
	budget			on comparable basis	between final budget and	
Figures in Rand					actual	
Statement of Financial Positior	ı					
Assets						
Current Assets						
Inventories	5,785,572	1,813,000	7,598,572	19,159,620	11,561,048	
Receivables from exchange	-	-	-	52,287,555	52,287,555	
transactions						
Receivables from non-exchange transactions	-	-	-	42,318,731	42,318,731	
VAT receivable	-	-	-	2,601,982	2,601,982	
Consumer debtors	189,898,000	(5,504,000)	184,394,000	-	(184,394,000)	
Other Debtors	4,944,000	-	4,944,000		(4,944,000)	
Cash and cash equivalents	62,872,000	2,348,000	65,220,000	29,031,313	(36,188,687)	
	263,499,572	(1,343,000)	262,156,572	145,399,201	(116,757,371)	
Non-Current Assets						
Investment property	54,677,000	-	54,677,000		45,255,970	
Property, plant and equipment	1,407,993	2,422,000		1,267,487,240		
Intangible assets	240,000	-	240,000	321,578	81,578	
Heritage assets	3,854,570	-	3,854,570	3,854,571	1	
	60,179,563	2,422,000	62,601,563	1,371,596,359	1,308,994,796	
Total Assets	323,679,135	1,079,000	324,758,135	1,516,995,560	1,192,237,425	
Liabilities						
Current Liabilities						
Payables from exchange	137,158,000	(5,323,000)	131,835,000	136,338,112	4,503,112	
transactions	15 640 740		15,642,710	16 007 017	1,285,107	
Consumer deposits	15,642,710	-	15,042,710	16,927,817		
Employee benefit obligation	-	-	-	3,729,000	3,729,000	
Unspent conditional grants and receipts	-	-	-	7,523,997	7,523,997	
Provisions	(1,296,169,513)	- (1,296,169,513)	1,021,505	1,297,191,018	
	(1,143,368,803)	(5,323,000)(1,148,691,803)	165,540,431	1,314,232,234	
Non-Current Liabilities						
Employee benefit obligation	1,147,000	-	1,147,000	52,767,004	51,620,004	
Provisions	-	-	-	40,185,333	40,185,333	
	1,147,000	-	1,147,000		91,805,337	
Total Liabilities	(1,142,221,803)	(5,323,000)(1,147,544,803)		1,406,037,571	
Net Assets	1,465,900,938	6,402,000 1	,472,302,938	1,258,502,792	(213,800,146)	
Net Assets						
Net Assets Attributable to Owners of Controlling Entity						
Reserves						

Statement of Comparison of Budget and Actual Amounts

Budget on Cash Basis						
	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and	
Figures in Rand					actual	
Cash Flow Statement						
Cash flows from operating activ	rities					
Net cash flows from operating activities	54,278,000	6,070,000	60,348,000	46,679,247	(13,668,753)	
Cash flows from investing activ	ities					
Net cash flows from investing activities	(36,928,000)	(2,422,000)	(39,350,000) (41,372,571)	(2,022,571)	
Net increase/(decrease) in cash and cash equivalents	17,350,000	3,648,000	20,998,000	5,306,676	(15,691,324)	
Cash and cash equivalents at the beginning of the year	44,222,000	-	44,222,000	23,724,637	(20,497,363)	
Cash and cash equivalents at the end of the year	61,572,000	3,648,000	65,220,000	29,031,313	(36,188,687)	

Refer to note 51 for discussions about variances between budgeted and actual.

Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

Figures in RandNote(s)20222021

1. Presentation of Annual Financial Statements

The annual financial statements have been prepared in accordance with the Standards of Generally Recognised Accounting Practice (GRAP), issued by the Accounting Standards Board in accordance with Section 122(3) of the Municipal Finance Management Act (Act 56 of 2003).

These annual financial statements have been prepared on an accrual basis of accounting and are in accordance with historical cost convention as the basis of measurement, unless specified otherwise. They are presented in South African Rand.

A summary of the significant accounting policies, which have been consistently applied in the preparation of these annual financial statements, are disclosed below.

Standards approved and effective for the year ending 30 June 2022

Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

These accounting policies are consistent with the previous period.

Standards approved and not yet effective for the year ending 30 June 2022

GRAP 25	Employee Benefits
GRAP 103	Heritage Assets

GRAP 103 Heritage Assets GRAP 104 Financial Instruments

Interpretations of Standards of GRAP approved and effective for the year ending 30 June 2022

IGRAP 1 Applying the Probability Test on Initial Recognition of Revenue **IGRAP 2** Changes in Existing Decommissioning, Restoration and Similar Liabilities **IGRAP 3** Determining whether an arrangement contains a lease **IGRAP** 4 Rights to interests arising from decommissioning, restoration and environmental rehabilitation funds **IGRAP 5** Applying the restatement approach under the Standard of GRAP on financial reporting in hyperinflationary economies **IGRAP 6** Loyalty Programmes **IGRAP 7** The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction **IGRAP 8** Agreements for the Construction of Assets from Exchange Transactions Distributions of Non-cash Assets to Owners **IGRAP 9 IGRAP 10** Assets Received from Customers **IGRAP 13 Operating Leases – Incentives IGRAP 14** Evaluating the Substance of Transactions Involving the Legal Form of a Lease **IGRAP 15** Revenue – Barter Transactions Involving Advertising Services **IGRAP 16** Intangible Assets - Website Costs **IGRAP 17** Service Concession Arrangements Where a Grantor Controls a Significant Residual Interest in an Asset **IGRAP 18** Recognition and Derecognition of Land **IGRAP 19** Liabilities to Pay Levies **IGRAP 20** Accounting for Adjustments to Revenue

1.1 Presentation currency

These annual financial statements are presented in South African Rand, which is the functional currency of the municipality.

1.2 Going concern assumption

These annual financial statements have been prepared based on the expectation that the municipality will continue to operate as a going concern for at least the next 12 months.

1.3 Materiality

Material omissions or misstatements of items are material if they could, individually or collectively, influence the decisions or assessments of users made on the basis of the financial statements. Materiality depends on the nature or size of the omission or misstatement judged in the surrounding circumstances. The nature or size of the information item, or a combination of both, could be the determining factor.

Assessing whether an omission or misstatement could influence decisions of users, and so be material, requires consideration of the characteristics of those users. The Framework for the Preparation and Presentation of Financial Statements states that users are assumed to have a reasonable knowledge of government, its activities, accounting and a willingness to study the information with reasonable diligence. Therefore, the assessment takes into account how users with such attributes could reasonably be expected to be influenced in making and evaluating decisions.

1.4 Significant judgements and sources of estimation uncertainty

In preparing the annual financial statements, management is required to make estimates and assumptions that affect the amounts represented in the annual financial statements and related disclosures. Use of available information and the application of judgement is inherent in the formation of estimates. Actual results in the future could differ from these estimates which may be material to the annual financial statements. Significant judgements include:

Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.4 Significant judgements and sources of estimation uncertainty (continued)

Other significant judgements, sources of estimation uncertainty and/or relating information, have been disclosed in the relating notes.

Revenue Recognition

Accounting policy 1.15 & 1.16 on Revenue from Exchange Transactions and Revenue from Non-Exchange Transactions describes the conditions under which revenue will be recorded by the management of the municipality. In making their judgement, the management considered the detailed criteria for the recognition of revenue as set out in GRAP 9: Revenue from Exchange Transactions and GRAP 23: Revenue from Non-Exchange Transactions. The management of the municipality is satisfied that recognition of the revenue in the current year is appropriate.

Impairment testing

Accounting policy 1.7 Financial Instruments describes the process followed to determine the value by which financial assets should be impaired. In making the estimation of the impairment, the management of the municipality considered the detailed criteria of impairment of financial assets as set out in GRAP 104: Financial Instruments. The management of the municipality is satisfied that the impairment of financial assets recorded during the year, is appropriate.

Useful lives of Property Plant & Equipment

The municipality's management determines the estimated useful lives and related depreciation charges for property, plant and equipment and other assets. This estimate is based on industry norm. This estimate is based on the pattern in which an asset's future economic benefits or service potential are expected to be consumed by the municipality.

Impairment

Write down of property plant and equipment, intangible assets and inventories. The municipality reviews and tests the carrying value of assets when events or changes in circumstances suggest that the carrying amount may not be recoverable. The recoverable (service) amounts of cash-generating units and individual assets have been determined based on the higher of value-in-use calculations and fair values less costs to sell. These calculations require the use of estimates and assumptions. It is reasonably possible that the assumptions may change which may then impact our estimations and may then require a material adjustment to the carrying value of tangible assets.

Post-retirement benefits

As described in accounting policy 1.14 Employee Benefits, the municipality obtains actuarial valuations of its defined benefit plan liabilities. The defined benefit obligations of the municipality that were identified are Post-Retirement Health Benefit Obligations and Long Service Awards. The estimated liabilities are recorded in accordance with the requirements of GRAP 25 Employee Benefits.

Recognition and Derecognition of Land

In some instances the municipality is not the legal owner or the custodian of land appointed in terms of legislation, but assessed that it controls such land.

In some instances the municipality is the legal owner, or the custodian of land appointed in terms of legislation, but concludes that it does not control such land.

Accounting by principals and agent

The municipality makes assessments on whether it is the principal or agent in principal-agent relationships. Significant judgements applied are based on the nature of the agreement and the roles and responsibilities as defined in the agreements.

Impairment of statutory receivables

If there is an indication that a statutory receivable, or a group of statutory receivables, may be impaired, the municipality measures and impairment loss. The impairment loss is measured as the difference between the estimated future cash flowsand the carrying amount. Where the carrying amount is higher than the estimated future cash flows, the carrying amount of the statutory receivable, or group of statutory receivables, are reduced, either directly or through the use of an allowance account. The amount of the loss is recognised in surplus or deficit.

Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.4 Significant judgements and sources of estimation uncertainty (continued)

In estimating the future cash flows, the municipality considers both the amount and timing of the cash flows that it will receive in future. Consequently, where the effect of the time value of money is material, the municipality discounts the estimated future cash flows using a rate that reflects the current risk free rate and, if applicable, any risks specific to the statutory receivable, or group of statutory receivables, for which the future cash flow estimates have not been adjusted.

An impairment loss recognised in prior periods for a statutory receivable are revised if there has been a change in the estimates used since the last impairment loss was recognised, or to reflect the effect of discounting the estimated cash flows.

Accounting for adjustments to revenue

Determining whether an adjustment to revenue charged in terms of legislation or similar means is a correction of an error or a change in an accounting estimate requires the application of judgement by management. When adjustments to revenue already recognised arise from new information that becomes known to the municipality, the following considerations are applied to determine whether the adjustment to revenue already recognised is a correction of an error or a change in an accounting estimate:

(a) If information becomes known to the municipality, and the municipality could reasonably have been expected to know of the information and/or the information used was incorrect, the adjustment to revenue is likely to be a correction of an error.

(b) If information becomes known to the municipality, but the municipality could not reasonably have been expected to know of this information when the revenue was charged, the adjustment to revenue is likely to be a change in an accounting estimate.

Accounting for adjustments to revenue that correct an error or prior period error

Following the outcome of the determination processes noted above, and assessing whether this is new information that becomes known to the municipality, the municipality accounts for an adjustment to revenue already recognised, including interest and penalties, as the correction of an error or prior period error where the entity:

(a) has not followed a proper due process to promulgate the tariff, basis, percentage or formula to charge the revenue; and/or (b) incorrectly applied the tariff, basis, percentage or formula in charging revenue.

Errors discovered within the reporting period which relates to that period are corrected before the annual financial statements are authorised for issue. The principles in GRAP 3 are applied to account for the adjustment to revenue already recognised asa result of the correction of a prior period error.

Accounting for adjustments to revenue as a change in an accounting estimate

Following the outcome of the determination processes noted above, and assessing whether this is new information that becomes known to the municipality, the municipality accounts for any adjustment to revenue already recognised, including interest and penalties, as a change in an accounting estimate if changes occur in the circumstances that led to the recognition of the revenue.

The principles in GRAP 3 are applied to account for a change in an accounting estimate.

Offsetting

Assets, liabilities, revenue and expenses have not been offset, except when offsetting is required or permitted by a standard of GRAP

Provisions

Provisions have been raised by the municipality for rehabilitation of the landfill site in accordance with IGRAP2. Additional disclosure of these estimates of provisions are included in note to the Financial Statements.

1.5 Investment property

Investment property is property (land or a building - or part of a building - or both) held to earn rentals or for capital appreciation or both, rather than for:

- use in the production or supply of goods or services or for
- administrative purposes, or
- sale in the ordinary course of operations.

Owner-occupied property is property held for use in the production or supply of goods or services or for administrative purposes.

Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.5 Investment property (continued)

Investment property is recognised as an asset when, it is probable that the future economic benefits or service potential that are associated with the investment property will flow to the municipality, and the cost or fair value of the investment property can be measured reliably.

Investment property is initially recognised at cost. Transaction costs are included in the initial measurement.

Where investment property is acquired through a non-exchange transaction, its cost is its fair value as at the date of acquisition.

Costs include costs incurred initially and costs incurred subsequently to add to, or to replace a part of, or service a property. If a replacement part is recognised in the carrying amount of the investment property, the carrying amount of the replaced part is derecognised.

Fair value

Subsequent to initial measurement investment property is measured at fair value.

The fair value of investment property reflects market conditions at the reporting date.

A gain or loss arising from a change in fair value is included in net surplus or deficit for the period in which it arises.

Investment property is derecognised on disposal or when the investment property is permanently withdrawn from use and no future economic benefits or service potential are expected from its disposal.

Gains or losses arising from the retirement or disposal of investment property is the difference between the net disposal proceeds and the carrying amount of the asset and is recognised in surplus or deficit in the period of retirement or disposal

-

1.6 Property, plant and equipment

Property, plant and equipment are tangible non-current assets (including infrastructure assets) that are held for use in the production or supply of goods or services, rental to others, or for administrative purposes, and are expected to be used during more than one period.

The cost of an item of property, plant and equipment is recognised as an asset when:

- it is probable that future economic benefits or service potential associated with the item will flow to the municipality; and
- the cost of the item can be measured reliably.

Property, plant and equipment is initially measured at cost.

The cost of an item of property, plant and equipment is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Trade discounts and rebates are deducted in arriving at the cost.

Where an asset is acquired through a non-exchange transaction, its cost is its fair value as at date of acquisition.

Where an item of property, plant and equipment is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value was not determinable, it's deemed cost is the carrying amount of the asset(s) given up.

When significant components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Costs include costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.

Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.6 Property, plant and equipment (continued)

The initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located is also included in the cost of property, plant and equipment, where the entity is obligated to incur such expenditure, and where the obligation arises as a result of acquiring the asset or using it for purposes other than the production of inventories.

Recognition of costs in the carrying amount of an item of property, plant and equipment ceases when the item is in the location and condition necessary for it to be capable of operating in the manner intended by management.

Items such as spare parts, standby equipment and servicing equipment are recognised when they meet the definition of property, plant and equipment.

Major inspection costs which are a condition of continuing use of an item of property, plant and equipment and which meet the recognition criteria above are included as a replacement in the cost of the item of property, plant and equipment. Any remaining inspection costs from the previous inspection are derecognised.

Property, plant and equipment is carried at cost less accumulated depreciation and any impairment losses.

Property, plant and equipment is carried at cost less accumulated depreciation and any impairment losses except for X,X and X which is carried at revalued amount being the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

Property, plant and equipment is carried at revalued amount, being the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

Revaluations are made with sufficient regularity such that the carrying amount does not differ materially from that which would be determined using fair value at the end of the reporting period.

When an item of property, plant and equipment is revalued, any accumulated depreciation at the date of the revaluation is restated proportionately with the change in the gross carrying amount of the asset so that the carrying amount of the asset after revaluation equals its revalued amount.

When an item of property, plant and equipment is revalued, any accumulated depreciation at the date of the revaluation is eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

Any increase in an asset's carrying amount, as a result of a revaluation, is credited directly to a revaluation surplus. The increase is recognised in surplus or deficit to the extent that it reverses a revaluation decrease of the same asset previously recognised in surplus or deficit.

Any decrease in an asset's carrying amount, as a result of a revaluation, is recognised in surplus or deficit in the current period. The decrease is debited directly to a revaluation surplus to the extent of any credit balance existing in the revaluation surplus in respect of that asset.

The revaluation surplus in equity related to a specific item of property, plant and equipment is transferred directly to retained earnings when the asset is derecognised.

The revaluation surplus in equity related to a specific item of property, plant and equipment is transferred directly to retained earnings as the asset is used. The amount transferred is equal to the difference between depreciation based on the revalued carrying amount and depreciation based on the original cost of the asset.

Property, plant and equipment are depreciated on the over their expected useful lives to their estimated residual value.

Property, plant and equipment is carried at cost less accumulated depreciation and any impairment losses.

Property, plant and equipment is carried at revalued amount, being the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses. Revaluations are made with sufficient regularity such that the carrying amount does not differ materially from that which would be determined using fair value at the end of the reporting period.

Any increase in an asset's carrying amount, as a result of a revaluation, is credited directly to a revaluation surplus. The increase is recognised in surplus or deficit to the extent that it reverses a revaluation decrease of the same asset previously recognised in surplus or deficit.

Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.6 Property, plant and equipment (continued)

Any decrease in an asset's carrying amount, as a result of a revaluation, is recognised in surplus or deficit in the current period. The decrease is debited in revaluation surplus to the extent of any credit balance existing in the revaluation surplus in respect of that asset.

The useful lives of items of property, plant and equipment have been assessed as follows:

Item	Depreciation method	Average useful life
Infrastructure		
Roads and Stormwater	Straight-line	05-80 years
Electricity	Straight-line	03-50 years
Sanitation	Straight line	15-100 years
Water	Straight line	05-80 years
Landfill Sites	Straight-line	15-50 years
Community		
Ÿ Sport and recreational facilities	Straight-line	05-50 years
Ÿ Cemeteries	Straight-line	05-50 years
Ÿ Halls	Straight-line	05-50 years
Ÿ Libraries	Straight-line	05-50 years
Ÿ Parks	Straight-line	05-50 years
Ÿ Fire Station	Straight-line	05-50 years
Ÿ Clinics	Straight-line	05-50 years
Ÿ Sports Fields	Straight-line	15-30 years
Ÿ Stadium	Straight-line	05-30 years
Plant and Machinery	Straight-line	02-15 years
Y Motor Vehicles	Straight-line	05-15 years
Ÿ Office Equipment	Straight-line	03-10 years
Ÿ IT Equipment	Straight-line	03-07 years

The depreciable amount of an asset is allocated on a systematic basis over its useful life.

Each part of an item of property, plant and equipment with a cost that is significant in relation to the total cost of the item is depreciated separately.

The depreciation method used reflects the pattern in which the asset's future economic benefits or service potential are expected to be consumed by the municipality. The depreciation method applied to an asset is reviewed at least at eachreporting date and, if there has been a significant change in the expected pattern of consumption of the future economicbenefits or service potential embodied in the asset, the method is changed to reflect the changed pattern. Such a change is accounted for as a change in an accounting estimate.

The municipality assesses at each reporting date whether there is any indication that the municipality expectations about the residual value and the useful life of an asset have changed since the preceding reporting date. If any such indication exists, the municipality revises the expected useful life and/or residual value accordingly. The change is accounted for as a change in an accounting estimate.

The municipality assesses at each reporting date whether there is any indication that the municipality expectations about the residual value and the useful life of an asset have changed since the preceding reporting date. If any such indication exists, the municipality revises the expected useful life and/or residual value accordingly. The change is accounted for as a change in an accounting estimate.

The depreciation charge for each period is recognised in surplus or deficit unless it is included in the carrying amount of another asset.

Items of property, plant and equipment are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset.

The gain or loss arising from the derecognition of an item of property, plant and equipment is included in surplus or deficit when the item is derecognised. The gain or loss arising from the derecognition of an item of property, plant and equipment is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item.

Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.6 Property, plant and equipment (continued)

Assets which the municipality holds for rentals to others and subsequently routinely sell as part of the ordinary course of activities, are transferred to inventories when the rentals end and the assets are available-for-sale. Proceeds from sales of these assets are recognised as revenue. All cash flows on these assets are included in cash flows from operating activities in the cash flow statement.

The municipality separately discloses expenditure to repair and maintain property, plant and equipment in the notes to the financial statements (see note).

The municipality discloses relevant information relating to assets under construction or development, in the notes to the financial statements (see note).

1.7 Intangible assets

An asset is identifiable if it either:

- is separable, i.e. is capable of being separated or divided from an entity and sold, transferred, licensed, rented or exchanged, either individually or together with a related contract, identifiable assets or liability, regardless of whether the entity intends to do so; or
- arises from binding arrangements (including rights from contracts), regardless of whether those rights are transferable or separable from the municipality or from other rights and obligations.

A binding arrangement describes an arrangement that confers similar rights and obligations on the parties to it as if it were in the form of a contract.

An intangible asset is recognised when:

- it is probable that the expected future economic benefits or service potential that are attributable to the asset will flow to the municipality; and
- the cost or fair value of the asset can be measured reliably.

The municipality assesses the probability of expected future economic benefits or service potential using reasonable and supportable assumptions that represent management's best estimate of the set of economic conditions that will exist over the useful life of the asset.

Where an intangible asset is acquired through a non-exchange transaction, its initial cost at the date of acquisition is measured at its fair value as at that date.

Expenditure on research (or on the research phase of an internal project) is recognised as an expense when it is incurred.

An intangible asset arising from development (or from the development phase of an internal project) is recognised when:

- it is technically feasible to complete the asset so that it will be available for use or sale.
- there is an intention to complete and use or sell it.
- there is an ability to use or sell it.
- it will generate probable future economic benefits or service potential.
- there are available technical, financial and other resources to complete the development and to use or sell the asset.
- the expenditure attributable to the asset during its development can be measured reliably.

Intangible assets are carried at cost less any accumulated amortisation and any impairment losses.

An intangible asset is regarded as having an indefinite useful life when, based on all relevant factors, there is no foreseeable limit to the period over which the asset is expected to generate net cash inflows or service potential. Amortisation is not provided for these intangible assets, but they are tested for impairment annually and whenever there is an indication that the asset may be impaired. For all other intangible assets amortisation is provided on a straight-line basis over their useful life.

The amortisation period and the amortisation method for intangible assets are reviewed at each reporting date.

Reassessing the useful life of an intangible asset with a finite useful life after it was classified as indefinite is an indicator that the asset may be impaired. As a result the asset is tested for impairment and the remaining carrying amount is amortised overits useful life.

Internally generated brands, mastheads, publishing titles, customer lists and items similar in substance are not recognised as intangible assets.

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Accounting Policies

1.7 Intangible assets (continued)

Internally generated goodwill is not recognised as an intangible asset.

Amortisation is provided to write down the intangible assets, on a straight-line basis, to their residual values as follows:

Item	Depreciation method	Average useful life
Computer software, other	Straight-line	05-10 years

The municipality discloses relevant information relating to assets under construction or development, in the notes to the financial statements (see note).

1.8 Heritage assets

Assets are resources controlled by an municipality as a result of past events and from which future economic benefits or service potential are expected to flow to the municipality.

Carrying amount is the amount at which an asset is recognised after deducting accumulated impairment losses.

Class of heritage assets means a grouping of heritage assets of a similar nature or function in an municipality's operations that is shown as a single item for the purpose of disclosure in the annual financial statements.

Cost is the amount of cash or cash equivalents paid or the fair value of the other consideration given to acquire an asset at the time of its acquisition or construction or, where applicable, the amount attributed to that asset when initially recognised in accordance with the specific requirements of other Standards of GRAP.

Depreciation is the systematic allocation of the depreciable amount of an asset over its useful life.

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction.

Heritage assets are assets that have a cultural, environmental, historical, natural, scientific, technological or artistic significance and are held indefinitely for the benefit of present and future generations.

An impairment loss of a cash-generating asset is the amount by which the carrying amount of an asset exceeds its recoverable amount.

An impairment loss of a non-cash-generating asset is the amount by which the carrying amount of an asset exceeds its recoverable service amount.

An inalienable item is an asset that an municipality is required by law or otherwise to retain indefinitely and cannot be disposed of without consent.

Recoverable amount is the higher of a cash-generating asset's net selling price and its value in use.

Recoverable service amount is the higher of a non-cash-generating asset's fair value less costs to sell and its value in use.

Value in use of a cash-generating asset is the present value of the future cash flows expected to be derived from an asset or cash-generating unit.

Value in use of a non-cash-generating asset is the present value of the asset's remaining service potential.

The municipality separately discloses expenditure to repair and maintain heritage assets in the notes to the financial statements (see note).

The municipality discloses relevant information relating to assets under construction or development, in the notes to the financial statements (see note).

Recognition

The municipality recognises a heritage asset as an asset if it is probable that future economic benefits or service potential associated with the asset will flow to the municipality, and the cost or fair value of the asset can be measured reliably.

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Accounting Policies

1.8 Heritage assets (continued)

Initial measurement

Heritage assets are measured at cost.

Where a heritage asset is acquired through a non-exchange transaction, its cost is measured at its fair value as at the date of acquisition.

Subsequent measurement

After recognition as an asset, a class of heritage assets is carried at its cost less any accumulated impairment losses.

After recognition as an asset, a class of heritage assets, whose fair value can be measured reliably, is carried at a revalued amount, being its fair value at the date of the revaluation less any subsequent impairment losses.

If a heritage asset's carrying amount is increased as a result of a revaluation, the increase is credited directly to a revaluation surplus. However, the increase is recognised in surplus or deficit to the extent that it reverses a revaluation decrease of the same heritage asset previously recognised in surplus or deficit.

If a heritage asset's carrying amount is decreased as a result of a revaluation, the decrease is recognised in surplus or deficit. However, the decrease is debited directly to a revaluation surplus to the extent of any credit balance existing in the revaluation surplus in respect of that heritage asset.

1.9 Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or a residual interest of another entity.

The amortised cost of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured at initial recognition minus principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, and minus any reduction (directly or through the use of an allowance account) for impairment or uncollectibility.

A concessionary loan is a loan granted to or received by an entity on terms that are not market related.

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

Derecognition is the removal of a previously recognised financial asset or financial liability from an entity's statement of financial position.

A derivative is a financial instrument or other contract with all three of the following characteristics:

- Its value changes in response to the change in a specified interest rate, financial instrument price, commodity price, foreign exchange rate, index of prices or rates, credit rating or credit index, or other variable, provided in the case of a non-financial variable that the variable is not specific to a party to the contract (sometimes called the 'underlying').
- It requires no initial net investment or an initial net investment that is smaller than would be required for other types of contracts that would be expected to have a similar response to changes in market factors.
- It is settled at a future date.

Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.9 Financial instruments (continued)

The effective interest method is a method of calculating the amortised cost of a financial asset or a financial liability (or group of financial assets or financial liabilities) and of allocating the interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or, when appropriate, a shorter period to the net carrying amount of the financial asset or financial liability. When calculating the effective interest rate, an entity shall estimate cash flows considering all contractual terms of the financial instrument (for example, prepayment, call and similar options) but shall not consider future credit losses. The calculation includes all fees and points paid or received between parties to the contract that are an integral part of the effective interest rate (see the Standard of GRAP on Revenue from Exchange Transactions), transaction costs, and all other premiumsor discounts. There is a presumption that the cash flows and the expected life of a group of similar financial instruments can be estimated reliably. However, in those rare cases when it is not possible to reliably estimate the cash flows over the full contractual term of the financial instrument (or group of financial instruments), the entity shall use the contractual cash flows over the full contractual term of the financial instrument (or group of financial instruments).

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable willing parties in an arm's length transaction.

A financial asset is:

- cash;
- a residual interest of another entity; or
- a contractual right to:
 - receive cash or another financial asset from another entity; or
 - exchange financial assets or financial liabilities with another entity under conditions that are potentially favourable to the entity.

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for aloss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

A financial liability is any liability that is a contractual obligation to:

- deliver cash or another financial asset to another entity; or
- exchange financial assets or financial liabilities under conditions that are potentially unfavourable to the entity.

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Liquidity risk is the risk encountered by an entity in the event of difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset.

Loan commitment is a firm commitment to provide credit under pre-specified terms and conditions.

Loans payable are financial liabilities, other than short-term payables on normal credit terms.

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk.

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market.

A financial asset is past due when a counterparty has failed to make a payment when contractually due.

A residual interest is any contract that manifests an interest in the assets of an entity after deducting all of its liabilities. A residual interest includes contributions from owners, which may be shown as:

- equity instruments or similar forms of unitised capital;
- a formal designation of a transfer of resources (or a class of such transfers) by the parties to the transaction as forming part of an entity's net assets, either before the contribution occurs or at the time of the contribution; or
- a formal agreement, in relation to the contribution, establishing or increasing an existing financial interest in the net assets of an entity.

Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.9 Financial instruments (continued)

Transaction costs are incremental costs that are directly attributable to the acquisition, issue or disposal of a financial asset or financial liability. An incremental cost is one that would not have been incurred if the entity had not acquired, issued or disposed of the financial instrument.

Financial instruments at amortised cost are non-derivative financial assets or non-derivative financial liabilities that have fixed or determinable payments, excluding those instruments that:

- the entity designates at fair value at initial recognition; or
- are held for trading.

Financial instruments at cost are investments in residual interests that do not have a quoted market price in an active market, and whose fair value cannot be reliably measured.

Financial instruments at fair value comprise financial assets or financial liabilities that are:

- derivatives;
- contingent consideration of an acquirer in a transfer of functions between entities not under common control to which the Standard of GRAP on Transfer of Functions Between Entities Not Under Common Control (GRAP 106) applies
- combined instruments that are designated at fair value;
- instruments held for trading. A financial instrument is held for trading if:
 - it is acquired or incurred principally for the purpose of selling or repurchasing it in the near-term; or
 - on initial recognition it is part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short term profit-taking;
 - non-derivative financial assets or financial liabilities with fixed or determinable payments that are designated at fair value at initial recognition; and
 - financial instruments that do not meet the definition of financial instruments at amortised cost or financial instruments at cost.

Classification

The entity has the following types of financial assets (classes and category) as reflected on the face of the statement of financial position or in the notes thereto:

Class

Receivables from exchange transactions Receivables from Non-exchange transactions Cash & cash equivalents Category

Financial asset measured at amortised cost Financial asset measured at amortised cost Financial asset measured at amortised cost

The entity has the following types of financial liabilities (classes and category) as reflected on the face of the statement of financial position or in the notes thereto:

Class

Payables from exchange transactions

Category Financial liability measured at amortised cost

1.10 Statutory receivables

Identification

Statutory receivables are receivables that arise from legislation, supporting regulations, or similar means, and require settlement by another entity in cash or another financial asset.

Carrying amount is the amount at which an asset is recognised in the statement of financial position.

The cost method is the method used to account for statutory receivables that requires such receivables to be measured at their transaction amount, plus any accrued interest or other charges (where applicable) and, less any accumulated impairmentlosses and any amounts derecognised.

Nominal interest rate is the interest rate and/or basis specified in legislation, supporting regulations or similar means.

Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.10 Statutory receivables (continued)

The transaction amount for a statutory receivable means the amount specified in, or calculated, levied or charged in accordance with, legislation, supporting regulations, or similar means.

Recognition

The municipality recognises statutory receivables as follows:

- if the transaction is an exchange transaction, using the policy on Revenue from exchange transactions;
- if the transaction is a non-exchange transaction, using the policy on Revenue from non-exchange transactions (Taxes and transfers); or
- if the transaction is not within the scope of the policies listed in the above or another Standard of GRAP, the receivable is recognised when the definition of an asset is met and, when it is probable that the future economic benefits or service potential associated with the asset will flow to the entity and the transaction amount can be measured reliably.

Initial measurement

The municipality initially measures statutory receivables at their transaction amount.

1.11 Leases

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership.

When a lease includes both land and buildings elements, the entity assesses the classification of each element separately.

Finance leases - lessee

Finance leases are recognised as assets and liabilities in the statement of financial position at amounts equal to the fair value of the leased property or, if lower, the present value of the minimum lease payments. The corresponding liability to the lessor is included in the statement of financial position as a finance lease obligation.

The discount rate used in calculating the present value of the minimum lease payments is the .

Minimum lease payments are apportioned between the finance charge and reduction of the outstanding liability. The finance charge is allocated to each period during the lease term so as to produce a constant periodic rate of on the remaining balance of the liability.

Any contingent rents are expensed in the period in which they are incurred.

Operating leases - lessor

Operating lease revenue is recognised as revenue on a straight-line basis over the lease term.

Initial direct costs incurred in negotiating and arranging operating leases are added to the carrying amount of the leased asset and recognised as an expense over the lease term on the same basis as the lease revenue.

The aggregate cost of incentives is recognised as a reduction of rental revenue over the lease term on a straight-line basis.

The aggregate benefit of incentives is recognised as a reduction of rental expense over the lease term on a straight-line basis.

Income for leases is disclosed under revenue in statement of financial performance.

Operating leases - lessee

Operating lease payments are recognised as an expense on a straight-line basis over the lease term. The difference between the amounts recognised as an expense and the contractual payments are recognised as an operating lease asset or liability.

1.12 Inventories

Inventories are initially measured at cost except where inventories are acquired through a non-exchange transaction, then their costs are their fair value as at the date of acquisition.

Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.12 Inventories (continued)

Subsequently inventories are measured at the lower of cost and net realisable value.

Inventories are measured at the lower of cost and current replacement cost where they are held for;

- distribution at no charge or for a nominal charge; or
- consumption in the production process of goods to be distributed at no charge or for a nominal charge.

Net realisable value is the estimated selling price in the ordinary course of operations less the estimated costs of completion and the estimated costs necessary to make the sale, exchange or distribution.

Current replacement cost is the cost the municipality incurs to acquire the asset on the reporting date.

The cost of inventories comprises of all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

The cost of inventories of items that are not ordinarily interchangeable and goods or services produced and segregated for specific projects is assigned using specific identification of the individual costs.

The cost of inventories is assigned using the weighted average cost formula. The same cost formula is used for all inventories having a similar nature and use to the municipality.

The municipality's inventory consists of water, consumables, stores, materials and finished goods.

When inventories are sold, the carrying amounts of those inventories are recognised as an expense in the period in which the related revenue is recognised. If there is no related revenue, the expenses are recognised when the goods are distributed, or related services are rendered. The amount of any write-down of inventories to net realisable value or current replacement cost and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories, arising from an increase in net realisable value or current replacement cost, are recognised as an expense in the period in which the reversal occurs.

1.13 Impairment of assets

Cash-generating assets are assets used with the objective of generating a commercial return. Commercial return means that positive cash flows are expected to be significantly higher than the cost of the asset.

Impairment is a loss in the future economic benefits or service potential of an asset, over and above the systematic recognition of the loss of the asset's future economic benefits or service potential through depreciation (amortisation).

Carrying amount is the amount at which an asset is recognised in the statement of financial position after deducting any accumulated depreciation and accumulated impairment losses thereon.

A cash-generating unit is the smallest identifiable group of assets used with the objective of generating a commercial return that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or groups of assets.

Costs of disposal are incremental costs directly attributable to the disposal of an asset, excluding finance costs and income tax expense.

Depreciation (Amortisation) is the systematic allocation of the depreciable amount of an asset over its useful life.

Fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable, willing parties, less the costs of disposal.

Recoverable amount of an asset or a cash-generating unit is the higher its fair value less costs to sell and its value in use.

Useful life is either:

- the period of time over which an asset is expected to be used by the municipality; or
- the number of production or similar units expected to be obtained from the asset by the municipality.

Judgements made by management in applying the criteria to designate assets as cash-generating assets or non-cash-generating assets, are as follows:

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Accounting Policies

1.13 Impairment of assets (continued)

Designation

At initial recognition, the municipality designates an asset as non-cash-generating, or an asset or cash-generating unit as cash-generating. The designation is made on the basis of a municipality's objective of using the asset.

The municipality designates an asset or a cash-generating unit as cash-generating when:

- its objective is to use the asset or a cash-generating unit in a manner that generates a commercial return; such that
- the asset or cash-generating unit will generate positive cash flows, from continuing use and its ultimate disposal, that
 are expected to be significantly higher than the cost of the asset.

An asset used with the objective of generating a commercial return and service delivery, is designated either as a cash- generating asset or non-cash-generating asset based on whether the municipality expects to use that asset to generate a commercial return. When it is not clear whether the objective is to use the asset to generate commercial return, the municipality designates the asset as a non-cash-generating asset and applies the accounting policy on Impairment of Non-cash-generating assets, rather than this accounting policy.

Identification

When the carrying amount of a cash-generating asset exceeds its recoverable amount, it is impaired.

The municipality assesses at each reporting date whether there is any indication that a cash-generating asset may be impaired. If any such indication exists, the municipality estimates the recoverable amount of the asset.

Irrespective of whether there is any indication of impairment, the municipality also tests a cash-generating intangible asset with an indefinite useful life or a cash-generating intangible asset not yet available for use for impairment annually by comparing its carrying amount with its recoverable amount. This impairment test is performed at the same time every year. If an intangible asset was initially recognised during the current reporting period, that intangible asset was tested for impairment before the end of the current reporting period.

Value in use

Value in use of a cash-generating asset is the present value of the estimated future cash flows expected to be derived from the continuing use of an asset and from its disposal at the end of its useful life.

When estimating the value in use of an asset, the municipality estimates the future cash inflows and outflows to be derived from continuing use of the asset and from its ultimate disposal and the municipality applies the appropriate discount rate to those future cash flows.

Recognition and measurement (individual asset)

If the recoverable amount of a cash-generating asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. This reduction is an impairment loss.

An impairment loss is recognised immediately in surplus or deficit.

Any impairment loss of a revalued cash-generating asset is treated as a revaluation decrease.

When the amount estimated for an impairment loss is greater than the carrying amount of the cash-generating asset to which it relates, the municipality recognises a liability only to the extent that is a requirement in the Standard of GRAP.

After the recognition of an impairment loss, the depreciation (amortisation) charge for the cash-generating asset is adjusted in future periods to allocate the cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

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Accounting Policies

1.13 Impairment of assets (continued)

Reversal of impairment loss

The municipality assesses at each reporting date whether there is any indication that an impairment loss recognised in prior periods for a cash-generating asset may no longer exist or may have decreased. If any such indication exists, the entity estimates the recoverable amount of that asset.

An impairment loss recognised in prior periods for a cash-generating asset is reversed if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of the asset is increased to its recoverable amount. The increase is a reversal of an impairment loss. The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined (net of depreciation or amortisation) had no impairment loss been recognised for the asset in prior periods.

A reversal of an impairment loss for a cash-generating asset is recognised immediately in surplus or deficit.

Any reversal of an impairment loss of a revalued cash-generating asset is treated as a revaluation increase.

After a reversal of an impairment loss is recognised, the depreciation (amortisation) charge for the cash-generating asset is adjusted in future periods to allocate the cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

A reversal of an impairment loss for a cash-generating unit is allocated to the cash-generating assets of the unit pro rata with the carrying amounts of those assets. These increases in carrying amounts are treated as reversals of impairment losses for individual assets. No part of the amount of such a reversal is allocated to a non-cash-generating asset contributing service potential to a cash-generating unit.

In allocating a reversal of an impairment loss for a cash-generating unit, the carrying amount of an asset is not increased above the lower of:

- its recoverable amount (if determinable); and
- the carrying amount that would have been determined (net of amortisation or depreciation) had no impairment loss been recognised for the asset in prior periods.

The amount of the reversal of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit.

1.14 Compound instruments

Revenue received from conditional grants, donations and funding are recognised as revenue to the extent that the municipality has complied with any of the criteria, conditions or obligations embodied in the agreement. To the extent that the criteria, conditions or obligations have not been met a liability is recognised.

1.15 Employee benefits

Employee benefits are all forms of consideration given by an entity in exchange for service rendered by employees.

GRAP 25 on employee benefits is to provide accounting principles for amounts or benefits due to employees, their spouses or third parties when employees have rendered services to the municipality, and the rendering of those services entitles employees to certain benefits.

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Accounting Policies

1.15 Employee benefits (continued)

Short-term employee benefits

Short-term employee benefits are employee benefits (other than termination benefits) that are due to be settled within twelve months after the end of the period in which the employees render the related service.

Short-term employee benefits include items such as:

- wages, salaries and social security contributions;
- short-term compensated absences (such as paid annual leave and paid sick leave) where the compensation for the
 absences is due to be settled within twelve months after the end of the reporting period in which the employees render
 the related employee service;
- bonus, incentive and performance related payments payable within twelve months after the end of the reporting period in which the employees render the related service; and
- non-monetary benefits (for example, medical care, and free or subsidised goods or services such as housing, cars and cellphones) for current employees.

When an employee has rendered service to the entity during a reporting period, the entity recognises the undiscounted amount of short-term employee benefits expected to be paid in exchange for that service:

- as a liability (accrued expense), after deducting any amount already paid. If the amount already paid exceeds the
 undiscounted amount of the benefits, the entity recognises that excess as an asset (prepaid expense) to the extent
 that the prepayment will lead to, for example, a reduction in future payments or a cash refund; and
- as an expense, unless another Standard requires or permits the inclusion of the benefits in the cost of an asset.

The expected cost of compensated absences is recognised as an expense as the employees render services that increase their entitlement or, in the case of non-accumulating absences, when the absence occurs. The entity measures the expected cost of accumulating compensated absences as the additional amount that the entity expects to pay as a result of the unused entitlement that has accumulated at the reporting date.

The entity recognises the expected cost of bonus, incentive and performance related payments when the entity has a present legal or constructive obligation to make such payments as a result of past events and a reliable estimate of the obligation can be made. A present obligation exists when the entity has no realistic alternative but to make the payments.

Post-employment benefits

Post-employment benefits are employee benefits (other than termination benefits) which are payable after the completion of employment.

Post-employment benefit plans are formal or informal arrangements under which an entity provides post-employment benefits for one or more employees.

Multi-employer plans are defined contribution plans (other than state plans and composite social security programmes) or defined benefit plans (other than state plans) that pool the assets contributed by various entities that are not under common control and use those assets to provide benefits to employees of more than one entity, on the basis that contribution and benefit levels are determined without regard to the identity of the entity that employs the employees concerned.

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Accounting Policies

1.15 Employee benefits (continued)

Post-employment benefits: Defined contribution plans

Defined contribution plans are post-employment benefit plans under which an entity pays fixed contributions into a separate entity (a fund) and will have no legal or constructive obligation to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employee service in the current and prior periods.

When an employee has rendered service to the entity during a reporting period, the entity recognises the contribution payable to a defined contribution plan in exchange for that service:

- as a liability (accrued expense), after deducting any contribution already paid. If the contribution already paid exceeds the contribution due for service before the reporting date, an entity recognises that excess as an asset (prepaid expense) to the extent that the prepayment will lead to, for example, a reduction in future payments or a cash refund; and
- as an expense, unless another Standard requires or permits the inclusion of the contribution in the cost of an asset.

Where contributions to a defined contribution plan do not fall due wholly within twelve months after the end of the reporting period in which the employees render the related service, they are discounted. The rate used to discount reflects the time value of money. The currency and term of the financial instrument selected to reflect the time value of money is consistent with the currency and estimated term of the obligation.

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Accounting Policies

1.15 Employee benefits (continued)

Post-employment benefits: Defined benefit plans

Defined benefit plans are post-employment benefit plans other than defined contribution plans.

Actuarial gains and losses comprise experience adjustments (the effects of differences between the previous actuarial assumptions and what has actually occurred) and the effects of changes in actuarial assumptions. In measuring its defined benefit liability the entity recognises actuarial gains and losses in surplus or deficit in the reporting period in which they occur.

Assets held by a long-term employee benefit fund are assets (other than non-transferable financial instruments issued by the reporting entity) that are held by an entity (a fund) that is legally separate from the reporting entity and exists solely to pay or fund employee benefits and are available to be used only to pay or fund employee benefits, are not available to the reporting entity's own creditors (even in liquidation), and cannot be returned to the reporting entity, unless either:

- the remaining assets of the fund are sufficient to meet all the related employee benefit obligations of the plan or the reporting entity; or
- the assets are returned to the reporting entity to reimburse it for employee benefits already paid.

Current service cost is the increase in the present value of the defined benefit obligation resulting from employee service in the current period.

Interest cost is the increase during a period in the present value of a defined benefit obligation which arises because the benefits are one period closer to settlement.

Past service cost is the change in the present value of the defined benefit obligation for employee service in prior periods, resulting in the current period from the introduction of, or changes to, post-employment benefits or other long-term employee benefits. Past service cost may be either positive (when benefits are introduced or changed so that the present value of the defined benefit obligation increases) or negative (when existing benefits are changed so that the present value of the defined benefit obligation decreases). In measuring its defined benefit liability the entity recognises past service cost as an expense in the reporting period in which the plan is amended.

Plan assets comprise assets held by a long-term employee benefit fund and qualifying insurance policies.

The present value of a defined benefit obligation is the present value, without deducting any plan assets, of expected future payments required to settle the obligation resulting from employee service in the current and prior periods.

The return on plan assets is interest, dividends or similar distributions and other revenue derived from the plan assets, together with realised and unrealised gains or losses on the plan assets, less any costs of administering the plan (other than those included in the actuarial assumptions used to measure the defined benefit obligation) and less any tax payable by the plan itself.

The entity account not only for its legal obligation under the formal terms of a defined benefit plan, but also for any constructive obligation that arises from the entity's informal practices. Informal practices give rise to a constructive obligation where the entity has no realistic alternative but to pay employee benefits. An example of a constructive obligation is where a change in the entity's informal practices would cause unacceptable damage to its relationship with employees.

The amount recognised as a defined benefit liability is the net total of the following amounts:

- the present value of the defined benefit obligation at the reporting date;
- minus the fair value at the reporting date of plan assets (if any) out of which the obligations are to be settled directly;
- plus any liability that may arise as a result of a minimum funding requirement

The amount determined as a defined benefit liability may be negative (an asset). The entity measures the resulting asset at the lower of:

- the amount determined above; and
- the present value of any economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan. The present value of these economic benefits is determined using a discount rate which reflects the time value of money.

Any adjustments arising from the limit above is recognised in surplus or deficit.

The entity determines the present value of defined benefit obligations and the fair value of any plan assets with sufficient regularity such that the amounts recognised in the annual financial statements do not differ materially from the amounts that would be determined at the reporting date.

Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.15 Employee benefits (continued)

The entity recognises the net total of the following amounts in surplus or deficit, except to the extent that another Standard requires or permits their inclusion in the cost of an asset:

- current service cost;
- interest cost;
- the expected return on any plan assets and on any reimbursement rights;
- actuarial gains and losses;
- past service cost;
- the effect of any curtailments or settlements; and
- the effect of applying the limit on a defined benefit asset (negative defined benefit liability).

The entity uses the Projected Unit Credit Method to determine the present value of its defined benefit obligations and the related current service cost and, where applicable, past service cost. The Projected Unit Credit Method (sometimes known as the accrued benefit method pro-rated on service or as the benefit/years of service method) sees each period of service asgiving rise to an additional unit of benefit entitlement and measures each unit separately to build up the final obligation.

In determining the present value of its defined benefit obligations and the related current service cost and, where applicable, past service cost, an entity shall attribute benefit to periods of service under the plan's benefit formula. However, if an employee's service in later years will lead to a materially higher level of benefit than in earlier years, an entity shall attribute benefit on a straight-line basis from:

- the date when service by the employee first leads to benefits under the plan (whether or not the benefits are conditional on further service); until
- the date when further service by the employee will lead to no material amount of further benefits under the plan, other than from further salary increases.

Actuarial valuations are conducted on an annual basis by independent actuaries separately for each plan. The results of the valuation are updated for any material transactions and other material changes in circumstances (including changes in market prices and interest rates) up to the reporting date.

The entity recognises gains or losses on the curtailment or settlement of a defined benefit plan when the curtailment or settlement occurs. The gain or loss on a curtailment or settlement comprises:

- any resulting change in the present value of the defined benefit obligation; and
- any resulting change in the fair value of the plan assets.

Before determining the effect of a curtailment or settlement, the entity re-measure the obligation (and the related plan assets, if any) using current actuarial assumptions (including current market interest rates and other current market prices).

The entity offsets an asset relating to one plan against a liability relating to another plan when the entity has a legally enforceable right to use a surplus in one plan to settle obligations under the other plan and intends either to settle the obligations on a net basis, or to realise the surplus in one plan and settle its obligation under the other plan simultaneously.

Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.15 Employee benefits (continued)

Actuarial assumptions

Actuarial assumptions are unbiased and mutually compatible.

Financial assumptions are based on market expectations, at the reporting date, for the period over which the obligations are to be settled.

The rate used to discount post-employment benefit obligations (both funded and unfunded) reflect the time value of money. The currency and term of the financial instrument selected to reflect the time value of money is consistent with the currency and estimated term of the post-employment benefit obligations.

Post-employment benefit obligations are measured on a basis that reflects:

- estimated future salary increases;
- the benefits set out in the terms of the plan (or resulting from any constructive obligation that goes beyond those terms) at the reporting date; and
- estimated future changes in the level of any state benefits that affect the benefits payable under a defined benefit plan, if, and only if, either:
- those changes were enacted before the reporting date; or
- past history, or other reliable evidence, indicates that those state benefits will change in some predictable manner, for example, in line with future changes in general price levels or general salary levels.

Assumptions about medical costs take account of estimated future changes in the cost of medical services, resulting from both inflation and specific changes in medical costs.

Other post retirement obligations

The municipality provides post-retirement health care benefits, housing subsidies and gratuities upon retirement to some retirees.

The entitlement to post-retirement health care benefits is based on the employee remaining in service up to retirement age and the completion of a minimum service period. The expected costs of these benefits are accrued over the period of employment. Independent qualified actuaries carry out valuations of these obligations. The municipality also provides a gratuity and housing subsidy on retirement to certain employees. An annual charge to income is made to cover both these liabilities.

The amount recognised as a liability for other long-term employee benefits is the net total of the following amounts:

- the present value of the defined benefit obligation at the reporting date;
- minus the fair value at the reporting date of plan assets (if any) out of which the obligations are to be settled directly.

The entity shall recognise the net total of the following amounts as expense or revenue, except to the extent that another Standard requires or permits their inclusion in the cost of an asset:

- current service cost;
- interest cost;
- the expected return on any plan assets and on any reimbursement right recognised as an asset;
- actuarial gains and losses, which shall all be recognised immediately;
- past service cost, which shall all be recognised immediately; and
- the effect of any curtailments or settlements.

Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.15 Employee benefits (continued)

Termination benefits

The entity recognises termination benefits as a liability and an expense when the entity is demonstrably committed to either:

- terminate the employment of an employee or group of employees before the normal retirement date; or
- provide termination benefits as a result of an offer made in order to encourage voluntary redundancy.

The entity is demonstrably committed to a termination when the entity has a detailed formal plan for the termination and is without realistic possibility of withdrawal. The detailed plan includes [as a minimum]:

- the location, function, and approximate number of employees whose services are to be terminated;
- the termination benefits for each job classification or function; and
- the time at which the plan will be implemented.

Implementation begins as soon as possible and the period of time to complete implementation is such that material changes to the plan are not likely.

Where termination benefits fall due more than 12 months after the reporting date, they are discounted using an appropriate discount rate. The rate used to discount the benefit reflects the time value of money. The currency and term of the financial instrument selected to reflect the time value of money is consistent with the currency and estimated term of the benefit.

In the case of an offer made to encourage voluntary redundancy, the measurement of termination benefits shall be based on the number of employees expected to accept the offer.

1.16 Provisions and contingencies

Provisions are recognised when:

- the municipality has a present obligation as a result of a past event;
- it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation; and
- a reliable estimate can be made of the obligation.

The amount of a provision is the best estimate of the expenditure expected to be required to settle the present obligation at the reporting date.

Where the effect of time value of money is material, the amount of a provision is the present value of the expenditures expected to be required to settle the obligation.

The discount rate is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

Where some or all of the expenditure required to settle a provision is expected to be reimbursed by another party, the reimbursement is recognised when, and only when, it is virtually certain that reimbursement will be received if the municipality settles the obligation. The reimbursement is treated as a separate asset. The amount recognised for the reimbursement does not exceed the amount of the provision.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Provisions are reversed if it is no longer probable that an outflow of resources embodying economic benefits or service potential will be required, to settle the obligation.

Where discounting is used, the carrying amount of a provision increases in each period to reflect the passage of time. This increase is recognised as an interest expense.

A provision is used only for expenditures for which the provision was originally recognised.

Provisions are not recognised for future operating surplus (deficit).

If an entity has a contract that is onerous, the present obligation (net of recoveries) under the contract is recognised and measured as a provision.

Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.16 Provisions and contingencies (continued)

A constructive obligation to restructure arises only when an entity:

- has a detailed formal plan for the restructuring, identifying at least:
 - the activity/operating unit or part of an activity/operating unit concerned;
 - the principal locations affected;
 - the location, function, and approximate number of employees who will be compensated for services being terminated;
 - the expenditures that will be undertaken; and
 - when the plan will be implemented; and
- has raised a valid expectation in those affected that it will carry out the restructuring by starting to implement that plan or announcing its main features to those affected by it.

A restructuring provision includes only the direct expenditures arising from the restructuring, which are those that are both:

- necessarily entailed by the restructuring; and
- not associated with the ongoing activities of the municipality

No obligation arises as a consequence of the sale or transfer of an operation until the municipality is committed to the sale or transfer, that is, there is a binding arrangement.

After their initial recognition contingent liabilities recognised in entity combinations that are recognised separately are subsequently measured at the higher of:

- the amount that would be recognised as a provision; and
- the amount initially recognised less cumulative amortisation.

Contingent assets and contingent liabilities are not recognised. Contingencies are disclosed in note 41.

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for aloss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

Loan commitment is a firm commitment to provide credit under pre-specified terms and conditions.

The municipality recognises a provision for financial guarantees and loan commitments when it is probable that an outflow of resources embodying economic benefits and service potential will be required to settle the obligation and a reliable estimate of the obligation can be made.

Determining whether an outflow of resources is probable in relation to financial guarantees requires judgement. Indications that an outflow of resources may be probable are:

- financial difficulty of the debtor;
- defaults or delinquencies in interest and capital repayments by the debtor;
- breaches of the terms of the debt instrument that result in it being payable earlier than the agreed term and the ability of the debtor to settle its obligation on the amended terms; and
- a decline in prevailing economic circumstances (e.g. high interest rates, inflation and unemployment) that impact on the ability of entities to repay their obligations.

Where a fee is received by the municipality for issuing a financial guarantee and/or where a fee is charged on loan commitments, it is considered in determining the best estimate of the amount required to settle the obligation at reporting date. Where a fee is charged and the municipality considers that an outflow of economic resources is probable, an municipality recognises the obligation at the higher of:

- the amount determined using in the Standard of GRAP on Provisions, Contingent Liabilities and Contingent Assets; and
- the amount of the fee initially recognised less, where appropriate, cumulative amortisation recognised in accordance with the Standard of GRAP on Revenue from Exchange Transactions.

Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.16 Provisions and contingencies (continued)

Decommissioning, restoration and similar liability

Changes in the measurement of an existing decommissioning, restoration and similar liability that result from changes in the estimated timing or amount of the outflow of resources embodying economic benefits or service potential required to settle the obligation, or a change in the discount rate, is accounted for as follows:

If the related asset is measured using the cost model:

- changes in the liability is added to, or deducted from, the cost of the related asset in the current period.
- the amount deducted from the cost of the asset does not exceed its carrying amount. If a decrease in the liability exceeds the carrying amount of the asset, the excess is recognised immediately in surplus or deficit.
- if the adjustment results in an addition to the cost of an asset, the entity consider whether this is an indication that
 the new carrying amount of the asset may not be fully recoverable. If there is such an indication, the entity tests the
 asset for impairment by estimating its recoverable amount or recoverable service amount, and account for any
 impairment loss, in accordance with the accounting policy on impairment of assets as described in accounting policy
 1.13 and.

If the related asset is measured using the revaluation model:

- changes in the liability alter the revaluation surplus or deficit previously recognised on that asset, so that:
- a decrease in the liability is credited directly to revaluation surplus in net assets, except that it is recognised in surplus or deficit to the extent that it reverses a revaluation deficit on the asset that was previously recognised in surplus or deficit; and
 - an increase in the liability is recognised in surplus or deficit, except that it is debited directly to revaluation surplus in net assets to the extent of any credit balance existing in the revaluation surplus in respect of that asset;
- in the event that a decrease in the liability exceeds the carrying amount that would have been recognised had the asset been carried under the cost model, the excess is recognised immediately in surplus or deficit;
- a change in the liability is an indication that the asset may have to be revalued in order to ensure that the carrying
 amount does not differ materially from that which would be determined using fair value at the reporting date. Anysuch
 revaluation is taken into account in determining the amounts to be taken to surplus or deficit and net assets. Ifa
 revaluation is necessary, all assets of that class is revalued; and
- the Standard of GRAP on Presentation of Financial Statements requires disclosure on the face of the statement of changes in net assets of each item of revenue or expense that is recognised directly in net assets. In complying with this requirement, the change in the revaluation surplus arising from a change in the liability is separately identified and disclosed as such.

The adjusted depreciable amount of the asset is depreciated over its useful life. Therefore, once the related asset has reached the end of its useful life, all subsequent changes in the liability is recognised in surplus or deficit as they occur. This applies under both the cost model and the revaluation model.

The periodic unwinding of the discount is recognised in surplus or deficit as a finance cost as it occurs.

1.17 Commitments

Items are classified as commitments when an entity has committed itself to future transactions that will normally result in the outflow of cash.

Disclosures are required in respect of unrecognised contractual commitments.

Commitments for which disclosure is necessary to achieve a fair presentation should be disclosed in a note to the financial statements, if both the following criteria are met:

- Contracts should be non-cancellable or only cancellable at significant cost (for example, contracts for computer or building maintenance services); and
- Contracts should relate to something other than the routine, steady, state business of the entity therefore salary commitments relating to employment contracts or social security benefit commitments are excluded.

1.18 Revenue from exchange transactions

Revenue is the gross inflow of economic benefits or service potential during the reporting period when those inflows result in an increase in net assets, other than increases relating to contributions from owners.

An exchange transaction is one in which the municipality receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of goods, services or use of assets) to the other party in exchange.

Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.18 Revenue from exchange transactions (continued)

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction.

Measurement

Revenue is measured at the fair value of the consideration received or receivable, net of trade discounts and volume rebates.

The amount of revenue arising on a transaction which is statutory (non-contractual) in nature is usually measured by reference to the relevant legislation, regulation or similar means. The fee structure, tariffs or calculation basis specified in legislation, regulation or similar means is used to determine the amount of revenue that should be recognised. This amount represents the fair value, on initial measurement, of the consideration received or receivable for revenue that arises from a statutory (non-contractual) arrangement (see the accounting policy on Statutory Receivables).

Sale of goods

Revenue from the sale of goods is recognised when all the following conditions have been satisfied:

- the municipality has transferred to the purchaser the significant risks and rewards of ownership of the goods;
- the municipality retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Rendering of services

When the outcome of a transaction involving the rendering of services can be estimated reliably, revenue associated with the transaction is recognised by reference to the stage of completion of the transaction at the reporting date. The outcomeof a transaction can be estimated reliably when all the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality;
- the stage of completion of the transaction at the reporting date can be measured reliably; and
- the costs incurred for the transaction and the costs to complete the transaction can be measured reliably.

When services are performed by an indeterminate number of acts over a specified time frame, revenue is recognised on a straightline basis over the specified time frame unless there is evidence that some other method better represents the stage of completion. When a specific act is much more significant than any other acts, the recognition of revenue is postponed until the significant act is executed.

When the outcome of the transaction involving the rendering of services cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that are recoverable.

Service revenue is recognised by reference to the stage of completion of the transaction at the reporting date. Stage of completion is determined by .

Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.18 Revenue from exchange transactions (continued)

Interest, service fees

Revenue arising from the use by others of entity assets yielding interest, royalties and dividends or similar distributions is recognised when:

- It is probable that the economic benefits or service potential associated with the transaction will flow to the municipality, and
- The amount of the revenue can be measured reliably.

Interest is recognised using the effective interest rate method for financial instruments, and using the nominal interest rate method for statutory receivables. Interest levied on transactions arising from exchange or non-exchange transactions is classified based on the nature of the underlying transaction.

Royalties are recognised as they are earned in accordance with the substance of the relevant agreements.

Dividends or similar distributions are recognised, in surplus or deficit, when the municipality's right to receive payment has been established.

Service fees included in the price of the product are recognised as revenue over the period during which the service is performed.

1.19 Revenue from non-exchange transactions

Revenue comprises gross inflows of economic benefits or service potential received and receivable by a municipality, which represents an increase in net assets, other than increases relating to contributions from owners.

Conditions on transferred assets are stipulations that specify that the future economic benefits or service potential embodied in the asset is required to be consumed by the recipient as specified or future economic benefits or service potential must be returned to the transferor.

Control of an asset arise when the municipality can use or otherwise benefit from the asset in pursuit of its objectives and can exclude or otherwise regulate the access of others to that benefit.

Exchange transactions are transactions in which one entity receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of cash, goods, services, or use of assets) to another entity in exchange.

Expenses paid through the tax system are amounts that are available to beneficiaries regardless of whether or not they pay taxes.

Fines are economic benefits or service potential received or receivable by entities, as determined by a court or other law enforcement body, as a consequence of the breach of laws or regulations.

Non-exchange transactions are transactions that are not exchange transactions. In a non-exchange transaction, a municipality either receives value from another municipality without directly giving approximately equal value in exchange, or gives value to another municipality without directly receiving approximately equal value in exchange.

Restrictions on transferred assets are stipulations that limit or direct the purposes for which a transferred asset may be used, but do not specify that future economic benefits or service potential is required to be returned to the transferor if not deployed as specified.

Stipulations on transferred assets are terms in laws or regulation, or a binding arrangement, imposed upon the use of a transferred asset by entities external to the reporting municipality.

Tax expenditures are preferential provisions of the tax law that provide certain taxpayers with concessions that are not available to others.

The taxable event is the event that the government, legislature or other authority has determined will be subject to taxation.

Taxes are economic benefits or service potential compulsorily paid or payable to entities, in accordance with laws and or regulations, established to provide revenue to government. Taxes do not include fines or other penalties imposed for breaches of the law.

Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.19 Revenue from non-exchange transactions (continued)

Transfers are inflows of future economic benefits or service potential from non-exchange transactions, other than taxes.

Recognition

An inflow of resources from a non-exchange transaction recognised as an asset is recognised as revenue, except to the extent that a liability is also recognised in respect of the same inflow.

As the municipality satisfies a present obligation recognised as a liability in respect of an inflow of resources from a non- exchange transaction recognised as an asset, it reduces the carrying amount of the liability recognised and recognises an amount of revenue equal to that reduction.

Measurement

Revenue from a non-exchange transaction is measured at the amount of the increase in net assets recognised by the municipality.

When, as a result of a non-exchange transaction, the municipality recognises an asset, it also recognises revenue equivalent to the amount of the asset measured at its fair value as at the date of acquisition, unless it is also required to recognise a liability. Where a liability is required to be recognised it will be measured as the best estimate of the amount required to settlethe obligation at the reporting date, and the amount of the increase in net assets, if any, recognised as revenue. When a liability is subsequently reduced, because the taxable event occurs or a condition is satisfied, the amount of the reduction in the liability is recognised as revenue.

Receivables that arise from statutory (non-contractual) arrangements are initially measured in accordance with this accounting policy, as well as the accounting policy on Statutory Receivables. The entity applies the accounting policy on Statutory Receivables for the subsequent measurement, derecognition, presentation and disclosure of statutory receivables.

Interest is recognised using the effective interest rate method for financial instruments, and using the nominal interest rate method for statutory receivables. Interest levied on transactions arising from exchange or non-exchange transactions is classified based on the nature of the underlying transaction.

Transfers

Apart from Services in kind, which are not recognised, the municipality recognises an asset in respect of transfers when the transferred resources meet the definition of an asset and satisfy the criteria for recognition as an asset.

The municipality recognises an asset in respect of transfers when the transferred resources meet the definition of an asset and satisfy the criteria for recognition as an asset.

Transferred assets are measured at their fair value as at the date of acquisition.

Fines

Fines are recognised as revenue when the receivable meets the definition of an asset and satisfies the criteria for recognition as an asset.

Assets arising from fines are measured at the best estimate of the inflow of resources to the municipality.

Where the municipality collects fines in the capacity of an agent, the fine will not be revenue of the collecting entity.

1.20 Accounting by principals and agents

Identification

An agent is an entity that has been directed by another entity (a principal), through a binding arrangement, to undertake transactions with third parties on behalf of the principal and for the benefit of the principal.

A principal is an entity that directs another entity (an agent), through a binding arrangement, to undertake transactions with third parties on its behalf and for its own benefit.

Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.20 Accounting by principals and agents (continued)

A principal-agent arrangement results from a binding arrangement in which one entity (an agent), undertakes transactions with third parties on behalf, and for the benefit of, another entity (the principal).

Identifying whether an entity is a principal or an agent

When the municipality is party to a principal-agent arrangement, it assesses whether it is the principal or the agent in accounting for revenue, expenses, assets and/or liabilities that result from transactions with third parties undertaken in terms of the arrangement.

The assessment of whether a municipality is a principal or an agent requires the municipality to assess whether the transactions it undertakes with third parties are for the benefit of another entity or for its own benefit.

Binding arrangement

The municipality assesses whether it is an agent or a principal by assessing the rights and obligations of the various parties established in the binding arrangement.

Where the terms of a binding arrangement are modified, the parties to the arrangement re-assess whether they act as a principal or an agent.

Assessing which entity benefits from the transactions with third parties

When the municipality in a principal-agent arrangement concludes that it undertakes transactions with third parties for the benefit of another entity, then it is the agent. If the municipality concludes that it is not the agent, then it is the principal in the transactions.

The municipality is an agent when, in relation to transactions with third parties, all three of the following criteria are present:

- It does not have the power to determine the significant terms and conditions of the transaction.
- It does not have the ability to use all, or substantially all, of the resources that result from the transaction for its own benefit.
- It is not exposed to variability in the results of the transaction.

Where the municipality has been granted specific powers in terms of legislation to direct the terms and conditions of particular transactions, it is not required to consider the criteria of whether it does not have the power to determine the significant terms and conditions of the transaction, to conclude that is an agent. The municipality applies judgement in determining whether such powers exist and whether they are relevant in assessing whether the municipality is an agent.

Recognition

The municipality, as a principal, recognises revenue and expenses that arise from transactions with third parties in a principalagent arrangement in accordance with the requirements of the relevant Standards of GRAP.

The municipality, as an agent, recognises only that portion of the revenue and expenses it receives or incurs in executing the transactions on behalf of the principal in accordance with the requirements of the relevant Standards of GRAP.

The municipality recognises assets and liabilities arising from principal-agent arrangements in accordance with the requirements of the relevant Standards of GRAP.

1.21 Comparative figures

Prior year comparatives

When the presentation or classification of items in the annual financial statements is amended, prior period comparative amounts are restated, unless a standard of GRAP does not require the restatements of comparative information. The nature and reason for the reclassification is disclosed. Where material accounting errors have been identified in the current year, the correction is made retrospectively as far as is practicable, and the prior year comparatives are restated accordingly. Where there has been a change in accounting policy in the current year, the adjustment is made retrospectively as far as is practicable, and the prior year comparatives are restated accordingly.

Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.22 Unauthorised expenditure

Unauthorised expenditure is defined in section 1 of the MFMA as follows:

"unauthorised expenditure", in relation to a municipality, means any expenditure incurred by a municipality otherwise than in accordance with section 15 or 11(3), and includes—

(a) overspending of the total amount appropriated in the municipality's approved budget;

(b) overspending of the total amount appropriated for a vote in the approved budget;

(c) expenditure from a vote unrelated to the department or functional area covered by the vote;

(d) expenditure of money appropriated for a specific purpose, otherwise than for that specific purpose;

(e) spending of an allocation referred to in paragraph (b), (c) or (d) of the definition of "allocation" otherwise than in accordance with

any conditions of the allocation; or

(f) a grant by the municipality otherwise than in accordance with this Act.

1.23 Fruitless and wasteful expenditure

Fruitless expenditure means expenditure which was made in vain and would have been avoided had reasonable care been exercised. Fruitless and wasteful expenditure is accounted for in line with all relating requirements, including, but not limited to, ruling Legislation, Regulations, Frameworks, Circulars, Instruction Notes, Practice Notes, Guidelines etc (as applicable).

1.24 Irregular expenditure

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No.56 of 2003), the Municipal Systems Act (Act No.32 of 2000), and the Public Office Bearers Act (Act No. 20 of 1998) or is in contravention of the economic entity's supply chain management policy.

Irregular expenditure is accounted for in line with all relating requirements, including, but not limited to, ruling Legislation, Regulations, Frameworks, Circulars, Instruction Notes, Practice Notes, Guidelines etc (as applicable).

1.25 Segment information

A segment is an activity of an entity:

- that generates economic benefits or service potential (including economic benefits or service potential relating to transactions between activities of the same entity);
- whose results are regularly reviewed by management to make decisions about resources to be allocated to that
 activity and in assessing its performance; and
- for which separate financial information is available.

Reportable segments are the actual segments which are reported on in the segment report. They are the segments identified above or alternatively an aggregation of two or more of those segments where the aggregation criteria are met.

Measurement

The amount of each segment item reported is the measure reported to management for the purposes of making decisions about allocating resources to the segment and assessing its performance. Adjustments and eliminations made in preparing the entity's financial statements and allocations of revenues and expenses are included in determining reported segment surplus or deficit only if they are included in the measure of the segment's surplus or deficit that is used by management. Similarly, only those assets and liabilities that are included in the measures of the segment's assets and segment's liabilities that are used by management are reported for that segment. If amounts are allocated to reported segment surplus or deficit, assets or liabilities, those amounts are allocated on a reasonable basis.

If management uses only one measure of a segment's surplus or deficit, the segment's assets or the segment's liabilities in assessing segment performance and deciding how to allocate resources, segment surplus or deficit, assets and liabilities are reported in terms of that measure. If management uses more than one measure of a segment's surplus or deficit, the segment's assets or the segment's liabilities, the reported measures are those that management believes are determined in accordance with the measurement principles most consistent with those used in measuring the corresponding amounts in the entity's financial statements.

Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.26 Budget information

Municipality are typically subject to budgetary limits in the form of appropriations or budget authorisations (or equivalent), which is given effect through authorising legislation, appropriation or similar.

General purpose financial reporting by municipality shall provide information on whether resources were obtained and used in accordance with the legally adopted budget.

The approved budget is prepared on a cash basis and presented by economic classification linked to performance outcome objectives.

The approved budget covers the fiscal period from 01/04/2010 to 31/03/2011.

The budget for the economic entity includes all the entities approved budgets under its control.

The annual financial statements and the budget are on the same basis of accounting therefore a comparison with the budgeted amounts for the reporting period have been included in the Statement of comparison of budget and actual amounts.

1.27 Related parties

A related party is a person or an entity with the ability to control or jointly control the other party, or exercise significant influence over the other party, or vice versa, or an entity that is subject to common control, or joint control.

Control is the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

Joint control is the agreed sharing of control over an activity by a binding arrangement, and exists only when the strategic financial and operating decisions relating to the activity require the unanimous consent of the parties sharing control (the venturers).

Related party transaction is a transfer of resources, services or obligations between the reporting entity and a related party, regardless of whether a price is charged.

Significant influence is the power to participate in the financial and operating policy decisions of an entity, but is not control over those policies.

Management are those persons responsible for planning, directing and controlling the activities of the municipality, including those charged with the governance of the municipality in accordance with legislation, in instances where they are required to perform such functions.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by that person in their dealings with the municipality.

The municipality is exempt from disclosure requirements in relation to related party transactions if that transaction occurs within normal supplier and/or client/recipient relationships on terms and conditions no more or less favourable than those which it is reasonable to expect the municipality to have adopted if dealing with that individual entity or person in the same circumstances and terms and conditions are within the normal operating parameters established by that reporting entity's legal mandate.

Where the municipality is exempt from the disclosures in accordance with the above, the municipality discloses narrative information about the nature of the transactions and the related outstanding balances, to enable users of the entity's financial statements to understand the effect of related party transactions on its annual financial statements.

1.28 Events after reporting date

Events after reporting date are those events, both favourable and unfavourable, that occur between the reporting date and the date when the financial statements are authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the reporting date (adjusting events after the reporting date); and
- those that are indicative of conditions that arose after the reporting date (non-adjusting events after the reporting date).

The municipality will adjust the amount recognised in the financial statements to reflect adjusting events after the reporting date once the event occurred.

Annual Financial Statements for the year ended 30 June 2022

Accounting Policies

1.28 Events after reporting date (continued)

The municipality will disclose the nature of the event and an estimate of its financial effect or a statement that such estimate cannot be made in respect of all material non-adjusting events, where non-disclosure could influence the economic decisions of users taken on the basis of the financial statements.

1.29 Cash & Cash Equivalents

Cash includes cash-on-hand and cash with banks. Cash equivalents are short-term highly liquid investments that are held with registered banking institutions with maturities of three months or less and are subject to an insignificant risk of change in value. For the purposes of the cash flow statement, cash and cash equivalents comprise cash on hand, deposits held on call with banks and investments in financial instruments, net of bank overdrafts. Bank overdrafts are recorded based on the facility utilised Finance charges on bank overdrafts are expensed as incurred.

1.30 Changes in accounting policies, estimates, errors

Changes in accounting policies due to adoption of newly effective Standards of GRAP have been applied retrospectively in accordance with GRAP 3 requirements, except to the extent that it is impracticable to determine the period-specific effects or the cumulative effect of the change in policy or where allowed transitional provisions had been adopted. In such cases the municipality would restate the opening balance. The provisions of IGRAP 1 have been applied retrospectively in line with IGRAP1.

Figures in Rand	2022	2021
2. Inventories		
Water for distribution	49,628	29,775
Stores, materials and fuels	18,172,992	11,738,243
Land inventory	937,000	1,188,000
	19,159,620	12,956,018
3. Receivables from exchange transactions		
Consumer debtors - Electricity	18,898,239	20,492,378
Consumer debtors - Water	19,623,993	17,069,419
Consumer debtors - Waste water	10,032,371	8,839,572
Consumer debtors - Waste Management	7,512,642	6,013,306
Consumer debtors - Other	11,508,334	3,379,555
	67,575,579	55,794,230
Personalization of provision for impairment of Persolvables from evolutions transactions		
Reconciliation of provision for impairment of Receivables from exchange transactions Opening balance	156,176,603	107,582,943
Provision for impairment	3,900,940	48,593,660
	160,077,543	156,176,603

Figures in Rand	2022	2021
3. Receivables from exchange transactions (continued)		
Gross receivables from exchange transactions Consumer Debtors - Electricity	32,162,262	49,378,468
Consumer Debtors - Water	61,221,851	51,484,414
Consumer Debtors - Waste Water	57,938,947	47,845,548
Consumer Debtors - Waste Management	45,218,557	35,117,763
Consumer Debtors - Other	31,111,514	28,144,650
	227,653,131	211,970,843
Gross consumer debtors - other includes the following:		
Abeyance	406,638	427,923
Market agency	108,683	110,271
Property rental debtors	8,928,906	7,540,726
Merchandising and jobbing	15,594,002	13,945,108
Service charges Land sale debtors	570,966 5,502,319	618,303 5,502,319
	31,111,514	28,144,650
Net receivables from exchange transactions		
Consumer Debtors - Electricity	18,898,239	20,492,378
Consumer Debtors - Water Consumer Debtors - Waste Water	19,623,993 10,032,371	17,069,419 8,839,572
Consumer Debtors - Waste Management	7,512,642	6,013,306
Consumer Debtors - Other	11,508,334	3,379,555
	67,575,579	55,794,230
Net Consumer Debtors - Other includes the following:		
Abeyance	62,005	70,488
Market agency	796	312
Property rental debtors	4,985,488	1,847,577
Merchandising and jobbing	6,309,369	1,458,628
Service charges Land sale debtors	150,676	2,550
	11,508,334	3,379,555
Provision for doubtful debts	(40.064.000)	(10 040 000
Consumer Debtors - Electricity Consumer Debtors - Water	(13,264,023) (41,597,858)	(13,243,326) (34,414,995)
Consumer Debtors - Water	(47,906,576)	(39,005,976)
Consumer Debtors - Waste Management	(37,705,916)	(29,104,457)
Consumer Debtors - Other	(14,100,861)	(19,262,776)
Consumer Debtors - Interest	-	(15,642,764)
Consumber Debtors - Land sale	(5,502,319)	(5,502,319)
	(160,077,553)	(156,176,613)

Figures in Rand	2022 2021
3. Receivables from exchange transactions (continued)	
Consumer Debtors - Other includes the following:	
Abeyance	(344,633) (357,4
Market agency	(107,886) (109,9
Property rental debtors	(3,943,418) (5,693,1)
Merchandising and jobbing Service charges	(9,284,634) (12,486,4 (420,290) (615,7
Land sale debtors	(5,502,319)
	(19,603,180) (19,262,7
A size of Trade and other reasinghing from each and the	
Aging of Trade and other receivables from exchange transact	ions
Electricity Current (0-30 days)	10,347,651 11,674,4
31-60 days	2,467,342 1,809,0
61-90 days	1,400,475 1,085,4
91-120 days	1,069,479 887,1
121-365 days	4,775,868 3,792,5
> 365 days	12,101,447 30,129,7 32,162,262 49,378,4
Water Current (0-30 days)	5,697,231 4,891,5
31-60 days	4,250,310 3,216,6
61-90 days	4,148,610 2,641,0
91-120 days	1,666,270 3,501,7
121-365 days	8,101,519 7,032,4
> 365 days	37,357,911 30,200,9
	61,221,851 51,484,4
Waste Water	
Current (0-30 days)	2,976,804 2,644,2
31-60 days 61-90 days	2,017,315 1,546,6 1,723,720 1,356,6
91-120 days	1,604,389 1,311,1
121-365 days	8,590,001 7,451,7
> 365 days	41,026,745 33,535,1
	57,938,974 47,845,5
Waste Management	
Current (0-30 days)	2,459,630 1,744,6
31-60 days	1,629,028 1,035,7
61-90 days	1,473,101 936,3
91-120 days	1,411,676 878,5
121-365 days	7,780,825 5,371,2
> 365 days	30,464,297 25,152,2
	45,218,557 35,118,7
Consumer Debtors - Other	
Current (0-30 days)	1,050,448 953,2
31-60 days	630,999 572,6 844,967 762,0
61-90 days	841,867 763,9
91-120 days 121-365 days	353,086 320,4 2,854,026 2,589,9
> 365 days	25,381,088 22,944,3
~ 303 uays	20,301,000 22,944,3

Annual Financial Statements for the year ended 30 June 2022

Notes to the Annual Financial Statements

Figures in Rand	2022	2021
3. Receivables from exchange transactions (continued)	31,111,514	28,144,650
Aging of debtors past due but not impaired		
Consumer Debtors - Electricity (31 - 121 days)	-	8,817,889
Consumer Debtors - Water (31 - 121 days)	13,926,762	12,177,852
Consumer Debtors - Waste Water (31 - 121 days)	7,059,020	6,195,305
Consumer Debtors - Waste Management (31 - 121 days)	5,054,429	4,268,676
Consumer Debtors - Other (31 - 365 days)	5,345,012	3,960,815
	31,385,223	35,420,537

Factors considered in assessing impairment losses

The municipality assesses at the end of each reporting date whether there is objective evidence that a receivable account or group of receivable accounts is impaired. The last day of each financial year is the reporting date for the municipality, being 30 June.

Impairment exclusions

The following accounts are specifically excluded from the assessment for impairment:

- Receivable accounts with a total credit balance at reporting date;

- Receivable account balances that have not been outstanding for more than 30 days at reporting date as these account balances are considered not to be past due.

Calculation and recognition of impairment loss

Receivables from Exchange Transactions:

The municipality assesses all receivables from exchange transactions, with the exception of traffic fine receivables, for both individual receivable impairment as well as collective group impairment.

Individual receivable impairment

Individual receivable impairment identifies individual receivable accounts that meet any one of the following criteria:

- Debtors where a formal arrangement has been made, however the last payment date by the customer was before 31 March of the current financial year;

- Accounts handed over to debt collectors and/or power of attorney;
- Debtors where the last payment date by the customer was before 01 July 2020;
- All accounts indicated as in-active accounts on the system;
- When accounts have been formally presented to the CFO for consideration for write off; and

-Indigent debtors where accounts are outstanding for more than 90 days

Annual Financial Statements for the year ended 30 June 2022

Notes to the Annual Financial Statements

Figures in Rand 2022 2021			
	Figures in Rand	2022	

3. Receivables from exchange transactions (continued)

The individual debtors that meet the above mentioned criteria, will be considered for an impairment value of 100% of the outstanding debt due as at the reporting date.

Group receivable impairment

A group assessment of receivables is further conducted on the remaining receivables balance. This impairment is calculated based on the average collection rate for the previous three financial years for each group category and sub-category of receivables.

4. Receivables from non-exchange transactions

Fines	7,334,226	5,171,201
Other Debtors	217,409	217,409
Sundry Debtors	274,414	243,505
Property Rates	34,492,682	23,305,477
	42,318,731	28,937,592

Statutory receivables included in receivables from non-exchange transactions above are	e as follows:	
Property Rates Taxes	34,492,681	23,305,477
Municipal Traffic Fines	7,334,226	5,171,201
	41,826,907	28,476,678

Other non-financial asset receivables included in receivables from non-exchange trar	sactions above are	as follows:
Insurance Debtor	217,409	217,409
Overpayment to Creditor	203,995	203,995
Cashier Shortages	70,419	39,510
	491,823	460,914
Total receivables from non-exchange transactions	42,318,730	28,937,592

Annual Financial Statements for the year ended 30 June 2022

Notes to the Annual Financial Statements

Figures in Rand	2022	2021

4. Receivables from non-exchange transactions (continued)

Statutory receivables general information

Transaction(s) arising from statute

Property Rates Taxes are imposed in accordance with the Municipal Property Rates Act 6 of 2004. The Act gives the Municipality to levied Property Rates taxes on all properties within the Municipal jurisdiction.

Traffic fines are issued to offenders in terms of the Criminal Procedures Act, hence this is therefore recognised as a statutory receivable. The receivable is calculated by determining the value of the fine to be paid on initial recognition, and accounting for subsequent measurement by taking into account reductions and discounts made to the value of the fine payable in terms of the court of law. No interest is charged on outstanding fines, and any additional penalties applied by the court is paid by the offender to the court directly, and is therefore not considered to be revenue for the municipality.

Determination of transaction amount

Municipal Property Rates taxes is determined by using the municipal property valuation roll and is imposed on a Property that is within the Municipal Jurisdiction on usage.

Municipal Traffic fines are determined based on the tariffs for offences in accordance with the National Road Traffic Act.

Basis used to assess and test whether a statutory receivable is impaired

Assessing impairment is an event that takes place subsequent to the initial recognition of revenue charged. The Municipality assesses the probability of collecting revenue for traffic fines that are in arrears. Traffic fines will be impaired when the possibility of collecting the fines cannot be ascertained and where the prospects of a successful prosecution of an offender are not certain. The municipality also considers that offenders may make legal representation to have the fines reduced or voided. Therefore, the collection rate average over a 3-year period is used to determine future cashflows against outstanding fines, and the difference between future cash flows and outstanding fines will be considered as impaired.

Reconciliation of provision for impairment for statutory receivables

Opening balance	129,814,445	120,558,247
Provision for impairment	8,872,621	9,256,198
	138,687,066	129,814,445

Ageing of Trade and Other Receivables from Non-Exchange Transactions

Traffic Fines 29,100 686 51 - 90 days 63,100 551 51 - 90 days 439,552 54 121 - 365 days 62,593,348 53,100 5365 days 62,593,348 53,100 69,410,253 61,332 Breakdown of net traffic fines 2022: 69,410,253 61,332 Gross Debtor 69,410,253 (62,076,027) 7,334,226 Jack and the provision (62,076,027) 57,411 7,334,226 Statutory receivables past due and impaired 62,076,027 57,411 Statutory receivables past due and impaired 62,076,027 57,411 Statutory receivables past due and impaired 7,334,226 3,237 Go days 3,509,553 2,987 31 - 90 days 3,128,735 2,633 31 - 90 days 3,128,735 2,633 31 - 90 days 3,128,735 2,896 31 - 90 days 3,128,735 2,864 31 - 90 days 3,128,735 2,897 31 - 90 days 3,128,735 2,896 31 - 90 days 3,128,735 2,826 36	Figures in Rand	2022	2021
Traffic Fines Current (0 - 30 days) 29,100 686 31 - 90 days 63,100 551 31 - 90 days 439,552 54 31 - 120 days 844,200 227 121 - 365 days 62,593,348 53,100 5365 days 69,410,253 61,332 Breakdown of net traffic fines 2022: 69,410,253 61,332 Gross Debtor 69,410,253 61,332 Less: Impairment provision (62,076,027) 7,334,226 Statutory receivables past due and impaired 7,334,226 3,237 Ges,410,253 60,644 69,410,253 Current (0 - 30 days) 6,288,220 6,464 Statutory receivables past due and impaired 3,509,553 2,987 Statutory receivables past due and impaired 3,338,022 12,826 Statutory receivables past due and impaired 2,6423,500 <			
Current (0 - 30 days) 29,100 688 31 - 90 days 63,100 551 31 - 90 days 844,200 227 365 days 62,593,348 53,100 51 - 90 days 62,593,348 53,100 5365 days 69,410,253 61,335 365 days 69,410,253 61,335 37eakdown of net traffic fines 2022: 69,410,253 61,335 Gross Debtor 69,410,253 61,335	4. Receivables from non-exchange transactions (continued)		
31 - 90 days 63,100 551 31 - 90 days 439,552 54 31 - 120 days 844,200 227 121 - 365 days 62,593,348 53,100 - 365 days 62,593,348 53,100 Breakdown of net traffic fines 2022: 69,410,253 61,332 Gross Debtor 69,410,253 61,332 ess: Impairment provision (62,076,027) 57,411 Statutory receivables past due and impaired 62,076,027 57,411 Statutory receivables past due and impaired 62,076,027 57,411 Statutory receivables past due and impaired 62,076,027 57,411 Statutory receivables past due not impaired 62,076,027 57,411 Statutory receivables past due not impaired 62,076,027 57,411 Statutory receivables past due and impaired 62,076,027 57,411 Statutory receivables past due and impaired 62,076,027 57,411 Statutory receivables past due and impaired 62,88,220 6,464 31 - 60 days 3,128,735 2,630 31 - 120 days 2,423,500 2,452 12 - 365 days 13,938,022<	Traffic Fines		
81 - 90 days 439,552 54 91 - 120 days 844,200 227 844,200 267 5,440,953 6,716 > 365 days 69,410,253 61,335 Breakdown of net traffic fines 2022: 69,410,253 69,410,253 Gross Debtor 69,410,253 62,076,027 7,334,226 Statutory receivables past due and impaired 62,076,027 57,411 Statutory receivables past due not impaired 7,334,226 3,237 69,410,253 60,642 3,237 69,410,253 60,642 3,509,553 Current (0 - 30 days) 6,288,220 6,464 31 - 90 days 3,128,735 2,633 31 - 120 days 3,128,735 2,633 32 - 14,035 13,338,022 12,826 Statutory receivables past due and impaired 76,611,038 72,402	Current (0 - 30 days)		686,330
A1 - 120 days 844,200 227 121 - 365 days 5,440,953 6,715 > 365 days 62,593,348 53,100 Generation of net traffic fines 2022: 69,410,253 61,335 Gross Debtor 69,410,253 62,076,027 57,411	61 - 90 days		551,050
121 - 365 days 5,440,953 6,715 - 365 days 62,593,348 53,100 Gegation of net traffic fines 2022: 69,410,253 61,335 Greakdown of net traffic fines 2022: 69,410,253 61,335 Gross Debtor 69,410,253 61,335			54,300
> 365 days 62,593,348 53,100 Geakdown of net traffic fines 2022: 69,410,253 61,335 Gross Debtor 69,410,253 61,335 Less: Impairment provision (62,076,027) 7,334,226 Statutory receivables past due and impaired 62,076,027 57,411 Statutory receivables past due and impaired 7,334,226 3,237 Statutory receivables past due not impaired 6,288,220 6,464 Statutory receivables past due not impaired 6,288,220 6,464 Statutory receivables past due not impaired 3,509,553 2,987 Statutory receivables past due and impaired 11,103,721 95,707 Statutory receivables past due and impaired 76,611,038 72,402			227,700
Breakdown of net traffic fines 2022: 69,410,253 61,335 Gross Debtor 69,410,253 69,410,253 69,410,253 Less: Impairment provision 7,334,226 69,410,253 60,271 Statutory receivables past due and impaired 62,076,027 57,411 Statutory receivables past due not impaired 7,334,226 3,237 Generation (0 - 30 days) 81-60 days 6,288,220 6,464 31 - 60 days 3,128,735 2,633 2,452 121 - 365 days 3,128,735 2,865 111,103,721 95,707 Statutory receivables past due and impaired 76,611,038 72,402 72,402			6,715,816
Breakdown of net traffic fines 2022: 69,410,253 Gross Debtor 69,410,253	> 365 days	62,593,348	53,100,208
Gross Debtor 69,410,253 _ess: Impairment provision (62,076,027)		69,410,253	61,335,404
Less: Impairment provision (62.076.027) 7.334.226 Statutory receivables past due and impaired 62.076.027 Statutory receivables past due not impaired 7.334.226 Statutory receivables past due not impaired 69,410,253 Current (0 - 30 days) 6,288,220 6,464 Statutory receivables past due and impaired 6,288,220 6,464 Statutory receivables past due and impaired 3,509,553 2,987 Statutory and the statutory of the status of	Breakdown of net traffic fines 2022:		
T.334.226 Statutory receivables past due and impaired Statutory receivables past due not impaired T.334.226 Statutory receivables past due not impaired T.334.226 Statutory receivables past due not impaired Statutory receivables past due not impaired Statutory receivables past due not impaired Statutory receivables past due and impaired T.334.226 Statutory receivables past due and impaired			
Statutory receivables past due and impaired 62,076,027 57,411 Statutory receivables past due not impaired 7,334,226 3,237 69,410,253 60,649 Current (0 - 30 days) 6,288,220 6,464 31 - 60 days 3,509,553 2,987 31 - 90 days 3,128,735 2,630 121 - 365 days 13,938,022 12,826 > 365 days 81,815,691 68,345 Statutory receivables past due and impaired 76,611,038 72,402	Less: Impairment provision		
Statutory receivables past due not impaired 7,334,226 3,237 69,410,253 60,649 Current (0 - 30 days) 6,288,220 6,464 31 - 60 days 3,509,553 2,987 51 - 90 days 3,128,735 2,630 51 - 120 days 2,423,500 2,454 121 - 365 days 13,938,022 12,826 5365 days 81,815,691 68,345 111,103,721 95,707 Statutory receivables past due and impaired 76,611,038 72,402		7.334.226	
69,410,253 60,649 Gurrent (0 - 30 days) 6,288,220 6,464 31 - 60 days 3,509,553 2,987 51 - 90 days 3,128,735 2,630 51 - 120 days 2,423,500 2,454 121 - 365 days 13,938,022 12,826 > 365 days 81,815,691 68,345 Statutory receivables past due and impaired 76,611,038 72,402	Statutory receivables past due and impaired		57,411,948
Rates 6,288,220 6,464 31 - 60 days 3,509,553 2,987 51 - 90 days 3,128,735 2,630 21 - 120 days 2,423,500 2,454 121 - 365 days 13,938,022 12,826 > 365 days 81,815,691 68,345 Statutory receivables past due and impaired 76,611,038 72,402	Statutory receivables past due not impaired		
Current (0 - 30 days) 6,288,220 6,464 31 - 60 days 3,509,553 2,987 51 - 90 days 3,128,735 2,630 51 - 120 days 2,423,500 2,454 121 - 365 days 13,938,022 12,826 > 365 days 81,815,691 68,345 Statutory receivables past due and impaired 76,611,038 72,402		69,410,253	
31 - 60 days 3,509,553 2,987 51 - 90 days 3,128,735 2,630 51 - 120 days 2,423,500 2,454 121 - 365 days 13,938,022 12,826 > 365 days 81,815,691 68,345 111,103,721 95,707 Statutory receivables past due and impaired 76,611,038 72,402	Rates		00,049,074
S1 - 90 days 3,128,735 2,630 S1 - 120 days 2,423,500 2,454 121 - 365 days 13,938,022 12,826 > 365 days 81,815,691 68,345 Statutory receivables past due and impaired 76,611,038 72,402	Current (0, 30 days)	6 299 220	
91 - 120 days 2,423,500 2,454 121 - 365 days 13,938,022 12,826 > 365 days 81,815,691 68,345 Illining 95,707 Statutory receivables past due and impaired 76,611,038 72,402			6,464,142
121 - 365 days 13,938,022 12,826 > 365 days 81,815,691 68,345 111,103,721 95,707 Statutory receivables past due and impaired 76,611,038 72,402	31 - 60 days	3,509,553	6,464,142 2,987,565
> 365 days 81,815,691 68,345 111,103,721 95,707 Statutory receivables past due and impaired 76,611,038 72,402	31 - 60 days 61 - 90 days	3,509,553 3,128,735	6,464,142 2,987,565 2,630,185
111,103,721 95,707 Statutory receivables past due and impaired 76,611,038 72,402	31 - 60 days 61 - 90 days 91 - 120 days	3,509,553 3,128,735 2,423,500	6,464,142 2,987,565 2,630,185 2,454,124
Statutory receivables past due and impaired 76,611,038 72,402	31 - 60 days 61 - 90 days 91 - 120 days 121 - 365 days	3,509,553 3,128,735 2,423,500 13,938,022	6,464,142 2,987,565 2,630,185 2,454,124 12,826,315
	31 - 60 days 51 - 90 days 91 - 120 days 121 - 365 days	3,509,553 3,128,735 2,423,500 13,938,022 81,815,691	6,464,142 2,987,565 2,630,185 2,454,124 12,826,315 68,345,644
	31 - 60 days 61 - 90 days 91 - 120 days 121 - 365 days	3,509,553 3,128,735 2,423,500 13,938,022 81,815,691	6,464,142 2,987,565 2,630,185 2,454,124 12,826,315 68,345,644
	31 - 60 days 61 - 90 days 91 - 120 days 121 - 365 days > 365 days	3,509,553 3,128,735 2,423,500 13,938,022 81,815,691 111,103,721	6,464,142 2,987,565 2,630,185 2,454,124 12,826,315 68,345,644 95,707,975
111,103,721 95,707	31 - 60 days 61 - 90 days 91 - 120 days 121 - 365 days	3,509,553 3,128,735 2,423,500 13,938,022 81,815,691 111,103,721 76,611,038	6,464,142 2,987,565 2,630,185 2,454,124 12,826,315 68,345,644 95,707,975 72,402,497 23,305,478

Annual Financial Statements for the year ended 30 June 2022

Notes to the Annual Financial Statements

Figures in Rand	2022	2021

4. Receivables from non-exchange transactions (continued)

Factors considered in assessing impairment losses

The municipality assesses at the end of each reporting date whether there is objective evidence that a receivable account or group of receivable accounts is impaired. The last day of each financial year is the reporting date for the municipality, being 30 June.

Impairment exclusions

The following accounts are specifically excluded from the assessment for impairment:

- Receivable accounts with a total credit balance at reporting date;

- Receivable account balances that have not been outstanding for more than 30 days at reporting date as these account balances are considered not to be past due.

Calculation and recognition of impairment loss

Receivables from Non-Exchange Transactions, excluding traffic fine receivables:

The municipality assesses all receivables from non-exchange transactions, with the exception of traffic fine receivables, for both individual receivable impairment as well as collective group impairment.

Individual receivable impairment

Individual receivable impairment identifies individual receivable accounts that meet any one of the following criteria:

- Debtors where a formal arrangement has been made, however the last payment date by the customer was before 31 March of the current financial year;

- Accounts handed over to debt collectors and/or power of attorney;
- Debtors where the last payment date by the customer was before 01 July 2020;
- All accounts indicated as in-active accounts on the system;
- When accounts have been formally presented to the CFO for consideration for write off; and

-Indigent debtors where accounts are outstanding for more than 90 days

The individual debtors that meet the above mentioned criteria, will be considered for an impairment value of 100% of the outstanding debt due as at the reporting date.

Group receivable impairment

A group assessment of receivables is further conducted on the remaining receivables balance. This impairment is calculated based on the average collection rate for the previous three financial years for each group category and sub-category of receivables.

5. VAT receivable

VAT

2,601,982 3,405,257

The Municipality submits VAT 201 returns on a cash basis, whilst the amount disclosed in the Annual Financial Statements reflects VAT not yet paid or received from SARS.

Vat statutory receivable

6. Cash and cash equivalents

Cash and cash equivalents consist of:

570,273 2,345,098

Notes to the Annual Financial Statements

Figures in Rand	2022	2021

Cash and cash equivalents (continued) 6.

Cash on hand	4,844	5,320
Bank balances	5,651,394	5,557,399
Short-term deposits	23,375,075	18,161,918
	29,031,313	23,724,637

The municipality had the following bank accounts

Account number / description	Bank	statement bala	nces	Ca	ash book balanc	es
	30 June 2022	30 June 2021	30 June 2020	30 June 2022	30 June 2021	30 June 2020
ABSA Bank - Cheque Account - 1005001109	3,198,843	3,275,016	1,961,650	3,198,843	3,432,449	1,294,177
Nedbank Bank - Current	2,452,551	2,131,838	3,900,049	2,452,551	2,124,951	597,802
Account - 106 737 9770 Standard Bank 32 Day Account	4,584	4,501	4,433	4,584	4,501	4,433
- Account Number 06846 176 3- 003						
Standard Bank Money Market	70,473	68,270	66,381	70,473	68,270	66,381
Account Number 068461763- 011						
ABSA Call Deposit Account	243	243	240	243	243	240
Number - 9195460586 ABSA Call Deposit Account	2,269	2,251	2,219	2,269	2,251	2,219
Number - 9122861337						
ABSA Liquidity Account Number - 9363389794	11,187,249	6,235,914	-	11,187,249	6,235,915	-
Nedbank Call Deposit Account	3,962,657	4,011,632	388,975	3,962,657	4,011,632	3,880,975
Number - 03/7165020780/000030						
Nedbank Call Deposit Account	3,837	3,711	2,626,865	3,837	3,711	2,626,865
Number - 03/7165020780/000039						
Nedbank Call Deposit Account	4,172	4,036	498,395	4,172	4,036	498,395
Number - 03/7165020780/000040						
Nedbank Call Deposit Account	748,628	724,294	700,704	748,628	724,294	700,704
Number - 03/7165020780/000042/44						
Nedbank Call Deposit Account	7,345,849	7,107,067	6,875,592	7,345,849	7,107,067	6,875,592
Number - 03/7165020780/000043						
Interest accrued	45,114	-	-	45,114	-	-
Total	29,026,469	23,568,773	17,025,503	29,026,469	23,719,320	16,547,783

The following bank accounts are pledged by the Municipality

Name of bank	Bank account number	Amount (R)
Nedbank Limited	03/7165020780/000042/44	748 628
	03/7165020780/000043	7 345 849

Notes to the Annual Financial Statements

Figures in Rand

Investment property 7.

	2022			2021		
	Cost / Valuation	Fair Value Adjustments	Carrying value	Cost / Valuation	Fair value adjustments	Carrying value
property	29,653,470	70,279,500	99,932,970	15,602,000	75,559,500	91,161,500
investment property - 2022						
				Opening balance	Fair value adjustments	Total
ty			_	91,161,500	8,771,470	99,932,970
nvestment property - 2021						
				Opening balance	Fair value adjustments	Total
			_	70,279,500	20,882,000	91,161,500

Pledged as security

No investment property was pledge as security against any liability:

A register containing the information required by section 63 of the Municipal Finance Management Act is available forinspection at the registered office of the municipality.

The effective date of valuation was 30 June 2022. Revaluations were performed by an Independent Valuer Umhlaba Geomatics Incorporated, who has experience in location and category of the Investment property being valued. The Valuation was based on open market value for existing use of Investment Property which are used for Rentals and Capital Appreciation. The Municipality has Investment Properties in the Towns of Vryheid, Bhekuzulu, Mondlo A, Mondlo B and Louwsburg.

Annual Financial Statements for the year ended 30 June 2022

Notes to the Annual Financial Statements

Figures in Rand	2022	2021

7. Investment property (continued)

Amounts recognised in surplus or deficit

Rental revenue from Investment property

A register containing the information required by section 63 of the Municipal Finance Management Act is available for inspection at the registered office of the municipality.

Restrictions on the realisability of investment property or the remittance of revenue and proceeds of disposal are as follows:

Contractual obligations to purchase, construct or develop investment property or for repairs, maintenance or enhancements is as follows:

In the exceptional cases when the municipality has to measure investment property using the cost model in the Standard of GRAP on Property, Plant and Equipment when the municipality subsequently uses the fair value measurement, disclose the followina:

- a description of the investment property,
- an explanation of why fair value cannot be determined reliably,
- if possible, the range of estimates within which fair value is highly likely to lie, and
- on disposal of investment property not carried at fair value:
- the fact that the entity has disposed of investment property not carried at fair value,
- the carrying amount of that investment property at the time of sale, and
- the amount of gain or loss recognised.

936,598 1,069,914

Notes to the Annual Financial Statements

Figures in Rand

8. Property, plant and equipment

	2022		2021			
	Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value	Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value
Land	328,349,260	-	328,349,260	328,694,260	-	328,694,260
Plant and machinery	2,844,878	(2,403,574)	441,304	6,160,180	(5,204,898)	955,282
Furniture and fixtures	2,589,492	(2,371,031)	218,461	3,165,122	(2,819,334)	345,788
Motor vehicles	14,246,176	(6,566,851)	7,679,325	14,632,366	(6,260,808)	8,371,558
IT equipment	3,528,276	(2,785,041)	743,235	4,815,947	(4,321,524)	494,423
nfrastructure	2,463,022,146	1,747,655,536)	715,366,610	2,450,062,816	1,648,310,657)	801,752,159
ommunity	264,806,535	(148,277,541)	116,528,994	269,672,503	(138,558,511)	131,113,992
ldings	148,212,078	(75,790,045)	72,422,033	146,114,928	(70,959,419)	75,155,509
Waste Infrastructure	70,180,196	(44,442,175)	25,738,021	68,267,927	(43,369,411)	24,898,516
	3,297,779,037 (2,030,291,794) ′	1,267,487,243	3,291,586,049	(1,919,804,562)	1,371,781,487

Notes to the Annual Financial Statements

Figures in Rand

8. Property, plant and equipment (continued)

Reconciliation of property, plant and equipment - 2022

	Opening balance	Additions	Disposals	Transfers received	Transfers	Depreciation	Impairment loss	Total
Land	328,694,260	1,100,000	(1,445,000)	-	-	-	-	328,349,260
Plant and machinery	955,282	-	(205,340)	-	-	(229,061)	(79,577)	441,304
Furniture and fixtures	345,788	-	(26,852)	-	-	(96,300)	(4,175)	218,461
Motor vehicles	8,371,254	1,466,494	(52,283)	-	-	(1,713,530)	(392,611)	7,679,324
IT equipment	494,420	433,892	(7,631)	-	-	(175,385)	(2,064)	743,232
Infrastructure	801,752,161	26,287,673	(13,328,343)	10,691,252	(10,691,252)	(95,883,921)	(3,460,960)	715,366,610
Community	131,113,990	9,175,093	(13,194,737)	11,687,415	(11,687,415)	(6,446,104)	(4,119,250)	116,528,992
Buildings	75,155,506	2,097,149	-	-	-	(3,182,058)	(1,648,567)	72,422,030
Landfill Sites	24,898,516	1,912,269	-	-	-	(1,072,764)	-	25,738,021
	1,371,781,177	42,472,570	(28,260,186)	22,378,667	(22,378,667)	(108,799,123)	(9,707,204) [·]	1,267,487,234

Notes to the Annual Financial Statements

Figures in Rand

8. Property, plant and equipment (continued)

Reconciliation of property, plant and equipment - 2021

	Opening	Additions	Disposals	Transfers in	Transfers	Depreciation	Impairment	Total
	balance						loss	
Land	329,882,260	-	(1,188,000)	-	-	-	-	328,694,260
Plant and machinery	1,069,420	133,914	-	-	-	(223,903)	(24,149)	955,282
Furniture and fixtures	420,136	-	-	-	-	(74,348)	-	345,788
Motor vehicles	7,946,016	1,610,561	-	-	-	(1,185,224)	(99)	8,371,254
IT equipment	654,207	31,418	-	-	-	(191,205)	-	494,420
Infrastructure	887,473,320	61,829,481	(63,123,115)	33,780,900	(33,882,520)	(83,080,376)	(1,245,529)	801,752,161
Community	127,351,409	21,872,991	(10,564,170)	11,842,723	(11,842,723)	(5,638,952)	(1,907,288)	131,113,990
Buildings	78,879,487	-	-	-	-	(3,076,446)	(647,532)	75,155,509
Landfill Sites	7,800,065	6,302,766	-	101,619	-	10,694,066	-	24,898,516
	1,441,476,320	91,781,131	(74,875,285)	45,725,242	(45,725,243)	(82,776,388)	(3,824,597)	1,371,781,180

Reconciliation of work in progress - 2022

	Included within Included within Included within				
	Infrastructure	Community	Other		
			Electricity		
Opening balance	15,522,065	17,377,134	7,095,925	39,995,124	
Additions/capital expenditure	24,537,117	9,175,093	1,750,557	35,462,767	
Disposals	(6,232,617)	(13,181,977)	(7,095,726)	(26,510,320)	
Transferred to completed items	(10,691,252)	(11,687,415)	-	(22,378,667)	
	23,135,313	1,682,835	1,750,756	26,568,904	

Notes to the Annual Financial Statements

Figures in Rand	2022	2021

8. Property, plant and equipment (continued)

Reconciliation of work in progress - 2021

	Included within I Infrastructure	Total		
Opening balance	43,941,058	24,110,450	6,929,254	74,980,762
Additions/capital expenditure	22,984,446	15,673,577	7,324,792	45,982,815
Disposals	(22,074,817)	(10,564,170)	(2,604,223)	(35,243,210)
Transferred to completed items	(29,328,622)	(11,842,723)	(4,553,898)	(45,725,243)
	15,522,065	17,377,134	7,095,925	39,995,124

Expenditure incurred to repair and maintain property, plant and equipment included in Statement of Financial Performance

	10,498,249	5,194,381
Paid from materials and supplies	6,297,489	2,953,312
Paid to contracted services	4,200,760	2,241,069

Notes to the Annual Financial Statements

Figures in Rand

9. Intangible assets

		2022		2021		
	Cost / Valuation	Accumulated amortisation and accumulated impairment	Carrying value	Cost / Valuation	Accumulated amortisation and accumulated impairment	Carrying value
Computer software, other	2,484,741	(2,163,163)	321,578	2,484,741	(2,017,350)	467,391
Reconciliation of intangible assets - 2022						
				Opening balance	Amortisation	Total
Computer software, other			_	467,391	(145,813)	321,578
Reconciliation of intangible assets - Segment information - 2021						
				Opening balance	Amortisation	Total
Computer software, other			_	364,264	103,127	467,391

Notes to the Annual Financial Statements

Figures in Rand

10. Heritage assets

<u> </u>						
	2022			2021		
	Cost / Valuation	Accumulated impairment losses	Carrying value	Cost / Valuation	Accumulated impairment losses	Carrying value
Historical buildings	3,854,571	-	3,854,571	3,854,571	-	3,854,571
Reconciliation of heritage assets 2022						
					Opening balance	Total
Historical buildings					3,854,571	3,854,571
Reconciliation of heritage assets Segment information - 2021						
					Opening balance	Total
Historical buildings					3,854,571	3,854,571
11. Payables from exchange transactions						
Trade payables Retentions Accrued leave pay Unallocated deposits Advanced payments Salary control	98,110,559 10,204,511 13,331,913 7,341,080 4,680,091 5,798,731 139,466,885	9,600,14 3 13,780,51 0 13,882,52 1 4,690,18 1 4,442,10	0 8 9 2 7			

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Notes to the Annual Financial Statements

Figures in Rand	2022	2021
12. Consumer deposits		
Electricity	14,881,800	14,276,738
Water	1,525,683	1,421,008
Housing rental	520,334	393,847
	16,927,817	16,091,593
13. Unspent conditional grants and receipts		
Unspent conditional grants and receipts comprises of:		
Unspent conditional grants and receipts		
Gijima Grant	-	38,830
Land Use Management	-	229,850
Municipal Systems Improvement Grant Provincial Housing Grant	- 167,393	3,166 167,393
Water Massification		2,569
Provincial Library Grant	1,578,306	2,159,047
Sports and recreation	2,064,741	-
Provincial Housing Deeds Restoration Programme	3,713,557	3,569,832
	7,523,997	6,170,687
Movement during the year		
Balance at the beginning of the year	6,170,687	8,275,166
Additions during the year	63,191,916	61,741,927
Income recognition during the year	(61,838,606)	(63,846,406)
	7,523,997	6,170,687

The nature and extent of government grants recognised in the annual financial statements and an indication of other forms of government assistance from which the municipality has directly benefited; and Unfulfilled conditions and other contingencies attaching to government assistance that has been recognised. See note for reconciliation of grants from National/Provincial Government. These amounts are invested in a ring-fenced investment until utilised.

Notes to the Annual Financial Statements

Figures in Rand	2022	2021
13. Unspent conditional grants and receipts (continued)		
Equitable Share		
Current year receipts Conditions met transferred to revenue	167,581,000 (167,581,000)	191,340,000 (191,340,000)
		-
Gijima Grant		
Balance unspent at beginning of year		38,830
Fully spent in the current year.		
Land Use Management Grant Balance unspent at beginning of year	_	229,850
		223,030
Fully spent in the current year.		
National Integrated Electrification Grant Balance unpsent at beginning of year	-	-
Current year receipts Conditions met - transferred to revenue	3,396,000	10,000,000 (7,303,692)
Transfer to equitable share - roll over not approved Expenditure recorded directly against liability (Principle & Agent Agreement)	- (3,396,000)	(2,696,308)
	(0,000,000)	-
MSIG - Upgrading Emondlo Billing		
Balance unspent at beginning of year		3,166
Provision Housing Grant Balance unspent at beginning of year	167,393	285,383
Conditions met - transferred to revenue	-	(117,990)
Terms and conditions	167,393	167,393
	107,393	107,393
COGTA - Emergency Water Massification Grant Balance unspent at beginning of year		2,569
Provincial Library Grant		
Balance unspent at beginning of year Current year receipts	2,159,047 4,538,000	2,871,206 4,660,000
Conditions met - transferred to revenue	(5,118,741)	(5,372,159)
	1,578,306	2,159,047
Conditions still to be met - remain liabilities		
Municipal Infrastructure Grant		
Balance unspent at beginning of year Current year receipts	- 39,107,000	1,262,429 36,451,000
Conditions met - transferred to revenue	(39,107,000)	(37,713,429)
	-	-

Conditions still to be met - remain liabilities

Notes to the Annual Financial Statements

2022	2021
3,569,832 143,724 -	3,531,771 3,165,292 (3,034,635)
3,713,556	3,662,428
- - -	49,962 (49,962) -
2,650,000 (2,650,000)	2,600,000 (2,600,000)
	-
225,000 (225,000)	-
-	-
2,515,000 (2,515,000)	2,400,000 (2,400,000)
	-
3,999,999 (1,935,259)	:
2,064,740	-
3,726,281	-
	3,569,832 143,724 - - 3,713,556 - - - - - - - - - - - - - - - - - -

14. Employee benefit obligations

Defined benefit plan

Post retirement benefit plan

The municipality provides certain post retirement medical benefits by funding the medical aid contributions of certain retired members of the municipality. According to the rules of the medical aid funds with which the municipality is associated a member (who is on the current condition of service) on retirement is entitled to remain a continued member of such medical aid fund in which case the municipality is liable for a certain portion of the medical aid membership fee.

Notes to the Annual Financial Statements

Figures in Rand	2022	2021
14. Employee benefit obligations (continued)		
The amounts recognised in the statement of financial position are as follows:		
Carrying value Present value of the defined benefit obligation-wholly unfunded - Post retirement medical aid liability Present value of the defined benefit obligation-partly or wholly funded - Long service award liability	(45,458,001) (11,038,000)	(43,185,001) (10,298,000)
,	(56,496,001)	(53,483,001)
Non-current assets Non-current liabilities Current liabilities	3,725,000 (56,492,001) (3,729,000) (56,496,001)	(50,099,001) (3,384,000) (53,483,001)

The Provision for Post Employment Medical Aid Subsidy was determine in accordance with GRAP 25 Accounting Standard which requires the liability to be measure using the Projected Unit Credit Method at valuation date as at 30 June 2022. :

Changes in the present value of the defined benefit obligation are as follows:

Opening balance Net expense recognised in the statement of financial performance	53,483,000 3,013,000	60,520,325 (7,037,325)
	56,496,000	53,483,000
Net expense recognised in the statement of financial performance		
Current service cost Interest cost Actuarial (gains) losses Policy amendment Payment during the year	2,619,000 5,034,000 (6,131,000) 1,491,000	2,826,085 7,347,960 (14,184,833) - (3,026,537)
	3,013,000	(7,037,325)

Annual Financial Statements for the year ended 30 June 2022

Notes to the Annual Financial Statements

Figures in Rand	2022	2021

14. Employee benefit obligations (continued)

Key assumptions used

The following assumptions were used at the reporting date for Post Employment Medical Aid Subsidy:

Discount rate	11.79 %	- %
Health care cost inflation rate	8.41 %	- %
Net-of-health-care-cost-inflation discount rate	3.12 %	- %
Maximum subsidy inflation rate	5.93 %	- %
Net of maximum subsidy inflation discount rate	5.53 %	- %

Key Assumption used in the valuation of Post Employee Medical Aid Benefits for the period end 30 June 2022, was on the Yield and Norminal Curves, and therefore comparison between the assumption used at the current and previous valuation dates is detailed below. The table is intended to provided the user with a comparable basis since rates was not clearly defined in the 30 June 2022 valuations.

Discount rate	11.79	9.88
Health care cost inflation rate	8.41	6.72
Net-of-health-care-cost-inflation discount rate	3.12	2.96
Maximum subsidy inflation rate	5.93	4.67
Net-of-maximum-subsidy-inflation	5.53	4.98
rate		

The table below summaries the eligible employees:

	Female	Male	Total
Number of in service members	105	139	244
Number of in service non members	42	130	172
Total employees	147	269	416
Average age	43.4	47.1	91
Average past service	11	14	25
Proportion with a spouse dependent (members)	27%	47%	74%

Key Demographic Assumption	Value
Average retirement age	63
Continuation of membership at retirement	75%
Proportion with a spouse dependant at retirement	60%
Proprtion of in service non members joining a scheme by retirement and continuing with the subsidy at retirement	15%
Mortality during employment	SA 85-90

Annual Financial Statements for the year ended 30 June 2022

Notes to the Annual Financial Statements

Figures in Rand	2022	2021

14. Employee benefit obligations (continued)

Mortality post-employment	PA (90) - 1 with a 1% mortality improvement p.a from 2010
Withdrawal from service (sample annual rate)	Age 20 to 55+ (Range 13% to 0%)

Withdrawal Rates

Age	Females	Males
20	9%	9%
25	8%	8%
30	6%	6%
35	5%	5%
40	5%	5%
45	4%	4%
50	3%	3%
55+	0%	0%

Long Service Award Liability

It is the policy of the municipality to provide Long Service Awards to eligible employees. The municipality makes a provision for Long Service Awards in accordance with GRAP 25. The municipality offers employees Long Service Awards for every five years of service completed, from five years of service to 45 years of service, inclusive.

The Long Service Award is an unfunded arrangement and the municipality has not set aside separate assets to meet this liability. The table below describes the benefits awards:

Completed Service (In Years)	Long Service Award (1% of Annual Earnings)	Description
5	4.0%	10 / 250 x annual earnings
10	8.0%	20 / 250 x annual earnings
15, 20, 25, 30, 35, 40, 45	12.0%	30 / 250 x annual earnings

In addition, employees receive a cash award of R 10,000 at their 25 year service anniversaries. This value is fixed and no planned future increases are taken into during the valuation of the Liability. Below are the key assumptions that was used to calculate the Financial Liability.

Key Financial Assumption	Value p.a
Discount rate	10.87%
General earnings inflation rate (long-term)	7.33%
Net effective discount rate	3.30%

The 1 July 2021 general earnings increase was still under consideration at the time of valuation. According to Circular 23 of 2021, the increase is expected to be between 3.5% and 4.5%. Therefore, an assumed increase of 4% as at 1 July 2021 has been included in the earnings used in this valuation. The next general earnings increase was assumed to take place on 1 July 2022.

Eligible Employees

	Female	Male	Total
Number of eligible employees	147	269	416
Average annual earnings	R232,213	R229,450	R461,660

Notes to the Annual Financial Statements

2022	2021

Earnings-weighted average age	43.4	47.1	91
Earnings-weighted average past service	11.0	14	25

15. Provisions

Reconciliation of provisions - 2022

	Opening Balance	Contribution to provisions	Reversed during the year	Total
Environmental rehabilitation	38,273,064	1,912,269	-	40,185,333
Bonus	1,343,518	-	(322,013)	1,021,505
	39,616,582	1,912,269	(322,013)	41,206,838

Reconciliation of provisions - Segment information - 2021

Environmental rehabilitation	Opening Balance 31,970,299	Contribution to provision 6,302,765	Total 38,273,064
Bonus	839,537	, ,	1,343,518
	32,809,836	6,806,746	39,616,582
Current liabilities		1,021,505	1,343,518
Non-current liabilities		40,185,333	38,273,064
		41,206,838	39,616,582

The determination of the cost required for the rehabilitation of the Vryheid and Coronation was done as at 30 June 2022. The cost estimate is based on 25% Preliminary and general (P&G) and a 10% contingency of the construction amount forunforseen items.

16. Revenue

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Rendering of services	592,327	798,066
Service charges	309,397,431	285,157,700
Rental of facilities and equipment	936,598	1,069,914
Interest on receivables from exchange transactions	10,970,652	7,979,328
Agency services	5,804,579	2,791,006
Licences and permits	15,405	46,346
Operational Income	123,159	3,927,852
Interest received - investment	1,264,564	897,107
Property rates	102,067,106	98,951,181
Property rates - penalties imposed	10,814,766	4,995,664
Government grants & subsidies	219,571,155	246,328,232
Actuarial gains	6,131,000	14,184,833
Municipal traffic fines	7,139,155	8,502,396
Fines, Penalties and Forfeits	229,536	103,995
	675,057,433	675,733,620

Figures in Rand	2022	2021
16. Revenue (continued)		
The amount included in revenue arising from exchanges of goods or services		
are as follows: Service charges	309,397,431	285,157,700
Rendering of services	592,327	798,066
Rental of facilities and equipment	936,598	1,069,914
nterest on receivables from exchange transactions	10,970,652	7,979,328
Agency services .icences and permits	5,804,579	2,791,006 46,346
Dther income	15,405 123,159	3,927,852
nterest received - investment	1,264,564	897,107
	329,104,715	302,667,319
The amount included in revenue arising from non-exchange transactions is as follows:		
Property rates	102,067,106	98,951,181
Property rates - penalties imposed	10,814,766	4,995,664
Government grants & subsidies	219,571,155	246,328,232
Fines, Penalties and Forfeits	7,368,691 339,821,718	8,606,391 358,881,468
	303,021,710	000,001,400
7. Service charges		
Sale of electricity	207,507,215	190,233,118
Sale of water	46,121,871	44,497,384
Solid waste Sewerage and sanitation charges	22,963,822 32,804,523	18,419,515 32,007,683
	309,397,431	285,157,700
8. Rental of facilities and equipment		
Facilities and equipment Rental of facilities	936,598	1,069,914
9. Licences and permits		
Frading	15,405	46,346
20. Agency services		
Drivers Licence	2,539,175	72,493
Motor Vehicle Licence	3,265,404	2,718,513
	5,804,579	2,791,006
21. Operational income		
ncidental cash surpluses	10,044	9,139
Staff Recoveries	38,798	3,918,713
Other Income	-	-
Merchandising and jobbing	74,317	-
	123,159	3,927,852

Figures in Rand	2022	2021
22. Interest on Investments		
Interest revenue Interest on investments	1,264,564	897,107
23. Interest on receivables from exchange transactions		
Property rental debtors	212,720	33,042
Service charges	10,757,932	7,946,286
	10,970,652	7,979,328
24. Property rates		
Rates received		
Property rates	102,067,106	98,951,181
	102,067,106	98,951,181
Property rates - penalties imposed	10,814,766	4,995,664
	112,881,872	103,946,845
25. Fines, Penalties and Forfeits		
Illegal Connections Fines	226,087	102,348
Overdue Books Fines Municipal Traffic Fines	3,449 7,139,155	1,647 8,502,396
	7,368,691	8,606,391
26. Sale of Goods and Rendering of Services		
Consumables	11,082	12,494
Library Fees	8,126	8,153
Publications Advertisements	590 11,602	4,190 42,694
Application fees for land usage	2,191	42,094
Building plan approval	66,845	61,138
Cemetry and burial	308,679	418,136
Clearance certificates	58,119	63,024
Encroachment Fees	108,022	146,879
Photocopies faxes and telephone charges	12,661	10,023
Removal of Restrictions	189	-
Valuation Services Health Services	4,222	5,026
	592,328	25,500 798,065
	592,328	190,000

Notes to the Annual Financial Statements

Figures in Rand	2022	2021

27. Government grants & subsidies

Operating grants		
Equitable share	167,581,000	191,340,000
Expanded Public Works Programme	2,515,000	1,831,000
Financial Management Grant	2,650,000	2,600,000
Provincial Housing Deed Restoration	- 5,118,741	117,990
Provincial Library Grant Cyber Cadet	499,415	5,372,159
COGTA Thusong Centre	-33,+13	49,962
	178,364,156	201,311,111
		<u> </u>
Capital grants	- /	
Integrated National Electrification Programme	2,100,000	7,303,692
Municipal Infrastructure Grant	39,106,999	37,713,429
	41,206,999	45,017,121
	219,571,155	246,328,232
Conditional and Unconditional		
Included in above are the following grants and subsidies received:		
Conditional grants received	51,990,156	54,988,232
Unconditional grants received	167,580,999	191,340,000
	219,571,155	246,328,232
28. Employee related costs		
Allowances	29,624,336	26,866,921
Bargaining Council	52,241	49,692
Basic salary and wages	95,720,487	94,649,133
Bonuses	7,309,871	5,914,164
Medical	14,930,622	13,746,595
Other benefits	1,545,632	2,103,789
Pension Salaries and allowances	19,881,931 7,151,687	17,488,577 6,297,210
Social Contributions	1,595	0,297,210
Unemployment insurance	913,161	639,378
	177,131,563	167,755,459
		<u> </u>
29. Remuneration of councillors		
Deputy Executive Mayor	15,889,971	15,543,525
Mayoral Committee Members	1,974,884	1,971,122
	17,864,855	17,514,647
30. Depreciation and amortisation		
Property, plant and equipment	108,824,743	80,031,505
Intangible assets	145,812	103,126
	108,970,555	80,134,631
	,	,,

Notes to the Annual Financial Statements

Figures in Rand	2022	2021
31. Finance costs		
ST. Finance costs		
Interest paid on overdue accounts	255,372	7,985,905
32. Lease rentals on operating lease		
Motor vehicles Contractual amounts	3,944,794	5,669,136
Equipment	3,944,794	5,009,130
Contractual amounts	49,672	231,156
Plant and equipment	705 004	
Contractual amounts	725,981	689,033
	4,720,447	6,589,325
33. Debt impairment		
Revenue from exchange transactions	3,392,130	56,862,100
Revenue from non-exchange transactions	8,872,621	9,256,198
	12,264,751	66,118,298
34. Consumer Interest write off		
Consumer interest not charged	17,718,588	-

This amount relates interest charged on consumer accounts over the past two years. A decision was taken by council to write off this amount as it was not viable to pass on to consumers.

35. Bulk purchases

Electricity - Eskom	215,063,544	187,270,673
36. Contracted services		
Outsourced Services		
Burial Services	-	1,560
Business and Advisory	-	886,999
Catering Services	18,566	-
Call Centre	31,928	-
Internal Auditors	56,213	-
Meter Management	5,039,125	3,059,207
Refuse Removal	12,654,956	12,757,071
Security Services	19,041,022	13,700,421
Water Tankers	8,485,260	14,518,773
Consultants and Professional Services		
Business and Advisory	10,594,270	4,234,290
Infrastructure and Planning	26,640,105	13,997,734
Laboratory Services	1,163,592	692,265
Legal Cost	3,802,730	6,828,359

Notes to the Annual Financial Statements

Figures in Rand	2022	2021

36. Contracted services (continued)

Contractors	20,000	242,429
Catering Services Electrical	644,230	724,712
Gardening Services	11,007,150	9,291,015
Maintenance of Buildings and Facilities	1,048,706	2,953,312
Maintenance of Equipment	1,040,700	2,241,069
Maintenance of Unspecified Assets	9,505,342	2,592,838
Tracing Agents and Debt Collectors	2,824,929	2,002,000
Traffic and Street Lights	373,841	13,240
Sewerage Services	967,500	-
		99 725 204
	113,919,465	88,735,294
37. Auditors' remuneration		
Fees	4,042,064	3,057,119
	1,012,001	0,001,110
38. Operational Expenditure		
Advertising; Publicity and Marketing	803,428	475,249
External audit fees	4,042,064	3,057,119
Bank charges, facilities and card fees	1,677,266	2,906,521
Commission paid	2,331,686	29,165
Insurance underwriting	2,158,254	2,932,754
External computer service	6,743,621	6,244,510
Skills Development Fund Levy	1,578,288	1,885,714
Wet Fuel	3,658,874	2,986,502
Uniform and Protective Clothing	70,676	322,298
Professional bodies membership and subscription	2,253,487	1,847,199
Communication	693,868	1,222,353
Skills Development and Training	32,782	2,184,425
Travel and subsistence	1,405,815	1,469,893
Registration fees	505,000	123,356
Repayment of forfeited deposits	62,539	-
Signage	72,043	15,485
Ward Committees	4,492,938	4,273,548
Workmens compensation fund	706,188	644,269
Municipal services	4,117,301	-
Learnerships and internships	3,479,991	1,516,350
	40,886,109	34,136,710

Annual Financial Statements for the year ended 30 June 2022

Notes to the Annual Financial Statements

Figures in Rand	2022	2021

39. Cash generated from operations

Deficit	(126,293,624)	(10,146,599)
Adjustments for:	(120,200,024)	(10,140,000)
Depreciation and amortisation	108,970,555	80,134,631
Losses on sale of assets and liabilities	26,197,665	00,134,031
		-
Fair value adjustments	46,381,282	-
Impairment deficit	19,132,572	66,118,298
Impairment loss	9,707,205	3,824,597
Bad debts written off	17,718,588	-
Movements in retirement benefit assets and liabilities	3,013,000	10,174,045
Movements in provisions	(322,013)	4,134,210
Inventory losses or write-downs	1,629,670	-
Actuarial Gains/Losses	(6,131,000)	(14,184,833)
Water Losses	6,629,771	5,936,057
Changes in working capital:		
Inventories	(6,203,602)	1,009,021
Receivables from exchange transactions	(11,781,348)	9,907,855
Other receivables from non-exchange transactions	(13,381,138)	(60,496,823)
Payables from exchange transactions	(28,546,521)	(68,953,324)
VAT	803,275	32,387,667
Unspent conditional grants and receipts	(1,681,314)	(2,185,640)
Consumer deposits	836,224	636,578
•	050,224	,
Other liability		(3,026,210)
	46,679,247	55,269,530

40. Commitments

Authorised capital expenditure

Already contracted for but not provided for

Property, plant and equipment	38,786,560	8,653,050
Total capital commitments Already contracted for but not provided for	38,786,560	8,653,050

This committed expenditure relates to plant and equipment and will be financed by government grants and subsidies and contracted services will be financed from equitable share, property rates and service charges. All commitments are disclosed inclusive of vat.

Operating leases - as lessee (expense)

Minimum lease payments due

	738.015	893.691
- in second to fifth year inclusive	217,063	454,631
- within one year	520,952	439,060

Operating lease payments represent rentals payable by the municipality for certain of its office equipment. Leases are negotiated for a term of three years and rentals are fixed for three years.

Figures in Rand	2022	2021
41. Contingent liabilities		
Contingent Listings	000 444	500 444
Kuntwele Enzazi Ventures (Pty) Ltd - Claim for unpaid services rendered to the municipality	839,411	539,411
ZP & Mthembu - Claim for damages on behalf of a child who was allegedly electrocuted and sustained injuries	3,100,000	3,000,000
D Bakker - Claim for pothole damages to motor vehicle	97,990	17,990
IE Brand - Claim for personal injury sustained due to damaged sidewalk which should be maintained by the municipality	865,090	615,090
Quantum Leap (Pty) Ltd - Claim for unpaid services relating to refuse removal services	14,543,700	13,043,700
Autumn Storm Investment (Pty) Ltd - Claim for compensation for alleged land	18,500,000	17,000,000
expropriation by a community in the jurisdiction of the municipality E Maphari - Suing for damages relating to unlawful arrest by Municipal law enforcement	-	270,000
NEXOR 312 (Pty) Ltd - Urgent application against municipality for publish of tender	-	148,542
CE Sbasiido - damages in respect seizure of goods by municipal law enforcement Izingodla Engineering (Pty) Ltd - Unpaid invoices for Vrede Cliffdale Project	30,000	30,000 5,636,573
Abaqulusi Local Municipality - The municipality wants to attach and recover money from Mrs GSD Khumalo who defrauded the municipality. A large portion of the stolen amount was attached from the employees account	350,000	-
B Yende - The plaintiff is claiming R200 000 as compensation for alleged unlawful arrest instigated by the municipality's traffic officers	300,000	-
AbaQulusi Municipality - This matter concerns a dispute with KZN-COGTA on various issues emanating from the section 139 intervention	1,500,000	-
AbaQulusi Municipality - The Municipality made a review application to challenge two (2) conflicting section 106 investigation reports	2,000,000	-
Afriforum - This is a challenge to the municipality's decision to appoint Mr Mbatha to manage and operate its farm	150,000	-
	42,276,191	40,301,306

Notes to the Annual Financial Statements

Figures	in Rand	

2021

2022

42. Prior period errors

Current Assets	Amount as reported on Audited AFS - 30 June 2021	Prior period adjustment restating the opening balance as at 1 July 2020	Prior period adjustments restating the 2020/21 movement	Amount as reported on restated AFS - 30 June 2021	Note Ref:
Receivables from Non-exchange	27,689,841	1,247,751	_	28,937,592	А
transactions	27,003,041	1,247,701	_	20,337,332	Л
Receivables from Exchange transactions	63,782,661	6,741,014	1,247,416	55,794,231	В
Inventories	11,837,241	-	1,118,777		Ċ
Vat receivable	3,804,980	-	3,906		D
Non-Current Assets	-,		-,	-,,	
Property plant and Equipment	1,259,667,604	-	112,113,883	1,371,781,487	E
Intangible Assets	271,324	196,065	-	467,389	E
Investment Property	70,605,500	-	20,882,000	91,487,500	S
Current Liabilities					
Payables from exchange transactions	94,277,056	-	5,845,017	88,432,039	F
Consumer deposits	16,192,409	-	100,816		G
Unspent conditonal grants and subsidies	6,263,283	-	2,942,039		Н
Provisions	-	-	1,343,518	1,343,518	I
Non-Current Liabilities					
Employee benefit obligation	50,099,001	-	-	50,099,001	
Provisions LT	39,616,582	-	1,343,518		
Accumulated surplus	1,255,406,028	22,611,659	155,390,577	1,388,184,946	J
Revenue and expenditure					
Sales of Goods and Rendering of Services	33,042	-	765,024		K
Interest on outstanding debtors	7,946,286	-	33,042		K
Other Income	4,725,918	-	798,066		K
Employee related costs	179,306,440	-	11,550,981		L
Remuneration of councillors	18,339,684	-	825,037		M
Depreciation and amortisation	84,770,735	-	4,636,104		N O
Bullk purchases Contracted services	191,593,530	-	4,322,857		P
Water losses	97,257,822 57,704	-	5,883,715		Q
	36,487,364	-	5,878,353 2,350,653		R
Operating expenses Debt impairment	64,771,275	-	1,347,023		V
Inventory consumed		-	19,878,622		v
Government grants and subsidies	249,362,867	_	3,034,635		т
Service charges	283,810,668	_	1,347,032		Ů
	200,010,000		1,017,002	200,107,700	0

Annual Financial Statements for the year ended 30 June 2022

Notes to the Annual Financial Statements

Figures in Rand 2022 2021			
	Figures in Rand	2022	2021

42. Prior period errors (continued)

- A The inccrease in the traffic fines debtors is due to new and updated traffic fines report being received by the municipality from the service provider which indicated that the municipality had previous traffic fines not captured.
- B The decrease in receivables from exchange transactions was because the municipality was incorrectly billing for payment arrangements. This error was retrospectively restated.
- C Restatement due to stock issues not captired as well as restatements due to recalculation of water inventory in terms of grap 12 as updated information was received.
- D The vat restatement relates to the vat impact of stock adjustment per not C
- E The restatement to property plant and equipment relates mainly to assets not previously disposed of/derecognised by the municipality. The restatement to intangible assets relates to the reversal of amortisation.
- F The restatement to trade and other payables relates to the reversal of supplier invoices which were incorrectly captured, as well as third parties paid but not captured against the payroll control account.
- G The restatement relates to hall refunds paid out but not appropriately captured under consumer deposits
- H The restatement relates to payments for conditions met, however these were not offset against the relevant grant.
- I Reclassification of bonus provision from Non current provision to current provision as the senior management bonus is current in nature.
- J The restatement to accumulated surplus is as a result of the above restatements. A reconciliation is as follows:

Traffic fines	(1 247 751)
Payment arrangements	8 393 564
Inventory adjustments	69 222
VAT	3 906
PPE	41 053 005
Payables	(5 845 017)
Deposits	(100 816)
Grants	(92 595)
	42 233 518

- K The reclassification was affected due to prior year incorrect mapping in the annual financial statements
- L The restatement and reclassification due to employee related costs can be reconciled as follows:

Employee Related costs	
Restatement of salaries to water inventory cost	7 529 118
Pension and medical aid incorrectly captured	1 791 788
Reclassification of SDL & Ward Comm from EE costs to expenditure	13 002 583

- M Reclassification of SDL and other non payroll related claims to operational costs
- N Refer to the restatement of PPE. The derecognition of assets resulted in a decrease in depreciation
- O Restatement of electricity at the water plants to inventory costs in terms of GRAP 12
- Q Restatements relate to water losses being recognised in the current year in line with grap 12
- P Restatement due to costs reallocated to inventory costs (costs of water production R170,287) as well as reclassification of computer costs to operational costs

Annual Financial Statements for the year ended 30 June 2022

Notes to the Annual Financial Statements

Figures in Rand	2022	2021

42. Prior period errors (continued)

- R Restatements relates to reclassifications from above notes, as well as authorised water consumption being appropriately recognised as inventory issued in terms of Grap 12
- S Fair value adjustment taken into account
- T Does not qualify as a grant due to a principle agent relationship
- U Properties previously not billed for water, solid waste and sewerage
- V Increase to provision due to properties not billed that are irrecoverable

43. Risk management

Liquidity risk

The municipality's risk to liquidity is a result of the funds available to cover future commitments. The municipality manages liquidity risk through an ongoing review of future commitments and credit facilities.

Cash flow forecasts are prepared and adequate utilised borrowing facilities are monitored. The liquidity ratio is outlined below.

The municipality has no significant interest bearing assets, and the income and operating cash flows are substantially independent of changes in market interest rates. As at 30 June 2022 financial instruments exposed to interest rate risk were call and notice deposits.

Financial Instruments		
Current Assets	175,835,593	130,839,360
Current Liabilities	175,830,357	(123,466,457)
Liquidity Ratio	1.00	1.05

Credit risk

Credit risk consists mainly of cash deposits, cash equivalents, derivative financial instruments and trade debtors. The municipality only deposits cash with major banks with high quality credit standing and limits exposure to any one counter-party.

Trade receivables comprise a widespread customer base. Management evaluated credit risk relating to customers on an ongoing basis in terms of council policy. Sales to consumers are settled in cash. The municipality's exposure to credit risk is indicated below.

Financial assets exposed to credit risk at year end were as follows:

Financial instrument	2022	2021
Cash & cash equivalents	29,031,312	23,724,637
Receivables from non-exchange transactions	42,318,731	28,937,592
Receivables from exchange transactions	52,287,555	55,794,222

44. Going concern

We draw attention to the fact that at 30 June 2022, the municipality had an accumulated surplus (deficit) of R 1,270,662,048 and that the municipality's total liabilities exceed its assets by R 1,270,662,048.

Annual Financial Statements for the year ended 30 June 2022

Notes to the Annual Financial Statements

Figures in Rand	202	2 2021

44. Going concern (continued)

The annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

The municipality used the following ratio to determine the going concern assessment. The ratios can be interpreted as follows:

The acid test ratio is used to determine the to whic the municipality is able to settle current obligations. A ratio of 1:1 is used as norm, therefore any ratio above 1, is favourable.

A current asset ratio is used to determine the extent current and short term assets can be disposed to liquidate current or short-term liabilities. A ratio of 1:1 is used as norm, therefore any ratio above 1, is favourable.

The debt ratio is used to determine how much the municipality relies on debt to finance assets.

Acid Test Ratio	Current Assets	Current Liabilities	Ratio
2018/2019	151,979,735	169,827,569	0.89
2019/2020	216,536,478	176,019,602	1.23
2020/2021	124,025,544	115,421,838	1.09
2021/2022	144,345,877	124,025,544	1.00
	636,887,634	585,294,553	
Current Asset Ratio	Current Asset	Current Liabilities	Ratio
2018/2019	167,530,618	169,827,569	0.98
2019/2020	216,536,478	176,019,602	1.23
2020/2021	124,025,544	115,421,838	1.09
2021/2022	144,345,877	124,025,544	1.00
	652,438,517	585,294,553	
Debt Ratio	Total Liabilities	Total Assets	
2018/2019	251,448,129	1,653,850,119	15 %
2019/2020	266,204,438	1,575,503,823	17 %
2020/2021	203,793,903	1,411,157,154	14 %
2021/2022	258,492,764	1,356,611,481	18 %
	979,939,234	5,997,122,577	64 %

45. Events after the reporting date

There were no adjusting or non-adjusting events after the reporting period.

46. Unauthorised expenditure

Opening balance as previously reported	334,464,795	267,800,878
Add: Unauthorised expenditure - current	152,117,514	129,439,476
Less: Amount written off	-	(62,775,559)
Closing balance	486,582,309	334,464,795

Notes to the Annual Financial Statements

Figures in Rand	2022	2021

46. Unauthorised expenditure (continued)

The over expenditure incurred by municipal departments during the year is attributable to the following categories:

	-	•
Non-cash	78,568,842	98,111,713
Cash	73,548,672	31,327,763
	152,117,514	129,439,476
Analysed as follows: non-cash		
Employee related cost - leave pay provision	-	3,250,612
Depreciation and amortisation	66,304,091	39,016,735
Finance charges	-	10,241,789
Provision of impairment	-	41,720,275
Inventory write down	-	57,704
Impairment loss - Assets	-	3,824,598
Debt impairment	12,264,751	-
	78,568,842	98,111,713
Analysed as follows: cash		
Other expenditure	73,293,300	16,825,822
Employee related costs	-	6,516,036
Finance cost - interest paid	255,372	7,985,905
	73,548,672	31,327,763
Unauthorised expenditure amounts have been disclosed exclusive of vat.		
47. Fruitless and wasteful expenditure		
Opening balance as previously reported	7,395,408	1,240,197
Add: Fruitless and wasteful expenditure identified - current	23,631,477	8,061,007
Less: Amount written off - current	_0,00.,117	(665,599)
Less: Amount written off - prior period	(6,365,983)	(1,240,197)
Closing balance	24,660,902	7,395,408

Closing balance

A comprehensive register is maintained by the municipality in accordance with the municipal finance management act

All fruitless and wasteful expenditure is always calculated inclusive of VAT while the figures disclosed above have been presented in this set of financials exclusive of VAT.

Notes to the Annual Financial Statements

Figures in Rand	2022	2021

47. Fruitless and wasteful expenditure (continued)

Expenditure identified in the current year include those listed below:

settlement) Magagula (Interest paid on legal settlement WIP Halted projects write off 23,419,626	1,002,471
Msuftu Transport (Interest on legal settlement)	3,900,000 8,061,007

The municipality maintains a comprehensive register of fruitless and wasteful expenditure as required by the Municipal Finance Management Act.

48. Irregular expenditure

Opening balance as previously reported	251,208,247	192,373,991
Opening balance as restated	251,208,247	192,373,991
Add: Irregular Expenditure - current	58,244,350	78,194,923
Add: Irregular Expenditure - prior period	-	2,474,976
Less: Amount written off - current	-	(16,550,037)
Less: Amount written off - prior period	-	(5,285,606)
Closing balance	309,452,597	251,208,247
Irregular expenditure is presented inclusive of VAT		

Notes to the Annual Financial Statements

Figures in Rand	2022	2021

48. Irregular expenditure (continued)

Incidents/cases identified/reported in the current year include those listed below:

	Disciplinary steps taken/criminal proceedings		
Additional VIP Security (1 incident)	Pending investigations by management	869,728	
Extension of scope not valid (1 incident)	Pending investigations by management	995,084	
Invalid deviation (12 incidents)	Pending investigations by management	7,711,169	
Invalid disqualification of bid	Pending investigations by management	1,518,242	
Mandatory sub-contracting not applied to awa	ards Pending investigations by management	6,986,527	
above R30 million (2 incidents)			
MDB 4 forms not submitted by suppliers (9	Pending investigations by management	328,876	
incidents)			
Month to month contracts (22 incidents)	Pending investigations by management	8,065,814	
No rotation of suppliers from a panel (12	Pending investigations by management	28,244,284	
incidents)			
No supporting information for competitive bic	ding Pending investigations by management	525,303	
(1 incident)	Dending investigations by more compat	1 205 457	
No three quotations obtained (2 incidents)	Pending investigations by management	1,295,157	
One of the Directors in service of the state (1	Pending investigations by management	6,720	-
incident) Suppliers whose tax status was not in order of	or Pending investigations by management	1,697,447	-
cleared by SARS (2 incidents)	i rending investigations by management	1,007,747	_
cleared by SARS (2 incidents)			
		58,244,351	
Incidents/cases identified/reported in the	prior year include those listed below:		
	Disciplinary steps taken/criminal proceedings		
Competitive bidding not invited (20 incidents)	Investigations conducted by management	43,014,598	
Three written quotations not invited (3 incide		455,588	
	ent) Investigations conducted by management	11,850	
Tax clearances not obtained (5 incidents)	Investigations conducted by management	17,435,184	
•	for Investigations conducted by management	17,277,703	
local content (13 incidents)			
		78,194,923	

Notes to the Annual Financial Statements

Figures in Rand	2022	2021
49. Additional disclosure in terms of Municipal Finance Management Act		
Audit fees		
Current year fee	4,042,064	3,057,119
Amount paid - current year	(4,042,064)	(3,057,119)
		-
SDL		
Current year fee	1,582,601	1,256,971
Amount paid - current year	(1,582,601)	(1,256,971)
	-	-
Pension and Medical Aid Deductions		
Current year fee	26,807,752	24,714,025
Amount paid - current year	(26,807,752)	(24,714,025)

VAT

VAT receivable	2,601,982	3,405,257

All VAT returns have been submitted by the due date throughout the year.

Councillors' arrear consumer accounts

The following Councillors had arrear accounts outstanding for more than 90 days at 30 June 2022:

30 June 2022	Outstanding less than 90 days R	Outstanding more than 90 days R	Total R
Councillor Mkhwanazi SB	13,943	22,143	36,086
Councillor Cronje E	22,555	-	22,555
Councillor Mbokazi ST	1,695	33,610	35,305
Councillor Ndlela NP	7,126	6,533	13,659
	45,319	62,286	107,605
30 June 2021	Outstanding less than 90	Outstanding more than 90	Total R
	days R	days R	
Councillor TZ Mavundla	5,533	9,808	15,341
Councillor MA Hlatshwayo	7,273	71,270	78,543
Councillor NS Mgidi	402	4,369	4,771
	13,208	85,447	98,655

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Notes to the Annual Financial Statements

Figures in Rand	2022	2021

49. Additional disclosure in terms of Municipal Finance Management Act (continued)

Supply chain management regulations

In terms of section 36 of the Municipal Supply Chain Management Regulations any deviation from the Supply Chain Management Policy needs to be approved/condoned by the Accounting Officer. The expenses incurred as listed hereunderhave been condoned. Paragraph 12(1)(d)(i) of Government gazette No. 27636 issued on 30 May 2005 states that a supply chain management policy must provide for the procurement of goods and services by way of a competitive bidding process.

Paragraph 36 of the same gazette states that the accounting officer may dispense with the official procurement proccess in certain circumstances, provided that he records the reasons for any deviations and report them to the next meeting of the MPAC and includes a note to the annual financial statements.

The current deviations related to various expenditure due to emergencies COVID 19 and other service delivery emergencies, making it impossible to follow the procurement process. A detailed register of all deviations is maintained by the Municipality.

803,250

Supply chain management deviations more than R200 000

Covid 19 Emergencies

		-
Distribution Losses		
Electricity losses Units purchased	135,630,800	143,282,267
Units sold	(102,817,514)	
Total Loss	32,813,286	22,339,137
Percentage Loss:		
Distribution Losses	24%	16%
Total units lost in distribution	32,813,286	22,339,137
Cost of providing the service	215,063,544	222,928,007
Cost per unit	1.59	1.56
Total cost lost through distribution and theft	52,030,524	34,756,704

The technical losses tolerable range prescribed by NERSA is between 5 - 12%. The Distribution losses were as a result of aging infrastructure, illegal connections and meter tampering.

Water Losses Units purified Units sold	10,265,338 (4,751,632)	8,526,385 (3,301,560)
Total loss	5,513,706	5,224,825
Percentage Loss: Distribution losses	54%	61%
Total units lost in distribution Cost of providing the service Cost per unit Total cost lost through distribution and theft	5,513,706 17,617,222 1,72 9,483,574	5,224,825 14,305,440 1,68 8,777,706

The technical losses tolerable range is between 5 - 15%. The distribution losses were as a result of aging infrastructure, illegal connections, and unmetered water supply.

Notes to the Annual Financial Statements

Figures in Rand

2022 2021

50. Segment information

Segment surplus or deficit, assets and liabilities

2022

Revenue	Community and Social Services	Energy Sources	Road Transport	Sport and Recreation	Waste Management	Waste Water Management	Water Management	Other (aggregated)
Exchange Revenue Non-exchange Revenue Interest income (included above)	899,301 5,347,190 -	205,186,611 1,976,644 -	5,808,179 - -	- - -	22,219,377 - -	32,322,739 - -	45,857,336 2,569 -	14,691,490 332,113,090 13,937,984
Total segment revenue	6,246,491	207,163,255	5,808,179	-	22,219,377	32,322,739	45,859,905	360,742,564
Entity's revenue								
	Community and Social Services	Energy Sources	Road Transport	Sport and Recreation	Waste Management	Waste Water Management	Water Management	Other (aggregated)
Expenditure Bulk Purchases	-	215,063,544						-
Contracted Services Depreciation and Amortisation	7,862,430	9,536,980 27,828,461	8,848,152 19,343,150	53,976 3,733,171	21,371,921 2,314,238	967,500 5,861,887	26,843,837 2,304,332	43,121,135 2,342,164
Employee Related Cost Interest Dividend and rent on land	12,772,276 -	23,281,821 -	13,528,637 -	3,435,955 -	4,814,942 -	16,861,999 -	6,136,104 -	94,622,651 255,372
Inventory Consumed	82,071	9,258,608	8,504,271	-	50,500	2,925,258	22,624,397	2,882,290
Operating Leases Operational Cost Remuneration of Councillors	- 67,830 -	49,672 4,146,163 -	- 526 -	-	-	-	- 544 -	4,136,537 34,306,580 17,864,855
Gains and Losses	4,113,010	726,394	1,468,379	-	-	1,193,097	10,983,098	13,733,637

Notes to the Annual Financial Statements

Figures in Rand

Entity's revenue								679,878,249
Total segment revenue	6,487,484	197,661,459	2,794,606	-	17,866,667	37,369,759	44,346,021	373,352,253
Non-exchange Revenue Interest Income (included above)	5,423,768	7,415,847 -	-	-	819 -	2,308	1,770	350,837,015 8,876,435
Revenue Exchange Revenue	1,063,716	190,245,612	2,794,606	-	17,865,848	37,367,451	44,344,251	13,638,803
	Community and Social Services	Energy Sources	Road Transpot	Sport and Recreation	Waste Management	Waste Water Management	Water Management	Other (aggregated)
Segment information - 2021								
Total assets as per Statement of financial Position								
Total segment assets	137,721,725	469,068,237	296,717,756	58,169,058	76,783,762	215,254,572	284,264,105	339,029,190
Assets Current Assets Non-current Assets	32,225,446 105,496,279	143,718,048 325,350,189		982,355 57,186,703	44,560,238 32,223,524	121,639,784 93,614,788	154,230,064 130,034,041	37,820,775 301,208,415
Total segmental surplus/(deficit)								
Total segment expenditure	29,010,627	290,618,037	53,161,494	7,223,102	28,551,601	29,002,838	79,875,410	279,957,956
Inventory Water Losses	-	-	-	-	-	-	۔ 10,947,520	2,688,079 -
Intangible Assets Fair Value Adjustment Impairment Loss	- 4,113,010	- 726,394	- 1,468,379	-	-	- 1,193,097	- 35,578	36,329,470 2,786,646
50. Segment information (continued) Disposal of Fixed and	-	-	-	-	-	-	-	24,888,540

Notes to the Annual Financial Statements

Figures in Rand

50. Segment information (continued)

Expenditure								
Bulk Purchases	-	187,270,673	-	-	-	-	-	-
Contracted Services	9,292,575	3,906,939	2,603,251	-	12,757,071	2,173,913	27,131,010	33,509,348
Depreciation and Amortisation	4,799,455	26,249,009	28,926,089	720,704	10,694,066	7,266,949	15,136,247	4,647,999
Employee Related Cost	11,637,471	21,437,587	15,169,769	2,560,215	4,824,276	17,191,648	6,994,620	86,228,114
Interest Dividends and Rent on Land	-	-	-	-	-	-	-	7,985,905
Inventory Consumed	347,871	5,748,811	1,833,447	-	244,295	978,004	8,470,149	2,256,046
Operating Leases	18,750	-	230,206	-	-	-	950	6,339,419
Operational Cost	91,512	325,147	241,928	21,326	20,369	127,042	99,438	31,025,524
Remuneration of Councillors	-	-	-	-	-	-	-	17,514,647
Gains and Losses	1,907,288	756,854	421,192	-	-	15,676	10,962,044	44,540,876
Fair Value Adjustment	-	-	-	-	-	-	-	15,928,000
Impairment Loss	1,907,288	756,854	421,192	-	-	15,676	51,807	65,443,056
Inventory	-	-	-	-	-	-	-	4,974,180
Water Losses	-	-	-	-	-	-	10,910,237	-
Total segment expenditure	30,002,210	246,451,874	49,847,074	3,302,245	28,540,077	27,768,908	79,756,502	320,393,114
Total segmental surplus/(deficit)								(106,183,755)
Assets								
Current Assets	(24,698,614)	118,250,704	25,567,374	545,847	32,809,405	92,454,615	133,525,164	68,184,604
Non-current Assets	108,620,775	351,971,140	241,033,825	53,453,533	26,104,394	100,477,956	132,373,951	279,310,421
Total segment assets	83,922,161	470,221,844	266,601,199	53,999,380	58,913,799	192,932,571	265,899,115	347,495,025
Total assets as per Statement of financial Position								1,739,985,094

Following a change in the composition of its reportable segments, the corresponding items of segment information for earlier periods has been restated.

51. Accounting by principals and agents

Annual Financial Statements for the year ended 30 June 2022

Notes to the Annual Financial Statements

Figures in Rand	2022	2021

51. Accounting by principals and agents (continued)

Details of the arrangement - KZN Provincial Department of Transport

1. The municipality is a party to a principal-agent arrangement in terms of motor vehicle registrations. The municipality is considered to be an agent in accordance with GRAP 109, with the Provincial Department of Transport being the principal in this arrangement.

The purpose of the principal-agent relationship is to provide service the community and to enhance the municipality's revenue.

The significant conditions of the arrangement are that:

The Provincial Department shall issue the motor vehicle licence renewal form to the respective owners of the motor vehicles, indicating the amount due for the year. The municipality provide facilities for owners of motor vehicles to pay their licences. The Provincial Department provide the municipality with access to its IT systems to enable capturing of the amounts received and issuing of the motor vehicle licences on their behalf. The system automatically generates the motor vehicle licence upon capturing the payment of the fees due.

The municipality collect the fees due from motor vehicle owners and simultaneously issue the new licences on behalf of the Department. The municipality is required to pay over any revenue (cash) collected to the Department in respect of motor vehicle licences. The municipality is entitled to retain 8,55% of the cash collected for undertaking this activity on behalf of the Department

Revenue recognised

The aggregate amount of revenue that the entity recognised as compensation for the transactions carried out on behalf of the principal KZN Provincial Department of Transport is R5 804 579 (2021: R2 791 006).

Details of the arrangement - ESKOM

The purpose of the principal-agent relationship is to provide a service to the community in the form of electrification projects whereby a portion of the Integrated National Electrification Grant is utilised to fund projects in ESKOM licenced areas.

The significant conditions of the arrangement are that:

The municipality makes payments to contractors appointed by ESKOM for the electrification of households within the ESKOM Licence areas.

Expenditure incurred on behalf of principal

The aggregate amount of expenditure that the entity incurred is R3 204 640 (2021: R2 969 009).

Liabilities and corresponding rights of reimbursement recognised as assets

No liabilities were incurred on behalf of the principal during the financial year, and hence no outstanding payments were recorded at year end. No corresponding rights of reimbursement that have been recognised at year

Resources (including assets and liabilities) of the entity under the custodianship of the agent

No resources have been recognised by the agent in its financial statements. The municipality is required to return the equipment supplied by the department should the agreement is terminated.

Details of arrangement with Department of Human Settlement

The municipality is party to the principle-agent agreement in municipality and Department of Human Settlements where the municipality is appointed as project manager, meets the definition of a principal-agent arrangement, and is within the scope of Grap 109.

Annual Financial Statements for the year ended 30 June 2022

Notes to the Annual Financial Statements

Figures in Rand 2022 2021			
	Figures in Rand	2022	2021

51. Accounting by principals and agents (continued)

The purpose of the principal-agent relationship is to provide service the community members in ensuring that the municipality issues title deeds to beneficiaries through the title deeds restoration programme.

Expenditure incurred on behalf of the principal for 2022 RNil (2021- R3,034,635).

The significant conditions of the arrangement are that:

The municipality being a "developer", based on the nature of the arrangement the between DHS and the municipality relating to the national commitment of issuing title deeds to beneficiaries through the "Title Deeds Restoration Programme", the municipality is therefore acting as a project manager

Detail of arrangement between AbaQulusi (principal) and Contour Technology

The municipality is party to the principle-agent agreement in municipality and Contour Systems where the municipality is the Principal, meets the definition of a principal-agent arrangement, and is within the scope of GRAP 109.

The purpose if the principal agent is to ensure that the community can be provided with prepaid electricity.

The agent Contour Technology transacts with third party vendors who sell electricity on behalf of AbaQulusi Municipality.

The purpose of the principal-agent relationship is to provide and maintain the software for the Pre-paid electricity voucher service to the community.

The significant conditions of the arrangement are that:

The municipality is the principal and Contour Technology acts as the agent who receives a commission of 3.42% on the total sales per month.

The total fees paid is R2,331,685 (2021 R862,429)

The municipality is indemnified against any claims by any third party or personnel of the supplier for any damages and or loss caused by the performance of any duty imposed by the agreement.

In the case of breach of this agreement by the agent, the municipality may elect to terminate this agreement and immediately claim a full repayment of all money paid to the supplier.

Annual Financial Statements for the year ended 30 June 2022

Notes to the Annual Financial Statements

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52. Related parties

COGTA

The MEC for CoGTA implemented Section 139(1)(b) of the Constitution with effect 21 February 2019. A ministerial representative was appointed to oversee the municipality's financing and operating policy decisions.

The Provincial executive Council resolved to extend the intervention in terms of section 139(1)(b) effective from 01 April 2021 to 31 October 2021. The municipality was not under the Section 139(1)(b) intervention as at reporting date of 30 June 2022 as the abovementioned period lapsed.

Related parties Councillors	Amount 107,604	Total 107,604
Subtotal	107,604	107,604
	107,604	107,604

The figures disclosed above are due to the municipality and are for rates, electricity, water, sanitation and solid waste services rendered to related parties.

Management class: councillors	Councillor upper limit	Total
Mayoral committee members	4,687,960	4,687,960
Councillors	13,176,895	13,176,895
	17,864,855	17,864,855

Refer to note "Remuneration of councillors"

The salaries, allowances and benefits of councillors are within the upper limits of the framework envisaged in section 219 of the Constitution of South Africa.

Management class: senior management

Name	Basic salary O	ther benefits	Total
ZG DHLAMINI (Municipal Manager)	145,011	3,187	148,198
MPE MTHEMBU (CFO)	993,314	248,919	1,242,233
NW MBONGWA (Director Technical Services)	1,006,059	296,106	1,302,165
S P DLAMINI (Director Corporate Services)	1,039,007	307,089	1,346,096
T XABA (Director Community Services)	1,006,059	314,589	1,320,648
J S LANDMAN (Director Development Planning)	1,039,007	327,199	1,366,206
	5,228,457	1,497,089	6,725,546

Notes to the Annual Financial Statements

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1,154,100 384,700
105,045
31,718
36,000
-
1,711,563
1,147,084
74,604
-
33,825
-
1,255,513
600,866
58,284
- 21,205
2,762

Notes to the Annual Financial Statements

Figures in Rand	2022	2021
52. Related parties (continued)		
Remuneration of Director Corporate Services		
Annual Remuneration	1,039,008	831,206
Car Allowance	-	277,069
Performance Bonuses	-	74,604
Back Pay	-	-
Cellphone Allowance	30,000	30,000
Travel & Subsistence	277,069	-
Other	-	-
	1,346,077	1,212,879
Remuneration Director Community Services		
Annual Remuneration	1,007,141	523,154
Car Allowance	-	135,997
Cellphone Allowance	30,000	21,205
Travel & Subsistence	266,086	6,975
Acting allowance	17,421	-
	1,320,648	687,331
Remuneration of Director Planning and Development		
Annual Remuneration	1,039,027	831,206
Car Allowance	- · · · · · -	277,069
Performance Bonuses	-	74,604
Cellphone Allowances	30,000	30,000
Travel & subsistence	277,069	1,424
Backpays	•	-
Acting Allowance	20,110	-
	1,366,206	1,214,303

Notes to the Annual Financial Statements

Figures in Rand				2022	2021
52. Related parties (continued) Remuneration of councillors Mayor Deputy Mayor Executive Committee Members Speaker Councillors				573,366 723,724 4,114,594 723,724 11,729,445	667,619 4,527,798 684,299 11,634,930
				17,864,853	17,514,646
	Mayor	Deputy Mayor	Speaker	Other councillors	Exco Councillors
Salary Travel allowance	544,876	679,324	679,324	10,026,744	3,558,498 275,976
Cellphone allowance Data card Medical aid Backpay	26,180 2,310 -	40,800	40,800 3,600 -	1,464,384 126,810 - 111,507	244,800 21,600 7,200 6,520
	573,366	723,724	723,724	11,729,445	4,114,594

53. Budget differences

Material differences between budget and actual amounts

Service charges	The municipality continues to experience historical non- payment from customers. Actual is less than budget to the water shortages and electricity loadshedding.
Rendering of services	The municipality continues to experience historical non- payment from customers. Actual is less than budget due to the water shortages and electricity load shedding

Notes to the Annual Financial Statements

Figures in Rand	2022	2021

Rental of facilities and equipment	Hall rental increased as the covid levels reduced more
	functions at the community halls and new leases were signed on rental properties.
Licences and permits, Agency Services	Less vehicle licences were issued by the municipality due to covid levels and offices being closed.
Other Income	The municipality budgeted for the sale of land which did not materialise.
Interest received - investment	Interest on investments is less due to no additional funds being able to invest.
Property rates	Actual is more than budget due to annual increases and stricter credit control
Government Grants	The R4 million sports grant is not recognised as own revenue
Imposed licence and permits	The original budget was reduced during the adjustment budget period and no revenue was received.
Fair value adjustment	Adjustment of assets at year end, this is a non-cash item
Fines, penalties and forfeits	The eNatis system was down for 3 months during the financia year, the municipality could not issue any fines.
Personnel	Costs for post-retirement benefits increased personnel costs. The municipality continued with the service of the EPWP workers oafter the grant received was expended to ensure the continuity of services to the community and this contributed to
Remuneration of councillors	additional expenditure under employee costs The saving is due to there being no mayor
Depreciation and amortisation	This is due to a recalculation of depreciation following the conditional assessment of assets

Notes to the Annual Financial Statements

Figures	in	Rand
1 194100		i tana

2022

2021

53. Budget differences (continued)

Finance costs	The municipality incurred interest on overdue accounts which was unplanned. These items have been disclosed in the note for fruitless and wasteful expenditure.
Lease rentals on operating lease	A new tender for the hire of office equipment was awarded
Debt impairment	The provision for doubtful debts was not budgeted for
Bulk purchases	The municipality finalised the Eskom old debt during 2020/21 and less electricity was purchased from Eskom
Contracted services	New tenders were awarded for meter reading, security and gardening services which were higher than the previous tenders. The technical services utilised utilised a panel of service providers to assist with maintenance of the town during covid. A master plan for water sanitation and roads was developed which increased the infrastructure and planning costs.
Transfers and subsidies	This is for free basic services for indigent consumers
Sale of goods/inventory	The original budget was reduced during the adjustment budget period and no expenditure was incurred
General expenses	Included under general expenditure is inventory consumeed which is repairs and maintenance, the ageing infrastructure in particular water pumps that had to be repaired. The insurance of municipal assets increased significantly when the new tender was awarded.
Actuarial gains/losses	This will be disclosed as unauthorised expenditire for non- cash items in the notes as this expenditure is only determined at year end during the calculation of post retirement provisions by the Actuarials.

AUDITOR GENERAL OPINION ON FINANCIAL STATEMENTS – AUDIT REPORT

Auditor-General of South Africa

Abaqulusi Local Municipality Audit Report for the year ended 30 June 2022

Report of the auditor-general to the KwaZulu-Natal Provincial Legislature and the council on Abaqulusi Local Municipality

Report on the audit of the financial statements

Opinion

- 1. I have audited the financial statements of the Abaqulusi Local Municipality set out on pages 172 which comprise the statement of financial position as at 30 June 2022, the statement of financial performance, statement of changes in net assets, cash flow statement and the statement of comparison of budget information with actual information for the year then ended, as well as notes to the financial statements, including a summary of significant accounting policies.
- 2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the Abaqulusi Local Municipality as at 30 June 2022, and its financial performance and cash flows for the year then ended in accordance with the South African Standards of Generally Recognised Accounting Practice (SA Standards of GRAP) and the requirements of the Municipal Finance Management Act of South Africa, 2003 (Act No. 56 of 2003) (MFMA) and the Division of Revenue Act of South Africa, 2021 (Act No. 9 of 2021) (Dora).

Basis for opinion

- 3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the auditor-general's responsibilities for the audit of the financial statements section of my report.
- 4. I am independent of the municipality in accordance with the International Ethics Standards Board for Accountants' *International code of ethics for professional accountants (including International Independence Standards)* (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.
- 5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matters

6. I draw attention to the matters below. My opinion is not modified in respect of these matters.

Restatement of corresponding figures

 As disclosed in note 42 to the financial statements, the corresponding figures for 30 June 2021 were restated as a result of an error in the financial statements of the municipality at, and for the year ended, 30 June 2022.

Material impairments - receivables from exchange and non-exchange transactions

- As disclosed in note 3 to the financial statements, the municipality increased its provision for impairment to R160,08 million (2020-21: R156,18 million) on receivables from exchange transactions due to poor collection practices.
- As disclosed in note 4 to the financial statements, the municipality increased its provision for impairment to R138,69 million (2020-21: R129,81 million) on receivables from non-exchange transactions due to poor collection practices.

Material losses - Consumer interest write off

 As disclosed in note 34 to the financial statements, material losses of R17,72 million was incurred as a result of a write-off of irrecoverable interest not charged on arrear debtor accounts.

Distribution losses - electricity and water

- As disclosed in note 49 to the financial statements, the municipality incurred material electricity losses of R52,03 million (2020-21: R34,76 million), which represents 24% (2020-21: 16%) of the total electricity purchased. This was mainly due to illegal connections, distribution losses caused by ageing infrastructure and meter tampering.
- 12. As disclosed in note 49 to the financial statements, the municipality incurred material water losses of R9,48 million (2020-21: R8,78 million), which represents 54% (2020-21: 61%) of the total water purified. This was mainly due to illegal connections, distribution losses caused by ageing infrastructure and unmetered water supply.

Other matter

13. I draw attention to the matter below. My opinion is not modified in respect of this matter.

Unaudited disclosure notes

14. In terms of section 125(2)(e) of the MFMA, the municipality is required to disclose particulars of non-compliance with the MFMA in the financial statements. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, I do not express an opinion on it.

Responsibilities of the accounting officer for the financial statements

- 15. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the SA Standards of GRAP and the requirements of the MFMA and Dora, and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.
- 16. In preparing the financial statements, the accounting officer is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters relating

to going concern and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Auditor-general's responsibilities for the audit of the financial statements

- 17. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.
- 18. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

Report on the audit of the annual performance report

Introduction and scope

- 19. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I have a responsibility to report on the usefulness and reliability of the reported performance information against predetermined objectives for selected key performance area presented in the annual performance report. I performed procedures to identify material findings but not to gather evidence to express assurance.
- 20. My procedures address the usefulness and reliability of the reported performance information, which must be based on the municipality's approved performance planning documents. I have not evaluated the completeness and appropriateness of the performance indicators included in the planning documents. My procedures do not examine whether the actions taken by the municipality enabled service delivery. My procedures do not extend to any disclosures or assertions relating to the extent of achievements in the current year or planned performance strategies and information in respect of future periods that may be included as part of the reported performance information. Accordingly, my findings do not extend to these matters.
- 21. I evaluated the usefulness and reliability of the reported performance information in accordance with the criteria developed from the performance management and reporting framework, as defined in the general notice, for the Basic service delivery and infrastructure development key performance area presented on pages 110 to 155 of the municipality's annual performance report for the year ended 30 June 2022.
- 22. I performed procedures to determine whether the reported performance information was properly presented and whether performance was consistent with the approved performance planning documents. I performed further procedures to determine whether the indicators and related targets were measurable and relevant, and assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.

23. I did not identify any material findings on the usefulness and reliability of the reported performance information for KPA 1 – Basic service delivery and infrastructure development.

Other matters

24. I draw attention to the matters below.

Achievement of planned targets

25. Refer to the annual performance report on pages 110 to 155 for information on the achievement of planned targets for the year.

Adjustment of material misstatements

26. I identified material misstatements in the annual performance report submitted for auditing. These material misstatements were in the reported performance information of basic service delivery and infrastructure development. As management subsequently corrected the misstatements, I did not raise any material findings on the usefulness and reliability of the reported performance information.

Report on the audit of compliance with legislation Introduction and scope

- 27. In accordance with the PAA and the general notice issued in terms thereof, I have a responsibility to report material findings on the municipality's compliance with specific matters in key legislation. I performed procedures to identify findings but not to gather evidence to express assurance.
- 28. The material findings on compliance with specific matters in key legislation are as follows:

Financial statements

29. The financial statements submitted for auditing were not prepared in all material respects in accordance with the requirements of section 122(1) of the MFMA. Material misstatements of property, plant and equipment, investment property, cash flow statement, statement of comparison of budget information with actual information and fruitless and wasteful expenditure identified by the auditors in the submitted financial statements were subsequently corrected, resulting in the financial statements receiving an unqualified audit opinion.

Procurement and contract management

- 30. Some of the goods and services with a transaction value of below R200 000 were procured without obtaining the requird price quotations, in contravention of SCM regulation 17(1)(a) and (c). Similar non-compliance was also reported in the prior year.
- 31. Quotations were accepted from bidders who did not submit a declaration on whether they are employed by the state or connected to any person employed by the state, as required by SCM regulation 13(c).

- 32. Some of the goods and services of a transaction value above R200 000 were procured without inviting competitive bids, as required by SCM regulation 19(a). Deviations were approved by the accounting officer even though it was not impractical to invite competitive bids, in contravention of SCM regulation 36(1). Similar non-compliance was also reported in the prior year.
- 33. Some of the contracts were awarded to bidders who did not submit a declaration on whether they are employed by the state or connected to any person employed by the state, as required by SCM regulation 13(c).
- 34. Some of the contracts were awarded to providers whose tax matters had not been declared by the South African Revenue Service to be in order, in contravention of SCM regulation 43. Similar non-compliance was also reported in the prior year.
- 35. Tenders which achieved the minimum qualifying score for functionality criteria were not evaluated further in accordance with the 2017 Preferential Procurement Regulation 5(7).
- 36. Some of the contracts above R30 million did not include a condition for mandatory subcontracting to advance designated groups, as required by the 2017 Preferential Procurement Regulation 9(1).
- 37. The performance of some of the contractors or providers was not monitored on a monthly basis, as required by section 116(2)(b) of the MFMA. Similar non-compliance was also reported in the prior year.

Expenditure management

- 38. Money owed by the municipality was not always paid within 30 days, as required by section 65(2)(e) of the MFMA.
- 39. Reasonable steps were not taken to prevent irregular expenditure amounting to R58,24 million as disclosed in note 48 to the annual financial statements, as required by section 62(1)(d) of the MFMA. The majority of the irregular expenditure was caused by a competitive bidding process not being followed, as required by SCM regulation 19(a). Similar non-compliance was also reported in the prior year.
- 40. Reasonable steps were not taken to prevent fruitless and wasteful expenditure amounting to R23,63 million, as disclosed in note 47 to the annual financial statements, in contravention of section 62(1)(d) of the MFMA.
- 41. Reasonable steps were not taken to prevent unauthorised expenditure amounting to R152,12 million, as disclosed in note 46 to the annual financial statements, in contravention of section 62(1)(d) of the MFMA. The majority of the unauthorised expenditure was caused by overspending on budget votes.

Asset management

42. An effective system of internal control for assets was not in place, as required by section 63(2)(c) of the MFMA.

Consequence management

43. Unauthorised expenditure incurred by the municipality was not investigated to determine if any person is liable for the expenditure, as required by section 32(2)(a) of the MFMA.

Utilisation of conditional grants

44. Performance in respect of programmes funded by the Municipal Infrastructure Grant was not evaluated within two months after the end of the financial year, as required by section 12(5) of the Dora.

Other information

- 45. The accounting officer is responsible for the other information. The other information comprises the information included in the annual report. The other information does not include the financial statements, the auditor's report and the selected key performance areas presented in the annual performance report that have been specifically reported in this auditor's report.
- 46. My opinion on the financial statements and findings on the reported performance information and compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion on it.
- 47. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements and the selected key performance area presented in the annual performance report, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.
- 48. I did not receive the other information prior to the date of this auditor's report. When I do receive and read this information, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract the auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary.

Internal control deficiencies

- 49. I considered internal control relevant to my audit of the financial statements, reported performance information and compliance with applicable legislation; however, my objective was not to express any form of assurance on it. The matters reported below are limited to the significant internal control deficiencies that resulted in the findings on the annual performance report and the findings on compliance with legislation included in this report.
- 50. The financial statements and annual performance report contained material misstatements that were corrected. These were mainly due to the inadequate application of the financial reporting framework and inadequate reviews by management of quarterly, mid-year, and annual performance reports to ensure that it was supported by reliable information.

51. Management did not establish an appropriate compliance checklist to ensure compliance with relevant laws and regulations.

Material irregularities

52. In accordance with the PAA and the Material Irregularity Regulations, I have a responsibility to report on material irregularities identified during the audit.

Material irregularities identified during the audit

53. The material irregularities identified are as follows:

Outstanding invoices not paid within 30 days

- 54. The municipality failed to ensure that the payments due to a supplier were made within 30 days of the invoice date and thus incurred and paid interest of R2,86 million on the outstanding amounts due, in contravention of section 65(2)(e) of MFMA. The non-compliance resulted in a material financial loss of R2,86 million incurred by Abaqulusi Local Municipality before 30 March 2020. The interest payments were disclosed as fruitless and wasteful expenditure in note 47 to the 2020-21 annual financial statements.
- 55. The municipality failed to ensure that payments due to a supplier were made within 30 days of the invoice dates and thus incurred and paid interest of R1,87 million on the outstanding amounts due, in contravention of section 65(2)(e) of the MFMA. The non-compliance resulted in a material financial loss of R1,87 million by 30 March 2020 for Abaqulusi Local Municipality. The interest payments were disclosed as fruitless and wasteful expenditure in note 47 to the 2020-21 annual financial statements.
- 56. An investigation by the internal audit unit into the above matters was concluded on 28 February 2022. The newly appointed accounting officer was briefed on these material irregularities on 22 August 2022 and committed on 9 September 2022 to implement actions to rectify the matters in future based on the internal audit investigation. A follow up on the implementation of the planned actions will be performed during the next audit.

Interest not charged on arrear debtor accounts

57. The municipality did not charge interest on its arrear debtor accounts for the 2019-20 and 2020-2021 financial years, as required by section 64(2)(g) of the MFMA. Furthermore, no subsequent billing of this interest was done by 30 June 2021 and no exemption was granted by the council to waive the interest on the arrear debtor accounts. The debtors account balances were R298,68 million and R247,63 million for 2019-20 and 2020-2021 respectively as disclosed in note 6 to the 2020-21 annual financial statements. The non-compliance resulted in a material financial loss to the Abaqulusi Local Municipality, which will not be recoverable from the debtors.

58. An investigation into the matter by the internal audit unit was concluded on 19 July 2022. The newly appointed accounting officer was briefed on the material irregularity on 22 August 2022 and committed on 9 September 2022 to implement actions to rectify the matter in future based on the internal audit investigation. The implementation of the planned actions will be assessed during the next audit.

Service charges not billed

- 59. The municipality failed to recognise revenue when it was earned, as some consumers were not billed for sewerage services that had been provided for the period 01 July 2020 to 30 June 2021. Furthermore, the related consumers were not billed subsequently, in contravention of section 64(2)(e)(i) of the MFMA. The non-compliance resulted in a material financial loss to the Abaqulusi Local Municipality, which will not be recoverable from the debtors.
- 60. An investigation into the matter by the internal audit unit was concluded on 19 July 2022. The newly appointed accounting officer was briefed on the material irregularity on 22 August 2022 and committed on 9 September 2022 to implement actions to rectify the matter in future based on the internal audit investigation. The implementation of the planned actions will be assessed during the next audit.

Anditor-General

Pietermaritzburg 30 November 2022



Auditing to build public confidence

Annexure - Auditor-general's responsibility for the audit

1. As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements and the procedures performed on reported performance information for selected key performance area and on the municipality's compliance with respect to the selected subject matters.

Financial statements

- 2. In addition to my responsibility for the audit of the financial statements as described in this auditor's report, I also:
 - identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control
 - obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control
 - evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the accounting officer
 - conclude on the appropriateness of the accounting officer's use of the going concern basis
 of accounting in the preparation of the financial statements. I also conclude, based on the
 audit evidence obtained, whether a material uncertainty exists relating to events or
 conditions that may cast significant doubt on the ability of the Abaqulusi Local Municipality
 to continue as a going concern. If I conclude that a material uncertainty exists, I am
 required to draw attention in my auditor's report to the related disclosures in the financial
 statements about the material uncertainty or, if such disclosures are inadequate, to modify
 my opinion on the financial statements. My conclusions are based on the information
 available to me at the date of this auditor's report. However, future events or conditions
 may cause a municipality to cease operating as a going concern
 - evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation

Communication with those charged with governance

- 3. I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.
- 4. I also provide the accounting officer with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.

AUDIT COMMITTEE REPORT

2021/22

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ANNUAL REPORT OF THE AUDIT COMMITTEE FOR THE PERIOD 01 JULY 2021 TO 30 JUNE 2022

AUDIT COMMITTEE REPORT

The Audit Committee of Abaqulusi Municipality has pleasure in submitting this annual report. This report is submitted in terms of the provisions of sections 121(3) (j), 166(2) (b) and 166(2) (c) of the Municipal Finance Management Act of 2003 ("the MFMA") and covers the financial period from 1 July 2021 to 30 June 2022.

AUDIT COMMITTEE MEMBERS AND ATTENDANCE

The Committee consist of the members listed on the table below and meets at a minimum four (4) times a year as prescribed by the approved Audit Committee Charter.

Audit Committee Members 2021-2022	Number of meeting attended
Mr NE Khumalo (Chairperson)	4
Mr UBS Botshiwe	4
Ms PS Ndaba	4

Overview of Activities

The Committee held four (4) meetings during the financial year on the following dates: 30 August 2021; 22 October 2021; 14 March 2022; and 23 June 2022.

AUDIT COMMITTEE RESPONSIBILITIES

The Committee has complied with its responsibilities arising from section 166 of the MFMA and clause 14(2) (a) of the Municipal Planning and Performance Management Regulations of 2001. The Committee's work was guided and regulated by an Audit Committee Charter.

INTERNAL AUDIT INSTITUTIONAL ARRANGEMENT

In terms of S62 (c) (ii) and S165 (1) of the MFMA each municipality is required to have an Internal Audit unit and S165 (3) allows the municipality to co-source the internal audit function if the municipality requires assistance to develop its internal capacity. The Committee is satisfied that the municipality has an approved structure of Internal Audit Function and recommended that the Internal Audit Function should be adequately capacitated and resourced to ensure that it addresses the risks pertinent to the municipality

and audits. The Internal Audit Charter as adopted by the Committee regulates the work of the Internal Audit Activities.

INTERNAL AUDIT FUNCTION

The Internal Audit coverage plan and Internal Audit methodology were approved by the Committee in the meeting held on 26 October 2021. During this financial year internal audit reports were presented at the Committee meetings. Internal audit findings were deliberated in the meetings of the Committee and recommendations were recorded. The Internal Audit findings together with Auditor–General findings became actions to be implemented by structures in the municipality.

The Committee noted with concern that Internal Audit Plan was not completed and requested management to expedite the capacitation of the Internal Audit Function so that it can meet its responsibilities arising from the Internal Audit Charter.

EFFECTIVENES OF SYSTEM OF INTERNAL CONTROL

The system of internal controls is designed to provide reasonable assurance that the assets are safeguarded and the liabilities and working capital are effectively and efficiently managed and they remain the responsibility of management.

The Internal Audit reports in areas audited during the financial year indicated that there were numerous weaknesses in the system of internal controls and these were deliberated during the Committee meetings. The Committee noted with concern the findings reported in the Auditor General Management letter related to the weaknesses in the control environment and requested municipality to implement recommendations in order to improve the control environment. Leadership structures within the municipality need to ensure that there is accountability that is intertwined with authority at all levels, thereby minimising risks of maladministration, fraud and corruption.

RISK MANAGEMENT

The municipality has a functional Risk Management Committee that reviewed and updated risk register and risk mitigation plans. The risk registers were deliberated during the Committee meetings. The Internal Audit Manager was responsible for the coordination of municipal risk management processes and this did not compromise the independency and objectivity of the Internal Audit Function.

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

The Committee reviewed the Annual Financial Statements for the year ending 30 June 2022. The Committee noted some errors and requested that the Chief Financial Officer to rectify these errors before submitting financial statements to Auditor-General. These financial statements were approved and submitted to the Auditor-General as required by the MFMA.

In order to improve financial reporting process, the municipality should develop an action plan which will guide the activities during the preparation of Annual Financial Statements including preparation of interim financial statements with adequate working papers.

COMPETENCY OF THE FINANCE DEPARTMENT

The Committee noted with concern the inadequate resources and competency gaps within Finance Department. Management committed to address identified skills gap in order to strengthen the skills and competency of the Finance Department.

PERFORMANCE MANAGEMENT

Performance Management System and Performance Information was reviewed by the Internal Audit Function. The Committee noted weaknesses and findings reported by internal auditors and the strides that were implemented by management. The Committee recommended that the responsible managers should submit performance information timely, so as to ensure corrective actions are taken timeously.

The Committee recommended that the Internal Audit Unit should review the Organisational Scorecard, Service Delivery & Budget Implementation Plan (SDBIP) before the approval by the Mayor to ensure alignment with Integrated Development Plan (IDP) and compliance with SMART principles.

MONTHLY FINANCIAL MANAGEMENT REPORTS

Monthly management reports (S71 Reports) were deliberated in the Committee. These included debtors and creditors age analyses, bank, income and expenditure reports and budget and variance reports. Several pertinent matters were raised with management who in turn furnished answers. In many instances' suggestions, recommendations, and/or requests from the Committee were implemented by management. Recommended controls need to be improved upon especially covering the completeness of revenue recovery of debts, timeous payments of creditors, SCM process, Assets register and in general the daily, monthly and quarterly reconciliations of all records and books of accounts.

GOVERNANCE

The Committee noted that the Municipality was under administration during the first five (5) months of the financial year. The Committee noted with concerns that some of the recommendations in the Audit Committee Quarterly Reports submitted to Council were not implemented during the financial year.

COMPLIANCE WITH LAWS AND REGULATIONS

The Committee reviewed the effectiveness of the system for monitoring compliance with laws and regulations and recommended the development of compliance monitoring checklist. The recommended checklist should be presented in the Committee meetings to report on compliance to laws and regulations.

EXTERNAL AUDIT BY AUDITOR-GENERAL (AGSA)

The Committee reviewed the external audit scope of work to ensure that critical areas within the Municipality are being addressed. In addition, the committee reviewed the audit report including issues arising from the external audit process. The Committee was satisfied that the municipality received an unqualified audit opinion which is the improvement from prior year qualified audit opinion. The Committee noted with concern findings reported in AGSA management letter, management assured the Committee that AGSA findings will be resolved during the 2022-2023 financial year and the progress thereof will be reported during the Committee meetings.

Based on processes followed and assurances received from the Auditor-General, nothing has come to the Committee's attention with regard to any matter concerning the independence of External Auditors.

INVESTIGATION, FRAUD AND CORRUPTION

The Committee was given assurance by management that the internal controls environment was improved to prevent and detect fraudulent activities. The Committee reviewed the Fraud Risk Register during the year and recommended additional controls that should be implemented by management to mitigate identified fraud risks.

CONCLUSION

The Committee wishes to express its sincere gratitude to the Council and all stakeholders for their support during the financial year.

Chairperson: Audit Committee

Mr NE Khumalo 05 December 2022

AUDIT ACTION PLAN

2021/22

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Number	AFS Component affected	Matters as per Audit Report 30 June 2021	Audit Report Item Ref	Start Date	End Date	Department/ Official Responsible for Implementation	Action required
1	Report on the audit of compliance with legislation	Procurement and contract management Some of the goods and services with a transaction value of below R200 000 were procured without obtaining the required price quotations, in contravention of SCM regulation 17(1)(a) and (c). Similar non- compliance was also reported in the prior year.	30	20- Jan- 23	30-Jun- 23	SCM Manager	SCM Manager to monitor implementation of the compliance checklist before making the order. Expenditure manager must also monitor the implementation of the compliance checklist before making the payment. Conduct voucher audit of SCM transactions to confirm implementation of the SCM Compliance Checklist. Internal Audit to assist MPAC in conducting investigations of identified irregular expenditure. Consequence management to be implemented based on the Internal Audit investigation. SCM officials , BEC and BAC will receive training on SCM Regulations. Quotation will be sourced from the panel SCM policy to be reviewed to include selection

Number	AFS Component affected	Matters as per Audit Report 30 June 2021	Audit Report Item Ref	Start Date	End Date	Department/ Official Responsible for Implementation	Action required
							criteria on utilisation of panel of service providers by March 2023 SCM Procedure manual to be developed by March 2023
2	Report on the audit of compliance with legislation	Procurement and contract management Quotations were accepted from bidders who did not submit a declaration on whether they are employed by the state or connected to any person employed by the state, as required by SCM regulation 13(c).	31	20- Jan- 23	30-Jun- 23	SCM Manager	SCM Manager to monitor implementation of the compliance checklist before making the order. Expenditure manager must also monitor the implementation of the compliance checklist before making the payment. Conduct voucher audit of SCM transactions to confirm implementation of the SCM Compliance Checklist. Internal Audit to assist MPAC in conducting investigations of identified irregular expenditure. Consequence management to be

Number	AFS Component affected	Matters as per Audit Report 30 June 2021	Audit Report Item Ref	Start Date	End Date	Department/ Official Responsible for Implementation	Action required
							implemented based on the Internal Audit investigation. SCM officials, BEC and BAC will receive training on SCM Regulations.
3	Report on the audit of compliance with legislation	Procurement and contract management Some of the goods and services of a transaction value above R200 000 were procured without inviting competitive bids, as required by SCM regulation 19(a). Deviations were approved by the accounting officer even though it was not impractical to invite competitive bids, in contravention of SCM regulation 36(1). Similar non-compliance was also reported in the prior year.	32	20- Jan- 23	30-Jun- 23	SCM Manager/CFO	The municipality appointed a panel of service providers through a process of competitive bidding for services which are normally required on an emergency basis. CFO to review reasons for deviations to ensure they are valid before approval. Management to draft a policy /SOP for selection of service providers from a panel.

Number	AFS Component affected	Matters as per Audit Report 30 June 2021	Audit Report Item Ref	Start Date	End Date	Department/ Official Responsible for Implementation	Action required
4	Report on the audit of compliance with legislation	Procurement and contract management Some of the contracts were awarded to bidders who did not submit a declaration on whether they are employed by the state or connected to any person employed by the state, as required by SCM regulation 13(c).	33	20- Jan- 23	30-Jun- 23	SCM Manager	SCM Manager to monitor implementation of the compliance checklist before making the order. Expenditure manager must also monitor the implementation of the compliance checklist before making the payment. Conduct voucher audit of SCM transactions to confirm implementation of the SCM Compliance Checklist. Internal Audit to assist MPAC in conducting investigations of identified irregular expenditure. Consequence management to be implemented based on the Internal Audit investigation. SCM officials , BEC and BAC will receive training on SCM Regulations.

Number	AFS Component affected	Matters as per Audit Report 30 June 2021	Audit Report Item Ref	Start Date	End Date	Department/ Official Responsible for Implementation	Action required
5	Report on the audit of compliance with legislation	Procurement and contract management Some of the contracts were awarded to providers whose tax matters had not been declared by the South African Revenue Service to be in order, in contravention of SCM regulation 43. Similar non- compliance was also reported in the prior year.	34	20- Jan- 23	30-Jun- 22	SCM Manager	SCM Manager to monitor implementation of the compliance checklist before making the order. Expenditure manager must also monitor the implementation of the compliance checklist before making the payment. Conduct voucher audit of SCM transactions to confirm implementation of the SCM Compliance Checklist. Internal Audit to assist MPAC in conducting investigations of identified irregular expenditure. Consequence management to be implemented based on the Internal Audit investigation. SCM officials , BEC and BAC will receive training on SCM Regulations. Service providers to be disqualified if tax matters are not in order

Number	AFS Component affected	Matters as per Audit Report 30 June 2021	Audit Report Item Ref	Start Date	End Date	Department/ Official Responsible for Implementation	Action required
6	Report on the audit of compliance with legislation	Procurement and contract management Tenders which achieved the minimum qualifying score for functionality criteria were not evaluated further in accordance with the 2017 Preferential Procurement Regulation 5(7).	35	20- Jan- 23	28-Feb- 23	SCM Manager	The BEC and BAC must ensure compliance with the 2017 Preferential Procurement Regulations when awarding tenders. The BEC and BAC must ensure that all the pre requisite processes are followed and therefore any deviation from the process will result in consequnce management. Minimum tender requirements to be stipulated on the advert
7	Report on the audit of compliance with legislation	Procurement and contract management Some of the contracts above R30 million did not include a condition for mandatory subcontracting to advance designated groups, as required by the 2017 Preferential Procurement Regulation 9(1).	36	20- Jan- 23	28-Feb- 23	SCM Manager/CFO/ MM	Management must investigate if it is feasible to include a condition for mandatory subcontracting to advance designated groups before advertising for a contract over R30 million. Specification committee should provide the analysis on whether it is feasible to subcontract. Mangement will do a feasibility study for subcontracting

Number	AFS Component affected	Matters as per Audit Report 30 June 2021	Audit Report Item Ref	Start Date	End Date	Department/ Official Responsible for Implementation	Action required
							on tenders and appoinment of local employees. SCM policy to be reviewed to stipulate a mandatory analysis of subcontracting to each outsourced services to determine if is feasible Public safety to conduct feasibility study on whether is feasible to subcontracting the security services.
8	Report on the audit of compliance with legislation	Procurement and contract management The performance of some of the contractors or providers was not monitored on a monthly basis, as required by section 116(2)(b) of the MFMA. Similar non- compliance was also reported in the prior year.	37	20- Jan- 23	30-Jun- 23	SCM Manager	Performance of contractor's form must be sent to the relevant departments monthly. To update the External Service Provider Assessment Sorm to include assessment date and minutes of the engagement with the supplier need to be filed as proof of assessment and engagement with the service provider regarding the assessment. Specification to be utilised to develop a monitoring tool to assess the

Number	AFS Component affected	Matters as per Audit Report 30 June 2021	Audit Report Item Ref	Start Date	End Date	Department/ Official Responsible for Implementation	Action required
							performance of service provider
9	Report on the audit of compliance with legislation	Expenditure management Money owed by the municipality was not always paid within 30 days, as required by section 65(2)(e) of the MFMA.	38	20- Jan- 23	30-Jun- 23	CFO/Expenditur e Management	Management will strive to strengthen financial and working capital management and ensure that there is sufficient cash on hand to settle invoices timeously where there is no dispute. The municipality to revive its revenue enhancement strategies to collect on government departments Conduct a meter audit

Number	AFS Component affected	Matters as per Audit Report 30 June 2021	Audit Report Item Ref	Start Date	End Date	Department/ Official Responsible for Implementation	Action required
10	Report on the audit of compliance with legislation	Expenditure management Reasonable steps were not taken to prevent irregular expenditure amounting to R58,24 million as disclosed in note 48 to the annual financial statements, as required by section 62(1)(d) of the MFMA. The majority of the irregular expenditure was caused by a competitive bidding process not being followed, as required by SCM regulation 19(a). Similar non- compliance was also reported in the prior year.	39	20- Jan- 23	30-Jun- 23	SCM Manager	Irregular Expenditure Conduct voucher audit of SCM transactions to confirm implementation of the SCM Compliance Checklist. Internal Audit to assist MPAC in conducting investigations of identified irregular expenditure. Internal Audit to assist MPAC in conducting investigations of identified irregular expenditure. Consequence management to be implemented based on the Internal Audit investigation. SCM officials , BEC and BAC will receive training on SCM Regulations.

Number	AFS Component affected	Matters as per Audit Report 30 June 2021	Audit Report Item Ref	Start Date	End Date	Department/ Official Responsible for Implementation	Action required
11	Report on the audit of compliance with legislation	Expenditure management Reasonable steps were not taken to prevent fruitless and wasteful expenditure amounting to R23,63 million, as disclosed in note 47 to the annual financial statements, in contravention of section 62(1)(d) of the MFMA.	40	20- Jan- 23	30-Jun- 23	CFO	Fruitless and wasteful expenditure Revenue enhancement strategy to be implemented to assist the municipality with cash flow matters. Mangement must engae ESKOM regarding the receipt of invoices on time and hwo interest is charged because the municipality has been paying on time. There should be an investigation by Internal Audit and Leagal of suppliers claiming for work done previously, in instances where the municipality has no proof of goods or sevices received.

Number	AFS Component affected	Matters as per Audit Report 30 June 2021	Audit Report Item Ref	Start Date	End Date	Department/ Official Responsible for Implementation	Action required
12	Report on the audit of compliance with legislation	Expenditure management Reasonable steps were not taken to prevent unauthorised expenditure amounting to R152,12 million, as disclosed in note 46 to the annual financial statements, in contravention of section 62(1)(d) of the MFMA. The majority of the unauthorised expenditure was caused by overspending on budget votes.	41	20- Jan- 23	30-Jun- 23	SCM Manager	Unauthorised Management to budget for the following non-cash items: Employee related cost - Leave Pay Provision Depreciation and amortisation Finance charges - Service & Interest Cost Post Employee Benefits Provision of impairment Inventory write down Unauthorised expenditure on cash items was due to user departments, allocating expenditure to incorrect segments. Comprehensive MSCOA and GRAP budgeting training to be rolled out in order to enable budgeting in compliance with GRAP and reduce unauthorised expenditure budgeting in compliance with GRAP and reduce unauthorised expenditure budgeting in compliance with GRAP and reduce unauthorised expenditure Amend SCM SOP to include a process of reviewing the segments and verify the

Number	AFS Component affected	Matters as per Audit Report 30 June 2021	Audit Report Item Ref	Start Date	End Date	Department/ Official Responsible for Implementation	Action required
							availability of the budget by Financial planning before submitting the request for goods to SCM.
13	Report on the audit of compliance with legislation	Asset management An effective system of internal control for assets was not in place, as required by section 63(2)(c) of the MFMA.	42	20- Jan- 23	30-Jun- 23	Assets Manager	The asset register will be updated with additions and there will be monthly reconciliations. Management should review and update asset management policy and standard operating procedures with regards to the management of assets.
14	Report on the audit of compliance with legislation	Consequence management Unauthorised expenditure incurred by the municipality was not investigated to determine if any person is liable for the expenditure, as required by section 32(2)(a) of	43	20- Jan- 23	30-Jun- 23	IA/MM	Internal audit to assist MPAC in the investigation of UIFW expenditure.

Number	AFS Component affected	Matters as per Audit Report 30 June 2021	Audit Report Item Ref	Start Date	End Date	Department/ Official Responsible for Implementation	Action required
		the MFMA.					
15	Report on the audit of compliance with legislation	Utilisation of conditional grants Performance in respect of programmes funded by the Municipal Infrastructure Grant was not evaluated within two months after the end of the financial year, as required by section 12(5) of the Dora.	44	20- Jan- 23	31-Jul- 23	SCM Manager	Management will evaluate performance in respect of programmes funded by the Municipal Infrastructure Grant within two months after the end of the financial year. Progress report for all MIG to be submitted by PMU within two months after the financial year end.
16	Internal control deficiencies	The financial statements and annual performance report contained material misstatements that were corrected. These were mainly due to the inadequate application of the financial reporting framework and inadequate reviews by management of quarterly, mid- year, and annual	50	20- Jan- 23	31-Jul- 23	IA/MM/Audit Committee	Management will ensure that the quarterly, mid- year, and annual performance reports will be reviewed by the Internal Auditor to ensure that they are supported by reliable information. Management will monitor service provider perfomance to verify that appointed service provider has 189

Number	AFS Component affected	Matters as per Audit Report 30 June 2021	Audit Report Item Ref	Start Date	End Date	Department/ Official Responsible for Implementation	Action required
		performance reports to ensure that it was supported by reliable information.					professional competence and due care required to compile the AFS.Management should review and verify AFS to ensure that information is a true reflection of the municipality's financial affairs. AFS to be completed by 31 July to allow time for review by the relevant stakeholders.
17	Internal control deficiencies	Management did not establish an appropriate compliance checklist to ensure compliance with relevant laws and regulations	51	20- Jan- 23	30-Apr- 23	CFO/MM	Management to review and update policies, checklists and SOPs. CFO and MM to monitor compliance with the checklists and SOPs. Put in deadlines for development of SOPs
18	Material irregularities identified during the audit	The municipality failed to ensure that the payments due to a supplier were made within 30 days of the invoice date and thus incurred and paid interest of R2,86 million on the outstanding amounts due, in contravention of section 65(2)(e) of MFMA. The non-	54	20- Jan- 23	30-Jun- 23	Budget/Expendit ure/CFO	Management will strive to strengthen financial and working capital management and ensure that there is sufficient cash on hand to settle invoices timeously where there is no dispute. Management must implement recommendations

Number	AFS Component affected	Matters as per Audit Report 30 June 2021	Audit Report Item Ref	Start Date	End Date	Department/ Official Responsible for Implementation	Action required
		compliance resulted in a material financial loss of R2,86 million incurred by Abaqulusi Local Municipality before 30 March 2020. The interest payments were disclosed as fruitless and wasteful expenditure in note 47 to the 2020-21 annual financial statements.					from Interanl Audit investigations, MM through extended MANCO must follow up on the progress of implementation. There should be an investigation by Internal Audit and Leagal of suppliers claiming for work done previously, in instances where the municipality has no proof of goods or sevices received.
19	Material irregularities identified during the audit	The municipality failed to ensure that payments due to a supplier were made within 30 days of the invoice dates and thus incurred and paid interest of R1,87 million on the outstanding amounts due, in contravention of section 65(2)(e) of the MFMA. The non-compliance resulted in a material financial loss of R1,87 million by 30 March 2020 for Abaqulusi Local Municipality. The interest payments were disclosed as fruitless and	55	20- Jan- 23	30-Jun- 23	Budget/Expendit ure/CFO	Management will strive to strengthen financial and working capital management and ensure that there is sufficient cash on hand to settle invoices timeously where there is no dispute.Managem ent must implement recommendations from Interanl Audit investigations, MM through extended MANCO must follow up on the progress of implementation. There should be an investigation by Internal Audit and Leagal of suppliers

Number	AFS Component affected	Matters as per Audit Report 30 June 2021	Audit Report Item Ref	Start Date	End Date	Department/ Official Responsible for Implementation	Action required
		wasteful expenditure in note 47 to the 2020-21 annual financial statements.					claiming for work done previously, in instances where the municipality has no proof of goods or sevices received.
20	Material irregularities identified during the audit	The municipality did not charge interest on its arrear debtor accounts for the 2019-20 and 2020-2021 financial years, as required by section 64(2)(g) of the MFMA. Furthermore, no subsequent billing of this interest was done by 30 June 2021 and no exemption was granted by the council to waive the interest on the arrear debtor accounts. The debtors account balances were R298,68 million and R247,63 million for 2019- 20 and 2020-2021 respectively as disclosed in note 6 to the 2020-21 annual financial statements. The	57	20- Jan- 23	30-Jun- 23	Revenue Manager	1) Updated Creditors Control and Debtors collection policy 2) The interest was on all debtor amounts in arrears for the 2022/2023 financial year. Management must implement recommendations from Interanl Audit investigations, MM through extended MANCO must follow up on the progress of implementation.

Number	AFS Component affected	Matters as per Audit Report 30 June 2021	Audit Report Item Ref	Start Date	End Date	Department/ Official Responsible for Implementation	Action required
		non-compliance resulted in a material financial loss to the Abaqulusi Local Municipality, which will not be recoverable from the debtors.					
21	Material irregularities identified during the audit	The municipality failed to recognise revenue when it was earned, as some consumers were not billed for sewerage services that had been provided for the period 01 July 2020 to 30 June 2021. Furthermore, the related consumers were not billed subsequently, in contravention of section 64(2)(e)(i) of the MFMA. The non-compliance resulted in a material financial loss to the Abaqulusi Local Municipality, which will not be recoverable from the debtors.	59	20- Jan- 23	30-Jun- 23	SCM Manager	Management to perform reconciliations for all services provided to identify accounts which are not billed for services. Management must implement recommendations from Interanl Audit investigations, MM through extended MANCO must follow up on the progress of implementation.

MUNICIPAL PUBLIC ACCOUNTS OVERSIGHT REPORT

MPAC REPORT 2021/22

TO BE AVAILABLE BY 31 MARCH 2023



MUNCIPAL PUBLIC ACCOUNTS COMMITTEE (MPAC)

MPAC OVERSIGHT REPORT

ENQUIRIES		: MPAC CHAIRPERSON
REFERENCE	:	
TELEPHONE	:	034 - 982 2133
FAX		: 034 980 9637
EMAIL	:	mva83216@gmail.com
DATE		: 06 MARCH 2023

TO : COUNCIL

SUBJECT : MPAC OVERSIGHT REPORT

1. PURPOSE

To consider the Annual Report for the 2021/2022 financial year and to adopt an Oversight Report containing Council's comments on the Annual Report in terms of section 129 (1) of the Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003) (hereafter indicated as MFMA).

It's an honour to stand before you as an MPAC Chairperson to present the MPAC oversight report for the 2021/2022 annual report. The committee took significant effort to scrutinise and interrogate the annual report as prepared and presented by the officials. Furthermore assessment were more specifically to determine whether service delivery is at outmost best rendered to the community and value for money and transparency principles are emulated throughout the 2021/2022 financial year.

2. BACKGROUND

A. Legal Requirements

Section 121(1), (2) and (3) of the MFMA determines as follows:

121(1) Every Municipality must for each financial year prepare an Annual Report. The Council must within nine months after the end of a financial year deal with the annual report of a municipality in accordance with section 129.

The purpose of an annual report is:-

(a) To provide a record of the activities of the municipality during the financial year to which the report relates;

(b) To provide a report on performance against the budget of the municipality for the financial year; and

(c) To promote accountability to the local community for the decisions made throughout the year by the municipality.

The annual report of a municipality must include-

(i) The annual financial statements of the municipality, and in addition, if section 122(2) applies, consolidated annual financial statements, as submitted to the Auditor-General for audit in terms of section 126(1);

(ii) The Auditor-General audit report in terms of section 126(3) on those financial statements;

(iii) The annual performance report of the municipality prepared by the municipality in terms of section 46 of the Municipal Systems Act;

(iv) The Auditor-General's audit report in terms of section 45(b) of the Municipal Systems Act, (Act 32 of 2000);

(v) An assessment by the municipality's Accounting Officer of any arrears on municipal taxes and service charges;

(vi) An assessment by the municipality's Accounting Officer of the municipality's performance against the measurable performance objectives referred to in section 17(3)(b) for revenue from each source and for each vote in the municipality's approved budget for the relevant financial year:

(vii) Particulars of any corrective action taken or to be taken in response to issues raised in the audit reports referred to in paragraphs (ii) and (iv);

(viii) Any explanations that may be necessary to clarify issues in connection with the financial statements:

(ix) Any information as determined by the municipality;

- (x) Any recommendation as determined by the municipality; and
- (xi) Any other information as may be prescribed.

In terms of section 127(5) of the MFMA, the Accounting Officer must immediately after the Annual Report is tabled; make public the annual report, invite the local Community to submit representations in connection with the annual report and submit the annual report to the Auditor-General, the relevant provincial treasury and the provincial department responsible for local government in the province.

According to section 129(1) of the MFMA, the Council must consider the Annual Report by no later than two months from the date on which the annual report was tabled, adopt an oversight report containing the Council's comments on the annual report which must include a statement whether-

- ✓ The Council has approved the Annual Report with or without reservations;
- ✓ Has rejected the Annual Report or
- ✓ Has referred the Annual Report back for revision of those components that can be revised.

3. PROCESS

a) Submission and tabling of the Annual Report

The Draft Annual Report of the Municipality for the 2021/2022 financial year was tabled at the Ordinary Council Meeting, on 26 January 2023 in terms of section 127(2) of the Local Government: Municipal Finance Management Act, 56 of 2003. Council resolved the following:

- (a) Council considers the 2021/2022 Draft Annual Report
- (b) The MPAC prepares an oversight report guided by section 129 of the MFMA 56 of 2003 on the annual report and makes a submission to the council within 60(sixty) days from the date of the annual report tabling.

b) The MPAC

The Municipal Public Accounts Committee is a committee of Council established under section 79 of the Municipal Structures Act, 1998.

Cllr M Viktor (Chairperson)	Cllr E Cronje
r HV Khumalo	Cllr BP Buthelezi
r PP Selepe	r BE Ndlela
r NP Ndlela	r MD Buthelezi
r CB Hlatshwayo	

The members of MPAC are as follows:

The MPAC analyses and reviews the annual report in detail before tabling the report to Council for consideration.

In terms of the resolution by Council to comply with section 127 (2) the annual report was made public:

- The public notice was advertised on the local newspapers to invite community members to submit comments / objections regarding the Draft Annual Report from 02nd of February 2023 to the 16th of February 2023 and no comments or objections were received.
- ✓ The Annual Report was placed at all the Municipal satellite offices, and on the municipal website.
- ✓ The Annual Report was submitted to the relevant government departments.

At the closing date for public comments on **16 February 2023**, no representations had been received.

The MPAC working session met on the **08 February 2023 at 10am** whereby the draft Annual report was reviewed and further scrutiny was performed on the document and the following were highlighted to be considered on the annual report:

- ✓ On page 7, Mayors foreword, "30 June 2021" and "2020/21" must be restated as "30 June 2022" and "2021/22" respectively.
- ✓ On page 16, Municipal overview the number of wards should be restated to "23" instead of "22".
- ✓ On page 21, the table on service delivery highlights does not indicate the actual amount spent on the projects.
- ✓ No mention of the Supply Chain Management unit size of workforce, how capacitated the unit is in terms of competency required and what trainings will be undertaken.
- ✓ On page 25 of the Annual Report, Municipal Overview, water leaks have not been included as reason for loss of income.
- ✓ On page 56 Risk Management, "collation to be rephrased as "collection".

- ✓ On page 66 of the Annual Report on Governance, No public satisfaction survey conducted on municipal services.
- ✓ On page 78 of the Annual Report on service delivery performance, there is no indication on the status of gravel and tarred roads for the 2021/22 financial year.
- ✓ On page 81 of the Annual Report on service delivery performance, there is no indication on the status of storm water for the 2021/22 financial year.
- ✓ On page 157, there are manager's positions that are not specified which have been filled such as Manager Thusong centres, Asset Manager.
- ✓ On page 158, recently adopted policies are not uploaded on the municipal website.
- ✓ On page 158 159 Policies and Plans, "police" must be rephrased to "policy"
- ✓ On page 160, no injuries were reported, however consultation with relevant department indicated otherwise.
- Request to provide training/policy workshop to MPAC members on all finance related policies and real estate.

4. **RECOMMENDATIONS**

4.1 that the oversight report on the annual report of 2021/2022 be adopted in terms of section 129 (1) of the local government municipal financial management act (MFMA act no 56 of 2003);

4.2 that the annual report for 2021/2022 financial year be adopted with corrections made on the findings paragraph 3.

4.3 that the 2021/2022 oversight report and annual report of the municipality be made public in terms of section 129(3) of the MFMA, and uploaded on the municipal website

4.4 that the oversight report and annual report 2021/2022 be submitted to the relevant provincial departments, provincial legislature and AGSA in terms of section 132(2) of the MFMA

CLLR. M VIKTOR MPAC CHAIRPERSON